



Building a better
working world

Is your supply chain fit for the future?

Optimize processes and operations
to help your private business
survive and thrive

Technology, demographics, government policies and rapidly changing business models are transforming industries and fundamentally revolutionizing how businesses operate, compete and deliver products and services.

Evolving trends

As we enter the Transformative Age, it's important to fundamentally rethink your supply chains and operations. Supply chains are no longer linear, but complex ecosystems of partners, contract manufacturers, suppliers and customers. This new landscape demands a fundamental reinvention of your supply chain and operations to meet the needs of today's digitally savvy consumer and deliver on increasingly demanding cost and cash saving demands.

What's the right approach for your private business?

The decision to embark on a transformative journey in your supply chain will be fueled by a clear roadmap to the ideal state of your business. Knowing where you need to be is the first step in unleashing the potential of your business model to deliver strong customer service.



**The better the question.
The better the answer.
The better the world works.**

Supply Chain Smart Maps

Provides insights through quantitative analytics, benchmarking and qualitative performance assessments to identify the critical areas in which you can increase performance and achieve your supply chain potential.

Key questions to consider:

- ▶ How easily are you able to efficiently determine what areas of your supply chain are causing challenges in your business?
- ▶ How does your dashboard, using big data, summarize how your supply chain is performing?

Smart Factory

The EY Smart Factory integrates manufacturing excellence capabilities and smart technologies that drive loss elimination and increased productivity in factories.

Key questions to consider:

- ▶ Are practice standards consistent from line to line and site to site?
- ▶ What percent of data is analyzed to improve results?
- ▶ Can you attract and retain the talent your business needs?

Digital Fulfilment

Designed to transform the currently inhomogeneous and inefficient fulfilment processes in your supply chain to an individually optimized logistics setup in terms of performance, risk and cost.

Key questions to consider:

- ▶ Are all physical and virtual business processes automated?
- ▶ Will the current fulfilment setup still fit the business in five years



Supply Side Optimization

An end-to-end framework to help you optimize how you work together with your supply base to support corporate strategies and achieve greater value.

Key questions to consider:

- ▶ Do you have an explicit procurement vision and strategy that align to corporate goals?
- ▶ Do the organizational structure, governance, processes support these strategies?
- ▶ Do you have the right suppliers under the right agreements to deliver on the strategies?

Agile Business Supply Chain

Transform your end-to-end supply chain into an agile one, enabled by the latest technologies, including ERP, blockchain, RPA and AI.

Key questions to consider:

- ▶ Does your supply chain team find it easy to respond to new requests for information or new directions taken by the business?
- ▶ Does your business have the required data to support decision-making?

Integrated Digital Planning

Holistic approach to transform the way planning is embedded in your organization, processes and IT to achieve higher performance, flexibility, reactivity and transparency.

Key questions to consider:

- ▶ Are your customers and suppliers satisfied with your supply chain performance?
- ▶ Are you satisfied with the effectiveness of your supply chain organization?

Other critical questions to consider:

- ▶ Have you recently reviewed your strategic business plan?
- ▶ What key components of your supply chain will most likely face disruptive technologies in the near future?
- ▶ What are your business priorities and how does your supply chain support them?
- ▶ Are your efficiency and operational costs competitive?
- ▶ Do you have the right business model and organizational structure to run the business?
- ▶ Is aligning your operations with your sales forecast a challenge?
- ▶ Do you have visibility into your operational activities and do you measure performance?

We can help

Our deep experience with traditional supply chain and operations capabilities infused with our digital knowledge and asset-backed offerings mean we can help you navigate this disruption; revolutionizing your supply chain and operations to industrialize innovation and create new sources of value.

To learn more about how our Private Client Services professionals can help you optimize your supply chain, contact us at privatecompanyinfo@ca.ey.com.

Visit us at ey.com/ca/private.

About EY

EY is a global leader in assurance, tax, transaction and advisory services. The insights and quality services we deliver help build trust and confidence in the capital markets and in economies the world over. We develop outstanding leaders who team to deliver on our promises to all of our stakeholders. In so doing, we play a critical role in building a better working world for our people, for our clients and for our communities. EY refers to the global organization, and may refer to one or more, of the member firms of Ernst & Young Global Limited, each of which is a separate legal entity. Ernst & Young Global Limited, a UK company limited by guarantee, does not provide services to clients. For more information about our organization, please visit ey.com.

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