



payroll professionals around the world are experiencing challenges. Anything we do today in this transformative age, where the status quo changes so quickly, must be fit for the future.

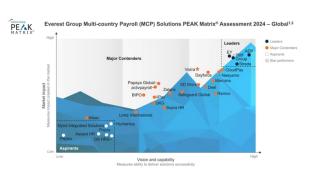
The current global payroll model is broken. Multiple vendors, locally sourced, country-specific resources and aggregator models all generate inefficiencies, lack of control and visibility, poor agility and poor quality. Additionally, as businesses move toward more flexible and remote ways of working, there are additional pitfalls to consider. Key challenges include:

- · Intense pressure to drive higher value
- Increased cost and complexity of legislative compliance
- Reduced capital available to modernize legacy technology infrastructure
- Identifying and managing scarce and expensive talent
- Increased regulatory demand for real-time data and
- transparency

Next generation payroll

EY¹ is providing the next-gen solution for global payroll. We have breadth and depth of managed payroll services capabilities that allows us to act as one truly consistent solution provider globally with people, process and technology. We focus on controls and use our DNA of continuous regulatory compliance, 100% EY teams and one data model.

EY named a Leader in the Everest group Multi-country Payroll (MCP) Solutions PEAK Matrix® Assessment 2024².



The future of payroll is changing. Companies are moving away from local sources and aggregator models, and looking for a truly global delivery model. Global provider Global Using own provider in-country resources operating Solution provider to an enforced Integrating methodology Solution mobility, people provider advisory, finance, tax and legal solutions to unleash a payroll Aggregator value chain Aggregator Global aggregators engaging local Local Local provider providers in each provider Multiple local jurisdiction providers engaged independently in each jurisdiction Performance hindrance gap

- 1 EY refers to the global organization, and may refer to one or more, of the member firms of Ernst & Young Global Limited, each of which is a separate legal entity.
- Everest Group Multi-country Payroll (MCP) Solutions PEAK Matrix® Assessment 2024 Focus on EY, November 2024



When it comes to taking care of your most important asset – your people – you must be ready before they are.

Drawing on the power of innovation and the ever-evolving suite of technology tools, EY Payroll Operate helps you:

- Enhance the user experience for your employees
- Gain flexibility and agility to enter in new markets while reducing fixed cost structures
- Simplify and improve your payroll program to achieve a unified, global operation
- Reduce costs from your current program

The EY difference

- Globally consistent with end-to-end intelligent automation
- Service delivered by 100% EY professionals in more than 150 jurisdictions
- Connected services
- Continuous compliance
- Consultative approach to interact and integrate
- with our client teams and systems

The solution works through a single framework that scales with you to transform and future proof your payroll delivery system anywhere in the world, helping you take the next step in the digital evolution of payroll delivery.

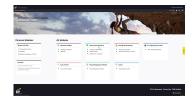
The EY difference is what elevates the essential, offering a distinctive user experience.

Globally consistent with end-to-end intelligent automation

EY professionals provide on the ground support throughout your geographic footprint. Service is delivered by a highly integrated team fully comprised of EY professionals – no more multiple vendors or vendor aggregators – via one global platform using one methodology that is ISAE-certified.

Accurate, complete and secure data is vital. By using the latest innovative technology, we can help payroll functions transform their processes, bringing significant benefits not only to payroll itself, but to the broader business and to the employee experience.

EY Payroll Command Center



The EY Payroll Command Center (PCC) offers a consolidated view of workforce, operations and payroll processes by leveraging the leading class technological capabilities of the EY Global Tax Platform. Highly intuitive analysis supported by advanced data visualization helps drive well-informed decisions and strategies while lowering costs and improving governance and control.

Learn more about

EY Payroll Operate

Forming the heart of the global payroll process, EY PCC is the way to monitor payroll operations and outcomes across your entire geographic footprint. EY PCC is a centralized tool that empowers you to control every step of the payroll process. Among its capabilities, it includes one-click access to payroll calendars, sign- offs, task lists, and detailed visuals on operational metrics and KPIs.

Learn more about the benefits of PCC



EY Interact Payroll desktop and mobile app

Secure and fully digital, EY Interact Payroll gives you real-time access to your payroll data and tax documents – anytime and anywhere. It is user-friendly, globally consistent and available in 49 languages. You can get 24/7 support from Peyton – the EY Payroll Operate chatbot. A one-stop shop for payroll, EY Interact Payroll provides employees with an exceptional employee payroll experience.

