Transforming ideas into investment opportunities through the private equity way

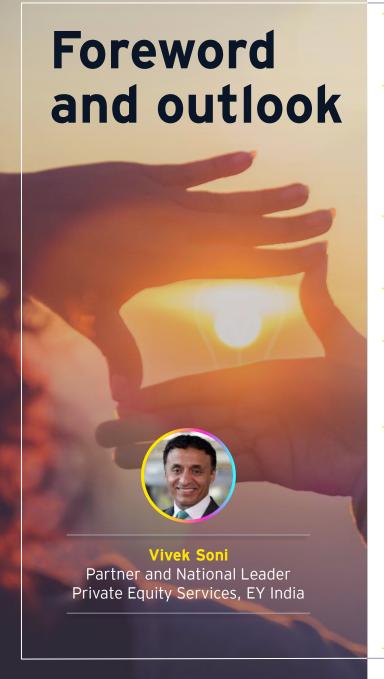
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IVCA-EY PE/VC Roundup - August 2025



PROMOTING ALTERNATE CAPITAL ECOSYSTEM





August 2025 recorded US\$2.8 billion in PE/VC investments, 8% lower than investments in August 2024 (US\$3.1 billion) and 31% lower than in July 2025 (US\$4.1 billion). The number of deals in August 2025 was 10% higher year-on-year. (August 2025 recorded 115 deals versus 105 deals in August 2024.)

Pure-play PE/VC investments in August 2025 (US\$2.2 billion) increased by 6% compared to August 2024 (US\$2.1 billion). The real estate and infrastructure asset class declined by 38% (US\$599 million in August 2025 versus US\$974 million in August 2024). Compared to July 2025, pure-play PE/VC investments were down by 36% (US\$3.5 billion), and real estate and infrastructure investments were down by 8% (US\$648 million). In terms of the number of deals, pure-play investments increased by 17%, whereas real estate and infrastructure deals declined by 18% year-on-year.

In August 2025, start-up investment deals emerged as the highest at US\$1.5 billion, followed by growth investments at US\$901 million. From a sector point of view, financial services was the top sector in August 2025, recording US\$783 million in investments, followed by automotive (US\$426 million).

PE/VC exits stood at US\$1.9 billion across 17 deals in August 2025, 30% lower than in August 2024 (US\$2.8 billion). Open market exits accounted for 85% of the total exit value in August (US\$1.7 billion).

Over the past few years, PE/VC-backed IPOs have grown strongly, supported by buoyant capital markets, higher valuation multiples in mid- and small-cap companies, and strong investor demand for high-growth businesses.

The deepening of Indian markets has enabled PE/VC funds to secure efficient and smooth exits at good valuations. Please see our spotlight section for more details.

The sentiment among PE/VC investors continues to be cautious. On one hand, global headwinds such as geopolitical uncertainties, shifting trade tariff and immigration policies, and the continued rupee depreciation have dampened confidence. On the other hand, domestic indicators remain encouraging—robust GST collections, growth in advance direct tax collections, a strong pipeline of IPOs, and resilient consumption demand continue to reflect the underlying strength of the Indian economy keeping seller expectations high. Moreover, the recent reduction in GST rates is expected to boost household disposable income, further supporting a consumption—driven growth cycle that could provide a green flag for investors. Looking ahead, US tariff and immigration policy

reduction in GST rates is expected to boost household disposable income, further supporting a consumptiondriven growth cycle that could provide a green flag for investors. Looking ahead, US tariff and immigration policy updates, Federal Reserve rate cuts and domestic quarterly corporate earnings are the three main factors that will collectively shape investor sentiment. As of now, the bid/ask spread between sellers and buyers remains high impacting investment activity. We remain cautiously optimistic on the short term outlook for Indian PE/VC investment and exit activity.

