

EY 2017 Revenue Recognition Survey

We surveyed both finance and IT executives from US public companies with revenues greater than \$1b, speaking to over 300 senior leaders to get a rounded perspective on the current state of implementing revenue recognition changes.



What challenges are companies facing?

01 Projects running behind schedule



71% of CFOs say revenue recognition programs are not yet complete
49% of CFOs not beyond establishing IT and business process requirements



34% of CFOs say they are at risk of falling behind schedule or have not yet begun

Top 4 reasons for running behind schedule



Insufficient allocation of resources



Lack of change in management capability



Challenges interpreting the standard's technical requirements



Insufficient financial resources allocated

02 Data and IT issues proving difficult



47% are planning system changes



70% are finding assessing and making system changes "difficult"

03 Manual workarounds may need to be developed



45% are having difficulties implementing or upgrading to a new system and may not have a system in place for the adoption deadline

Ways to move forward

01 Identify delivery challenges early and ensure finance and IT are on the same page



CIOs see delivering change across global or decentralized organizations as a critical challenge



CFOs see educating internal and external stakeholders and delivering effective communication and training as a critical challenge

VS



of CIOs believe the IT team is providing the support and skills needed to meet these standards



but this drops to 60% for CFOs

02 Put appropriate resources in place



have seen budgets increase since program inception



are hiring more people



are making extensive use of consultants

03 Identify transformation opportunities through compliance



61%

say changes are an opportunity to drive transformation



43%

are too focused on getting the task completed to unlock broader business benefits

Top 3 optimization priorities for CFOs



Improved data quality and data-driven insights



Strategic cost reduction



Tax efficiencies