Executive summary

On 12 March 2018, the Organisation for Economic Co-operation and Development (OECD) released the third batch of peer review reports relating to the implementation by the Czech Republic, Denmark, Finland, Korea, Norway, Poland, Singapore and Spain of the Base Erosion and Profit Shifting (BEPS) minimum standard on Action 14 on Making Dispute Resolution Mechanisms More Effective. Denmark, Poland and Singapore had also requested that the OECD provide feedback concerning their adoption of the Action 14 best practices, and the OECD therefore also released three accompanying best practices reports.

Overall, the reports conclude that these jurisdictions meet most of the elements of the Action 14 minimum standard. In the next stage of the peer review process, each jurisdiction’s efforts to address any shortcomings identified in its Stage 1 peer review report will be monitored.

Also, on the same day the OECD announced that it is now gathering input on the implementation of the BEPS Action 14 minimum standard in the fifth batch of jurisdictions (Estonia, Greece, Hungary, Iceland, Romania, Slovak Republic, Slovenia and Turkey) and has invited taxpayers to submit their input related to their experiences in these jurisdictions, via an electronic questionnaire, by 9 April 2018.
Detailed discussion

Background

In October 2015, the OECD released the final reports on all 15 areas action points of the BEPS Action Plan. The recommendations made in the reports range from new minimum standards to reinforced international standards, common approaches to facilitate the convergence of national practices, and guidance drawing on best practices.

Minimum standards are the BEPS recommendations that all members of the Inclusive Framework on BEPS (BEPS members) have committed to implement, and refer to some of the elements of Action 5 on harmful tax practices, Action 6 on treaty abuse, Action 13 on transfer pricing documentation and Country-by-Country (CbC) reporting and Action 14 on dispute resolution.

The minimum standards are all subject to peer review processes. The mechanics of the peer review process were not included as part of the final reports on these Actions. Instead, the OECD indicated at the time of the release of the BEPS final reports that it would, at a later stage, issue peer review documents on these Actions providing the terms of reference and the methodology by which the peer reviews would be conducted.

In October 2016, the OECD released the peer review documents (i.e., the Terms of Reference and Assessment Methodology) on Action 14 on Making Dispute Resolution Mechanisms More Effective. The Terms of Reference translated the Action 14 minimum standard into 21 elements and the best practices into 12 items. The Assessment Methodology provided procedures for undertaking a peer review and monitoring in two stages. In Stage 1, a review is conducted of how a BEPS member implements the minimum standard based on its legal framework for Mutual Agreement Procedures (MAPs) and how it applies the framework in practice. In Stage 2, a review is conducted of the measures the BEPS member takes to address any shortcomings identified in Stage 1 of the peer review.

Both of these stages are desk-based and are coordinated by the Secretariat of the OECD Forum on Tax Administration’s (FTA) MAP Forum. In summary, Stage 1 consists of three steps or phases: (i) obtaining inputs for the Stage 1 peer review; (ii) drafting and approval of a Stage 1 peer review report; and (iii) publication of Stage 1 peer review reports. Input is provided through questionnaires completed by the assessed jurisdiction, peers (i.e., other members of the FTA MAP forum) and taxpayers. Once the input has been gathered, the Secretariat prepares a draft Stage 1 peer review report of the assessed jurisdiction and sends it to the assessed jurisdiction for its written comments on the draft report. When a peer review report is finalized, it is sent for approval of the FTA MAP forum and later to the OECD Committee on Fiscal Affairs’ to adopt the report for publication.

Following the peer review documents, the OECD released a schedule covering Stage 1 of the peer review process on Action 14 where it catalogued the assessed jurisdictions into ten batches for review. The peer review reports of the first six jurisdictions (Belgium, Canada, the Netherlands, Switzerland, the United Kingdom and the United States) were released on 26 September 2017, while the peer review reports of the next seven jurisdictions (Austria, France, Germany, Italy, Liechtenstein, Luxembourg and Sweden) were released on 15 December 2017. Taxpayers were invited to complete a questionnaire and submit their input related to their experiences in the noted eight jurisdictions included in the fourth batch (Australia, Ireland, Israel, Japan, Malta, Mexico, New Zealand and Portugal) by 22 December 2017. On 12 March 2018, the OECD released the third batch of peer review reports together with the optional reports on the adoption of best practices. On the same day, the OECD invited taxpayers to submit their input related to their experiences in the fifth batch of jurisdictions (Estonia, Greece, Hungary, Iceland, Romania, Slovak Republic, Slovenia and Turkey) via an electronic questionnaire. The submission will be closed on 9 April 2018.