### A snapshot of PE/VC trends: August 2025



PE/VC investments: U\$\$2.8 billion (August 2025) vs. U\$\$3.1 billion (August 2024), an 8% decrease y-o-y



10% y-o-y increase in deal count: 115 (August 2025) vs. 105 (August 2024)



Pure-play investments increased by 6% y-o-y to US\$2.2 billion

Infra and real estate investments dropped by 38% y-o-y to US\$599 million



Top strategy: **Start-up** (US\$1.5 billion) followed by **growth** (US\$901 million)



Exits: US\$1.9 billion (17 deals) in August 2025, a 30% decrease y-o-y vs. US\$2.8 billion (29 deals)



Open market exits accounted for 85% of all exits by value in August 2025 (US\$1.7 billion)



Fundraise of US\$1.1 billion across nine funds, a 28% increase y-o-y



Financial services emerged as the top sector (US\$783 million), followed by automotive (US\$426 million)



1 Monthly trend analysis: August 2025

2 Spotlight: PE/VC-backed IPOs



### **Key trends: Monthly**



- PE/VC investments in August 2025 totaled US\$2.8 billion, 8% lower than the US\$3.1 billion recorded in August 2024. This was 31% lower than the US\$4.1 billion recorded in July 2025. The number of deals in August 2025 increased by 10% year-on-year, with 115 deals compared to 105 in August 2024, and 2% lower than July 2025 (117 deals).
- August 2025 saw six large deals totaling US\$1.1 billion, reflecting a 33% decrease in value compared to August 2024 (US\$1.7 billion) and a 59% decrease compared to July 2025 (US\$2.8 billion). Large deals accounted for 41% of overall PE/VC investments in August 2025. The largest deal of the month was Green Climate Fund and others investing US\$405 million In Muon India (Vertelo).
- Start-up investments accounted for the largest share of PE/VC activity in August 2025, with US\$1.5 billion deployed—a 121% increase in value over August 2024 (US\$695 million). Growth investments ranked second, with US\$901 million invested in August 2025, but down 41% from US\$1.5 billion in August 2024. PIPE investments reached US\$160 million, 26% lower than investments recorded in August 2024 (US\$215 million). Credit investments totaled US\$141 million, down 47% compared to August 2024 (US\$266 million). Buyout investments were the smallest segment at US\$85 million, 77% lower than the value recorded in August 2024 (US\$367 million).
- From a sector perspective, financial services led in August 2025 with US\$783 million, followed by automotive with US\$426 million and real estate with US\$360 million. These sectors cumulatively accounted for 56% of overall PE/VC investments in August 2025.

## **Investments**

|             |  |           | Year-o    | n-year | Month-c | on-month |
|-------------|--|-----------|-----------|--------|---------|----------|
|             |  | August-25 | August-24 | Growth | July-25 | Growth   |
| X   PE/VC   | PE/VC investments (US\$ billion)                                   | 2.8       | 3.1       | -8%    | 4.1     | -31%     |
| investments | Number of deals  | 115       | 105       | 10%    | 117     | -2%      |
|             | Pure-play PE/VC investments - by value (US\$ billion)              | 2.2       | 2.1       | 6%     | 3.5     | -36%     |
|             | Pure-play PE/VC investments - by number of deals                   | 97        | 83        | 17%    | 105     | -8%      |
| Overview by | Contribution to overall PE/VC investments (by value)               | 79%       | 68%       |        | 84%     |          |
| asset class | Real estate / Infrastructure investments - by value (US\$ billion) | 0.6       | 1.0       | -38%   | 0.6     | -8%      |
|             | Real estate / Infrastructure investments - by number of deals      | 18        | 22        | -18%   | 12      | 50%      |
|             | Contribution to overall PE/VC investments (by value)               | 21%       | 32%       |        | 16%     |          |
|             | Large deals - by value (US\$ billion)                              | 1.1       | 1.7       | -33%   | 2.8     | -59%     |
| Large deals | Contribution to overall PE/VC investments                          | 41%       | 55%       |        | 67%     |          |
| (>US\$100m) | Large deals - by volume  | 6         | 8         | -25%   | 10      | -40%     |
|             | Contribution to overall PE/VC deals                                | 5%        | 8%        |        | 9%      |          |