Learn more about the benefits of the EY Interact Payroll app

Our Payroll value chain



Employee data management



Source to gross



Gross to net



Employee payments and contributions



Payroll tax filing and payments



Third-party deduction and remittance



Court orders garnishments

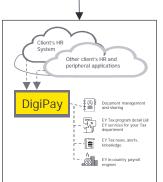


Payroll accounting and reconciliation



Employee inquiry and response

Controls and auditing



EY Data Integration (DigiPay) connects with all major HR and financial systems. Our flexible and proprietary tools allow for the seamless flow of information into and out of client systems.

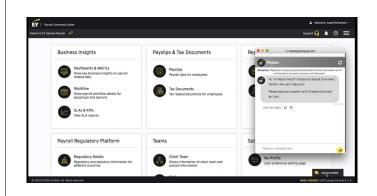
Mobile app available for Android and iOS devices

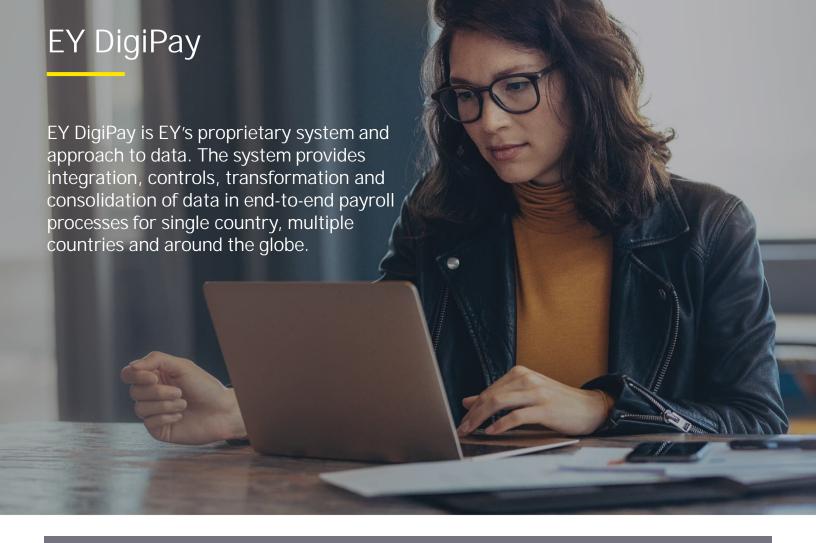
Our local payroll teams manage the gross-to-net calculations to produce payroll results. Our solution provides a set of standard payroll reports, roll-up reporting across countries, custom GL files, accrual reports and multi- country dashboards.

EY payroll chatbot, Peyton, provides self service support to users in our mobile and web experiences. Additionally, we provide FAQs and supporting information to clients to handle their tier one employee inquiries. All inquiries will be logged as a case on the online CRM platform – ServiceNow. The cases, trends and response times will be covered during our monthly Service Level Agreement (SLA) account management meeting.

EY teams provide tools to manage all the items that build to gross in a consistent, managed way. Our automated Prevent and Detect Controls proactively identify issues or potential mistakes before they are included in the payroll.







EY DigiPay













Data

- Data from different sources
- System agnostic
- Pre-built connectors for main HR systems

Gather

- Data gather
- Data staging and classification

Transform

- Transformation and validation
- Standard data model
- Master data management

Analyze

- Business intelligence
- Analytics and reporting
- Machine learning
- Artificial intelligence

Calculate

Integration with payroll engines

Deliver

- Standard consolidated reporting
- Customized reporting

Data lake in the cloud

Shared cloud-based data management platform driving automation and data re-use. Futureproofed model integrating state-of-the-art assets in a componentized manner.



How EY payroll technology is disrupting payroll operations

Source to gross

- Supports data fluency through seamless multi-source connectivity from the HR side of the house, via Payroll to Finance with a zero IT footprint on your side
- · Organizes your payroll data and provides traceable, auditable data lineage
- Provides a global data structure for unstructured source to gross inputs that do not have a "systems home". Coming soon: The Digital Shoebox, direct ingestion of unstructured data

Reverse engineering

- Takes historical payroll reports and recreates payroll engine configurations
- Transforms current approach of onboarding and implementation activities from prior vendor
- · Provides assurance on payroll engine setup
- Identifies non-compliant taxation treatments

