

ES-RISK

Environmental, health, safety (EHS)
and sustainability risk services



Building a better
working world

How does ES-RISK influence business decision-making?

ES-RISK offers a pragmatic approach to identify and assess EHS and sustainability risk management and performance.

Our approach considers risk identification, reporting and mitigation processes throughout the company and how they influence, or *can* influence, business decision-making.

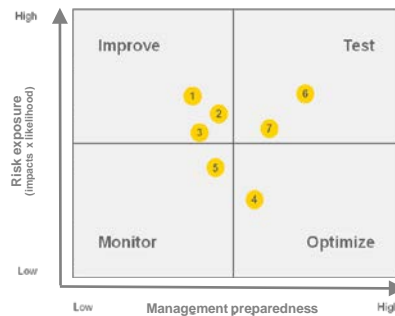


Why EY? Findings that resonate and recommendations that drive action.

What is our methodology? The subject matter may be complex, but our assessment process is simple and easily understood across the business.



Prioritized recommendations



Maturity model

Basic

- ▶ Primarily reactive in responding to EHS risks
- ▶ Few formal processes in place
- ▶ EHS regulatory compliance is the goal

Evolving

- ▶ High risk areas have procedures and training in place
- ▶ The EHS and sustainability processes exist but are inconsistently applied across BUs and geographies

Established

- ▶ Sufficient resources within EHS and sustainability exist to perform defined activities
- ▶ EHS and sustainability risk assessment performed across the company
- ▶ EHS and sustainability metrics are formally approved by management but data gaps may exist

Advanced

- ▶ EHS and sustainability programs are consistently applied across most levels and functions of the organization
- ▶ Beginning to integrate EHS and sustainability in business processes
- ▶ EHS and sustainability linked to enterprise strategy
- ▶ Metrics drive program improvements

Leader

- ▶ Enterprise-wide EHS and sustainability strategy ties to business objectives
- ▶ EHS and sustainability groups engage the value chain to drive business objectives
- ▶ EHS and sustainability principles embedded in key areas of business strategy, operations
- ▶ Leading metrics reported internally and externally, tied to compensation
- ▶ Proactively influences EHS and sustainability industry standards and emerging regulations

What matters for EHS and sustainability risk?

Leaders drive culture across the organization recognizing that considerations can change given roles, responsibilities and experience within the company and across subject areas (environment, occupational safety, sustainability, food safety, etc.).



Who performs ES-RISK work? A network of over 850 professionals in 40 countries comprised of financial and non-financial auditors, engineers, regulatory and policy advisors, scientists, industry advisors and former EHS and sustainability leaders at global companies.

Our multidisciplinary approach allows us to build diverse teams with a deep understanding of the subject matter, industry, company and business functions to provide a broad view of risks and to develop reports that matter, setting the path to reduce cost, improve efficiency, and identify and capitalize on opportunities.

ES-RISK: Part of an overarching suite of services



ES-RISK
EHS and sustainability risk services

E-COST
Environmental cost assessment services

ES-OPS
EHS and sustainability operational excellence

ES-DATA
EHS and sustainability data analytics and technical assistance

Improve risk management with streamlined compliance processes aligned to the business

Identify, assess and improve the tracking of environmental costs

Build the business case for implementing more efficient operations that reduce waste and use less energy and water

Manage EHS and sustainability data more effectively to reduce costs and make more informed business decisions

Our methodology allows for a customizable approach that leverages technical and industry knowledge to facilitate performance improvement.

EY | Assurance | Tax | Transactions | Advisory

Ernst & Young LLP contacts

About EY

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