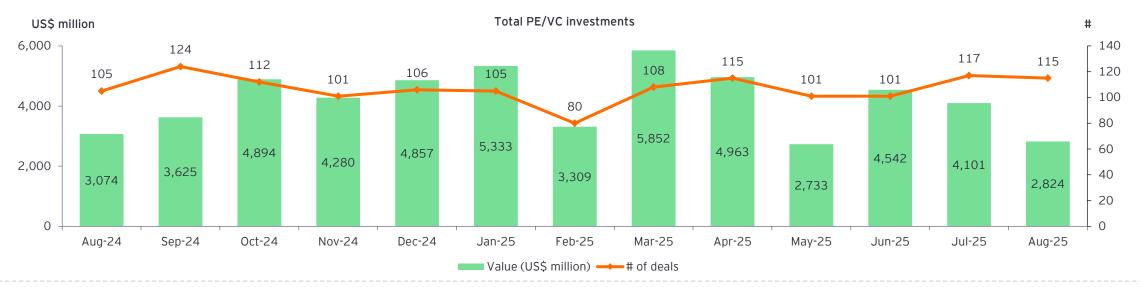
### **Investments**

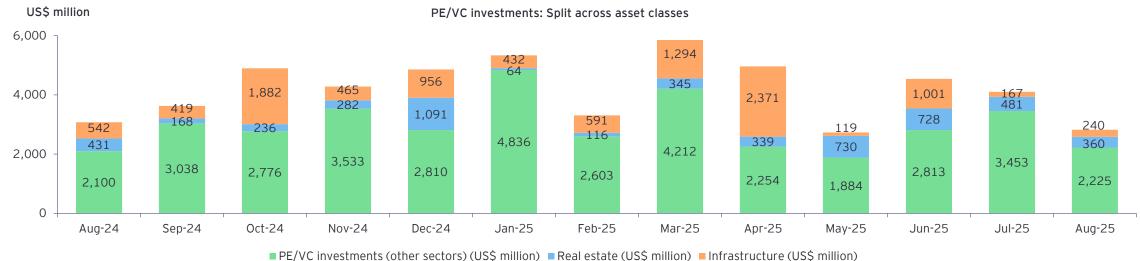
|                |   |           | Year-on-year Month-on-month |        |         | on-month |
|----------------|---|-----------|-----------------------------|--------|---------|----------|
|                |   | August-25 | August-24                   | Growth | July-25 | Growth   |
|                | Start-up                                  | 1.5       | 0.7                         | 121%   | 0.4     | 262%     |
|                | Growth                                    | 0.9       | 1.5                         | -41%   | 2.1     | -57%     |
| ৣ<br>Deal type | PIPE                                      | 0.2       | 0.2                         | -26%   | 0.3     | -44%     |
| (US\$ billion) | Credit                                    | 0.1       | 0.3                         | -47%   | 0.8     | -82%     |
|                | Buyout                                    | 0.1       | 0.4                         | -77%   | 0.5     | -83%     |
|                | Total                                     | 2.8       | 3.1                         | -8%    | 4.1     | -31%     |
|                | Financial services                        | 0.8       | 0.5                         | 43%    | 1.8     | -56%     |
| Top sectors    | Automotive                                | 0.4       | 0.2                         | 178%   | 0.1     | 530%     |
| (US\$ billion) | Real estate                               | 0.4       | 0.4                         | -17%   | 0.5     | -25%     |
|                | Contribution to overall PE/VC investments | 56%       | 37%                         |        | 56%     |          |



Green Climate Fund and others investing US\$405 million in Muon India (Vertelo)

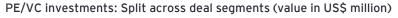
### PE/VC monthly headline trends: Investments

