

EYGS UK tax strategy

June 2026



The better the question. The better the answer.
The better the world works.



Shape the future
with confidence

EY values and the commitment to building a better working world drive EYGS's tax strategy

Scope

This tax strategy applies to EYGS LLP and all of its wholly owned UK corporate subsidiaries, collectively EYGS. It is effective from the date of publication until it is superseded. A list of EYGS LLP's UK subsidiaries is shown on page 3 of this strategy document.

The principal activity of EYGS is the provision of services to each of the Member Firms of the EY network (EY Member Firms). This is to further the international alignment, enhancement, cooperation and cohesion among the EY Member Firms. EYGS provides services to EY Member Firms as a mutual trader. It does not provide services to external clients. In line with its mutual purpose, EYGS earns income sufficient only to cover its costs and make a minimal profit.

As a limited liability partnership, under UK law, EYGS LLP does not pay tax on its own behalf; rather, its members are individually assessed to tax on their share of taxable profits. Taxable profits for EYGS LLP are non-mutual income and gains.

This document relates only to the tax strategy of EYGS – not EY Member Firms, who are responsible for their own tax strategies.

EYGS LLP publishes this document in satisfaction of its duties under Paragraphs 16 (2) and 25 (1) Schedule 19 of Finance Act 2016 for the year ending 3 July 2026.

Shape the future with confidence

EY is building a better working world by creating new value for clients, people, society and the planet, while building trust in capital markets. Enabled by data, artificial

intelligence (AI) and advanced technology, EY teams help clients shape the future with confidence and develop answers for the most pressing issues of today and tomorrow.

As part of our membership in the World Economic Forum's International Business Council (WEF-IBC), the EY network's performance against the WEF-IBC Stakeholder Capitalism Metrics is outlined in EY Value Realized.

For the EY network, one key stakeholder group is the tax authorities. Principally for EYGS, this is His Majesty's Revenue and Customs (HMRC) with whom we seek to maintain a positive and transparent relationship. We therefore welcome the opportunity to publicly outline our tax strategy as a business.

EYGS's tax principles

Our objective is to pay the right amount of tax at the right time to meet our statutory obligations. We seek clarity and certainty on tax matters wherever feasible. When dealing with the tax affairs of EYGS, we focus on:

- Being on time and in compliance with our tax filing and tax payment obligations
- Effectively managing our risks
- Working closely with HMRC in a cooperative manner on a real-time basis
- Maintaining a tax strategy which is fully supported and owned by the board of EYGS LLP
- Aligning our tax affairs to the commercial activity of the services we provide
- Demonstrating the EY values at the heart of everything we do

Our reputation is built by our people acting according to the EY values

Governance and conduct

Our tax strategy is approved and owned by the board of EYGS LLP.

Our internal tax team has a clear accountability up to the board for the management of tax arising from our business operations.

Our internal tax team has a clear mandate from the board to act in a way aligned to EY values, which define who we are:

- People who demonstrate integrity, respect, teaming and inclusiveness
- People with energy, enthusiasm and the courage to lead
- People who build relationships based on doing the right thing

The board's mandate is for EYGS to behave in accordance with the low-risk characteristics as set out in HMRC's Business Risk Review+ process. The board has a zero-tolerance policy for tax evasion and its facilitation, and we have established procedures designed to prevent acts of tax evasion or its facilitation being committed by our people and those who provide services for or on behalf of EYGS LLP.

Compliance and effective risk management

Compliance is at the heart of what we do, and we focus on staying compliant with our tax filing and tax payment obligations.

EYGS's business is of a significant scale, and we deal with a large volume of complexity in the tax systems in the jurisdictions in which we operate. In seeking to be responsible taxpayers, we seek advice from the appropriate internal and external tax professionals to manage our risks and compliance positions, so we can pay the right tax at the right time.

We have clearly documented processes and controls relating to the management of our tax compliance processes.

Our internal tax team has clear roles defined by their areas of process and tax experience. The team reports to the Global Chief Tax Officer who, in turn, reports to the board of EYGS LLP.

Our internal tax team keeps up to date with legislative changes through training and continuing professional development.

Commercial attitude to tax planning

We undertake transactions which are commercially driven and do not put in place artificial or contrived arrangements that could give rise to reputational damage for EYGS.

We structure our businesses from a commercial perspective to identify and appropriately manage any tax risks arising from them.

We seek to align our tax affairs with their commercial and economic substance in compliance with the tax laws of the jurisdictions in which we operate.

We claim tax reliefs that are aligned with the tax laws under which we operate.



Cooperative approach with HMRC

EYGS maintains an open and honest dialogue with HMRC, and we do so on a timely basis.

We meet and correspond with HMRC regularly throughout the year and keep abreast of tax developments.

We keep HMRC informed of significant transactions and business changes and disclose and discuss areas of significant uncertainty in how the legislation applies.

We communicate our positions based on full disclosure of the relevant facts and legislative position.

Where we have uncertainty in how the underlying legislation applies, we seek to resolve the matter through an open and honest dialogue.

List of subsidiaries as at June 2026

- EY Global Services Limited
- Ernst & Young (EMEIA) Services Limited
- Ernst & Young (Asia-Pacific) Services Limited
- EY Global Services 2 Limited
- EYAPSL 2 Limited
- EYESL 2 Limited
- EYGI Holding Limited (acquired on 31 October 2025)
- EYGR Limited (acquired on 31 October 2025)
- EY UK GDPR Representative Limited (acquired on 31 October 2025)
- EY Global Developments Limited (acquired on 31 October 2025)
- EYG Limited (acquired on 31 October 2025)
- EY Law Limited (acquired on 31 October 2025)

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Enabled by data, AI and advanced technology, EY teams help clients shape the future with confidence and develop answers for the most pressing issues of today and tomorrow.

EY teams work across a full spectrum of services in assurance, consulting, tax, strategy and transactions. Fueled by sector insights, a globally connected, multi-disciplinary network and diverse ecosystem partners, EY teams can provide services in more than 150 countries and territories.

All in to shape the future with confidence.

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EYG no. 112376-26-GBL
UKC-043735.indd (UK) 06/26
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