Minimum standard peer review reports

The third batch of peer review reports relates to Action 14 minimum standard implementation by the eight jurisdictions listed in the executive summary. The reports are divided into four parts, namely: (i) preventing disputes; (ii) availability and access to MAP; (iii) resolution of MAP cases; and (iv) implementation of MAP agreements. Each of these parts addresses a different component of the minimum standard. The eight reports include over 215 recommendations relating to the minimum standard. In general, the performance of the relevant countries with regards to MAP has been scored as satisfactory in their respective reports, and overall, the assessed jurisdictions meet most of the elements of the Action 14 minimum standard. The majority of the countries assessed have mechanisms to prevent disputes from arising, and when disputes occur, they have MAP available and accessible in the situations required by the minimum
standard. Additionally, regarding application and time, the function of the competent authorities, in the view of the peer review, is adequate and pragmatic, and MAP agreements reached so far have been implemented on time. Main areas identified as requiring improvement concern the observance of the average period of 24 months for the resolution of MAP cases, the accessibility, and understanding of the MAP guidance, as well as the alignment of the tax treaties' MAP provisions with the Action 14 minimum standard.

Regarding the prevention of disputes, all assessed jurisdictions meet this minimum standard, except for the Czech Republic and Poland, as they do not enable taxpayers to request rollbacks of bilateral Advance Pricing Agreements (APAs), even though they have in place a bilateral APA program.

Most of the assessed jurisdictions generally meet the requirements regarding the availability and access to MAP under the Action 14 minimum standard. However, the reports recommend that the Czech Republic introduce and publish clear and comprehensive MAP guidance. In addition, Norway intends to publish guidance on the availability of MAP and how it applies this procedure in practice in the near future.

Finally, in order to be fully compliant with all four key areas of an effective dispute resolution mechanism under the Action 14 minimum standard, all assessed jurisdictions are recommended to amend and update a certain number of their tax treaties.

**Best practice peer review reports**

Each assessed jurisdiction can provide information and request feedback from peers on how it has adopted the 12 best practices contained in the Action 14 final report.

Denmark, Poland and Singapore requested that the OECD provide feedback concerning their adoption of the best practices.

The best practice reports are divided into the same four parts as the peer review reports. Under each of these sections, the 12 best practices on MAP are addressed and if peers provided input with respect to a best practice, the input is reflected in the report. However, for most of the best practices, the peers provided only limited input.

**Next steps**

The eight jurisdictions assessed in the third batch of the peer review are already working to address deficiencies identified in their respective reports and are moving to Stage 2. In Stage 2 of the peer review process, a jurisdiction's efforts to address any shortcomings identified in its Stage 1 peer review report will similarly be monitored, and assessed jurisdictions shall submit an update report to the FTA MAP Forum within one year of the OECD Committee on Fiscal Affairs' adoption of the Stage 1 peer review report.

The OECD is currently working on the peer reviews reports for the fourth batch of jurisdictions and it is gathering input for the fifth batch of jurisdictions. The OECD will continue to publish Stage 1 peer review reports in accordance with the Action 14 peer review assessment schedule.

**Implications**

In a post-BEPS world, where multinational enterprises (MNEs) face tremendous pressures and scrutiny from tax authorities and the number of MAP cases continues to accelerate, the release of the peer review reports represents the continued recognition and importance of the need for MNEs to be able to achieve higher levels of tax certainty in relation to cross-border transactions. While increased scrutiny and subjectivity is expected to significantly increase the risk of double taxation, the fact that tax authorities may be subject to review by their peers should be seen by MNEs as a positive step that will increase the likelihood of access to an effective and timely MAP process.

Furthermore, the peer review reports provide insights to taxpayers on the availability and efficacy of MAP in the countries under review. With additional countries continuing to be reviewed, the OECD has made it known that taxpayer input continues to be welcomed on an ongoing basis.

With stakeholder feedback in mind, businesses should share their views with the OECD on the recent peer review and possibly comment on whether the next iteration of the OECD's assessment of tax administrations' MAP performance warrants greater feedback from taxpayers as the primary source.
Endnotes


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