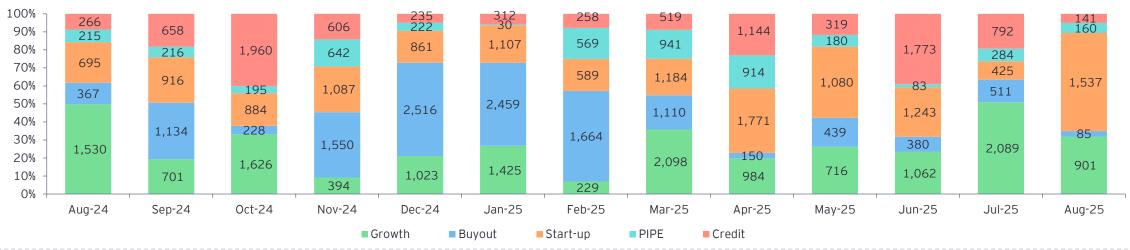




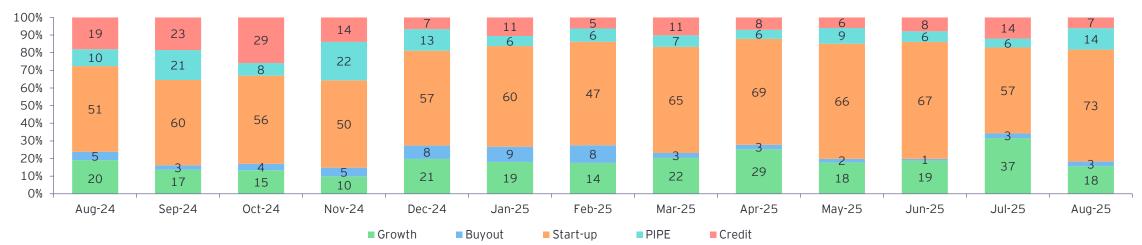
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### PE/VC monthly headline trends: Investments

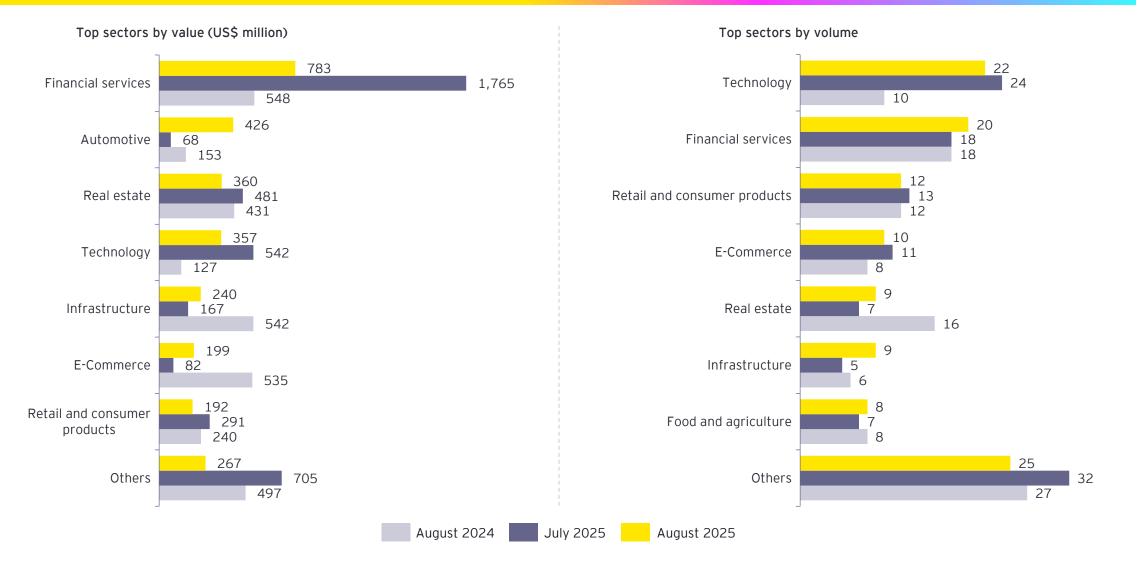




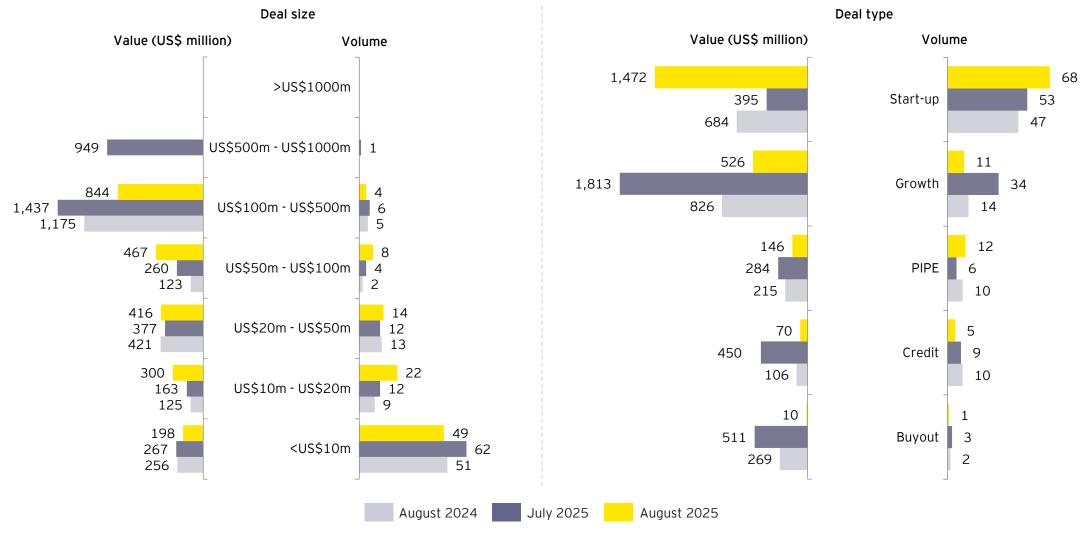
### PE/VC investments: Split across deal segments (number of deals)