Automated control totals

- Expands our current control totals to add fraud detection, trending and other anomalies that proactively point out
 potential mistake patterns that need to be addressed and fixed
- Leverages predictive artificial intelligence and machine learning to continuously learn
- Continues to monitor through inputs, payroll preview and at finalization of payroll to verify everything ties and proves to client the payroll is correct

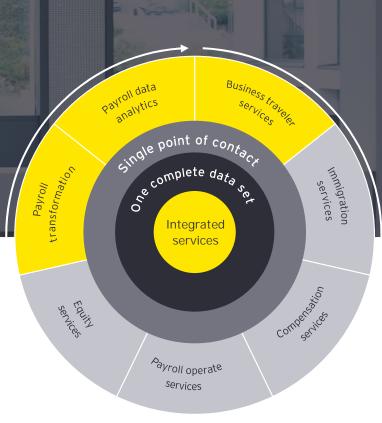
<u>Contact</u> EY teams to find out more about our roadmap with "Digital Shoebox" innovation, reverse engineering and automated controls totals.

Connected services

Our holistic approach covers mobility, people advisory, finance, tax and law, and leverages investments in automation, artificial intelligence and machine learning. Our end-to-end connected services and solutions such as <u>EY TaxChat™</u>, <u>EY Navigate™</u>, <u>EY Mobility Pathway</u> and <u>Future of Work</u> can help companies transform quickly. Strong cross-team collaboration allows us to demonstrate the benefits of having one global provider, giving clients the potential to expand and generate more value vs. being locked into a functional solution.

Continuous compliance

With in-country professionals and relationships with tax authorities in over 150 countries, EY teams are agile, which means we are ready to respond to future developments and the changing compliance landscape. This is combined with real-time reporting, analytics and controls to flag discrepancies and anomalies, along with built-in governance that applies to immediate requirements.





- EY presence worldwide in more than 150 countries
- Yer EY regional service hubs

Achieve a truly centralized, global delivery with dedicated support, every step of the way.

With over 50 years' experience providing industry-leading payroll services, more than 700 valued global payroll clients in more than 150 countries and over 2m employees served monthly, we support companies of all sizes to smoothly manage their entire payroll population, including even the most complex payroll taxation and mobility cases.

For more information, visit <u>EY Payroll Operate</u> website or email <u>payrolloperate@ey.com</u> to request for a technology demo. Connect with our leaders below on LinkedIn.

Sheri Sullivan

EY Global and EY Americas Payroll Operate Leader sheri.sullivan@ey.com +1 716 843 5000 LinkedIn

Michael van den Brand

EY Global Payroll Markets and EY EMEIA Payroll Operate Leader michael.vandenbrand@es.ey.com +34 93 366 3700 LinkedIn

Marjukka Maki-Hokkonen

EY Asia-Pacific Payroll Operate Leader marjukka.maki-hokkonen@au.ey.com +61 2 9248 4397 LinkedIn

Eloi Malta-Bey

EY Global Payroll Operate Chief Operating Officer eloi.malta-bey@hu.ey.com +36 70 661 4838 LinkedIn

Erhard Pfeiffer

EY Global Payroll Implementation Leader erhard.pfeiffer@de.ey.com +49 681 2104 20848 LinkedIn

Mohamed Saadi

EY Global Payroll Operate Client Solution Leader mohamed.saadi@es.ey.com +34 649 498 477 LinkedIn

EY | Building a better working world

EY is building a better working world by creating new value for clients, people, society and the planet, while building trust in capital markets.

Enabled by data, Al and advanced technology, EY teams help clients shape the future with confidence and develop answers for the most pressing issues of today and tomorrow.

EY teams work across a full spectrum of services in assurance, consulting, tax, strategy and transactions. Fueled by sector insights, a globally connected, multidisciplinary network and diverse ecosystem partners, EY teams can provide services in more than 150 countries and territories.

All in to shape the future with confidence

EY refers to the global organization, and may refer to one or more, of the member firms of Ernst & Young Global Limited, each of which is a separate legal entity. Ernst & Young Global Limited, a UK company limited by guarantee, does not provide services to clients. Information about how EY collects and uses personal data and a description of the rights individuals have under data protection legislation are available via ey.com/privacy. EY member firms do not practice law where prohibited by local laws. For more information about our organization, please visit ey.com.

© 2025 EYGM Limited. All Rights Reserved.

CSG no. 2104-3770940 EYG no. 005142-21Gbl ED None

This material has been prepared for general informational purposes only and is not intended to be relied upon as accounting, tax or other professional advice. Please refer to your advisors for specific advice.

ey.com/payroll