### PE/VC investments: Split by sector



# PE/VC investments: Split by deal type and deal size (excluding infrastructure and real estate)



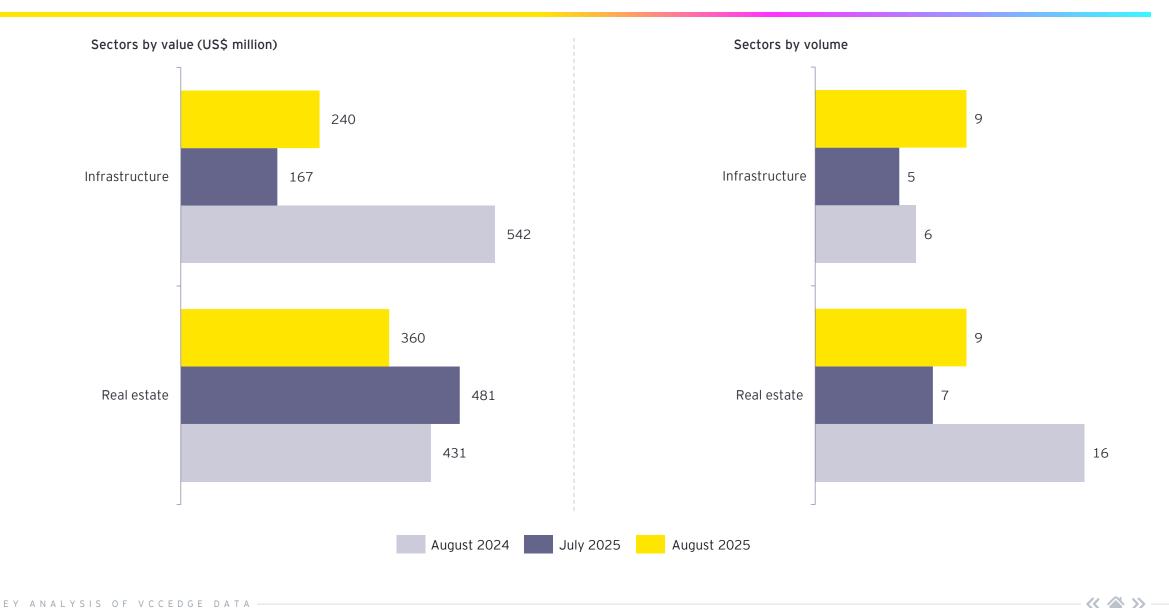
Note: Deal value not available on three deals in August 2024 and eight deals in July 2025

## **Top PE/VC investments**

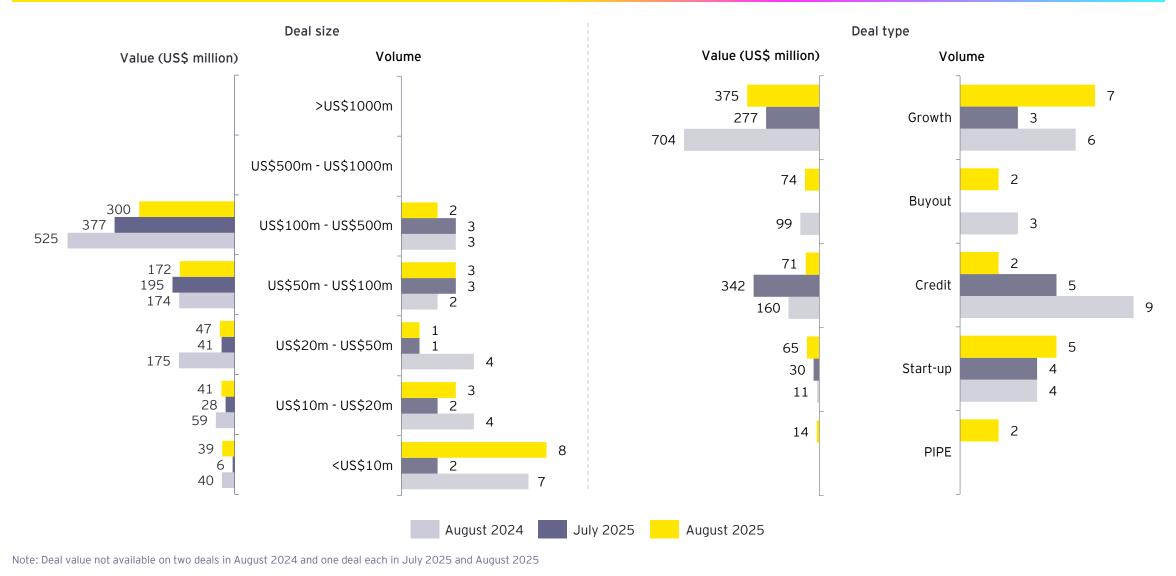
Top PE/VC investments in August 2025, excluding infrastructure and real estate

| Company   | PE investors  | Sector                       | Stage    | US\$ million | Stake (%) |
|---|---|------------------------------|----------|--------------|-----------|
| Muon India (Vertelo)                                | Green Climate Fund and others                                   | Automotive                   | Start-up | 405          | NA        |
| Weaver Services                                     | Lightspeed, Premji Invest, Gaja Alternative<br>Asset Management | Financial services           | Start-up | 170          | NA        |
| Vistaar Financial Services                          | MO Alternate Investment Advisors, ABC Impact                    | Financial services           | Growth   | 155          | NA        |
| Metropolitan Stock Exchange of India                | Peak XV and others  | Financial services           | Growth   | 114          | NA        |
| SIMA.Al India                                       | Maverick Capital, StepStone Group and others                    | Technology                   | Start-up | 85           | NA        |
| Intellihealth Solutions (Truemeds)                  | Accel, Peak XV, WestBridge Capital and Info<br>Edge Ventures    | E-commerce                   | Start-up | 65           | NA        |
| National Commodity and Derivatives Exchange (NCDEX) | Tower Research Capital, Acacia Capital and others               | Financial services           | Growth   | 57           | NA        |
| Comfort Grid Technologies (The Sleep<br>Company)    | ChrysCapital, 360 ONE Asset Management                          | Retail and consumer products | Start-up | 56           | NA        |
| Edelweiss Asset Management                          | WestBridge Capital, Konark Trust and MMPL<br>Trust              | Financial services           | Growth   | 52           | 15        |
| Amnex Infotechnologies                              | Pantomath Capital Management                                    | Technology                   | Growth   | 52           | NA        |

### PE/VC investments in infrastructure and real estate sectors



### PE/VC investments in infrastructure and real estate sectors



EY ANALYSIS OF VCCEDGE DATA

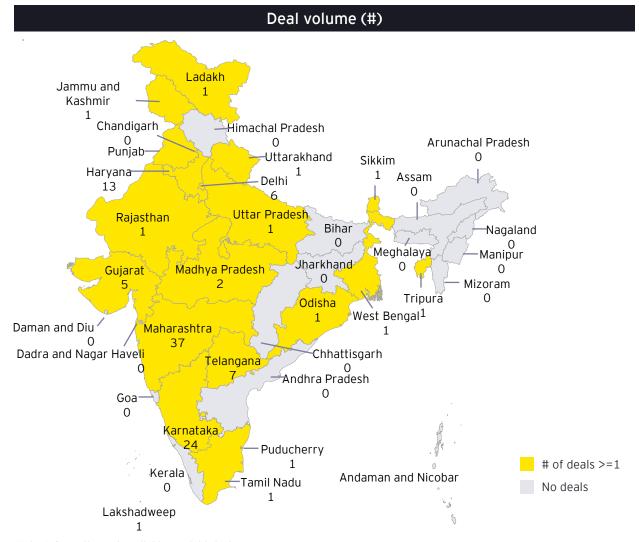
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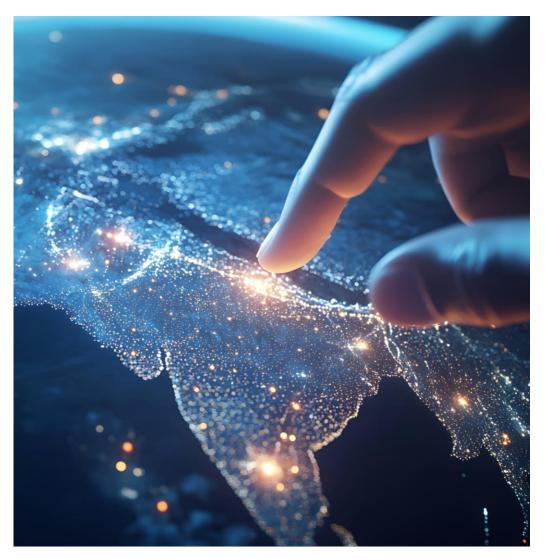
## Top infrastructure and real estate investments

Top infrastructure and real estate investments in August 2025

| Company   | PE investors                                | Sector         | Stage  | US\$ million | Stake (%) |
|---|---|----------------|--------|--------------|-----------|
| SolarArise India Projects                           | Neo Infra Income Opportunities Fund (NIIOF) | Infrastructure | Growth | 160          | NA        |
| Bluegrass Business Park                             | 360 ONE Asset Management                    | Real estate    | Growth | 140          | 50        |
| Mindspace Business Park                             | IFC   | Real estate    | Credit | 64           | NA        |
| 37 luxury apartments in Mumbai's Worli              | Etonhurst Capital Partners                  | Real estate    | Buyout | 58           | 100       |
| DRA Group and Balajadia family real estate platform | Balajadia family office                     | Real estate    | Growth | 50           | 50        |

### PE/VC investments: Split by region





Note: Information not available on eight deals

### **Key trends: Monthly**



- August 2025 recorded 17
   exits worth US\$1.9 billion,
   compared to US\$2.8 billion
   across 29 exits in August
   2024 and US\$9.2 billion
   across 26 exits in July 2025.
   (The deal values were not
   available for three of the 17
   exits recorded in August
   2025.)
- Open market exits were the highest in August 2025, totaling US\$1.7 billion across nine deals and accounting for 85 % of total exit value.
- The largest exit during the month was Antfin Singapore Holding selling 1.9% stake in Eternal Limited (Zomato) for US\$612 million.



- August 2025 recorded total fundraises of US\$1.1 billion, compared to US\$828 million in August 2024 and US\$1.4 billion in July 2025.
- The largest fundraise of the month was Motilal Oswal raising US\$800 million, providing growth capital to mid-market companies across consumer, financial services, life sciences and manufacturing.

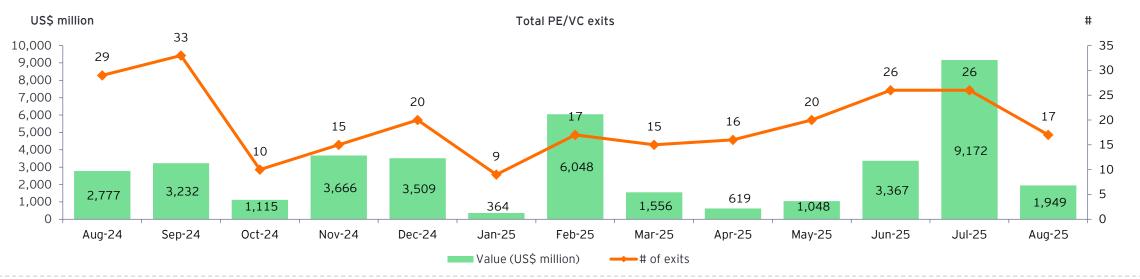
## **Exits: Monthly**

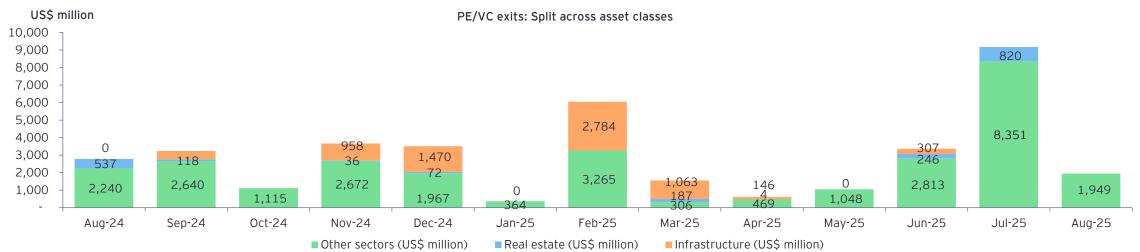
|      |                |                                     |           | Year-or   | n-year | Month-  | on-month |
|------|----------------|-------------------------------------|-----------|-----------|--------|---------|----------|
|      |                |                                     | August-25 | August-24 | Growth | July-25 | Growth   |
|      | PE/VC          | PE/VC exits (US\$ billion)          | 1.9       | 2.8       | -30%   | 9.2     | -79%     |
|      | exits          | Number of deals                     | 17        | 29        | -41%   | 26      | -35%     |
|      |                | Open market                         | 1.7       | 2.3       | -26%   | 0.4     | 314%     |
|      |                | IPO                                 | 0.2       | 0.4       | -59%   | -       | NA       |
|      | Exit type      | Secondary                           | 0.1       | -         | NA     | 0.9     | -87%     |
|      | (US\$ billion) | Strategic                           | -         | 0.1       | NA     | 7.9     | NA       |
|      |                | Buyback                             | -         | -         | NA     | -       | NA       |
|      |                | Total                               | 1.9       | 2.8       | -30%   | 9.2     | -79%     |
|      |                | Financial services                  | 0.6       | 0.5       | 39%    | 0.9     | -31%     |
| (AS) | Top sectors    | E-commerce                          | 0.6       | 0.9       | -33%   | 0.0     | 2,253%   |
|      | (US\$ billion) | Pharmaceuticals                     | 0.3       | 0.1       | 193%   | 0.1     | 417%     |
|      |                | Contribution to overall PE/VC exits | 82%       | 54%       |        | 11%     |          |



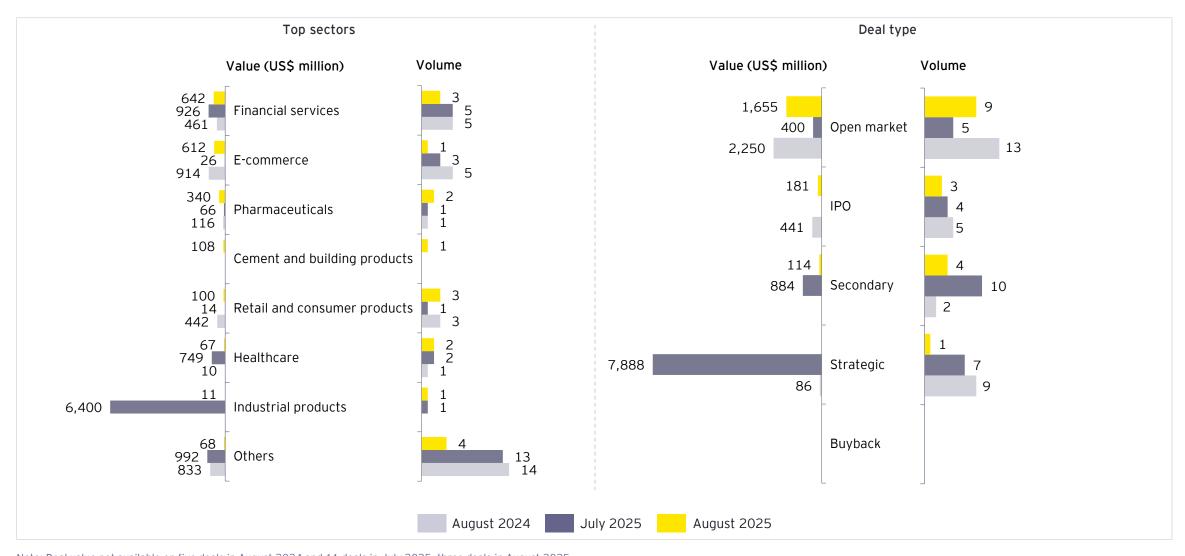
Antfin Singapore Holding selling 1.9% stake in Eternal Limited (Zomato) for US\$612 million.

## PE/VC monthly headline trends: Exits





### PE/VC monthly headline trends: Exits



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Note: Deal value not available on five deals in August 2024 and 11 deals in July 2025, three deals in August 2025

## Top exits

### Top exits in August 2025

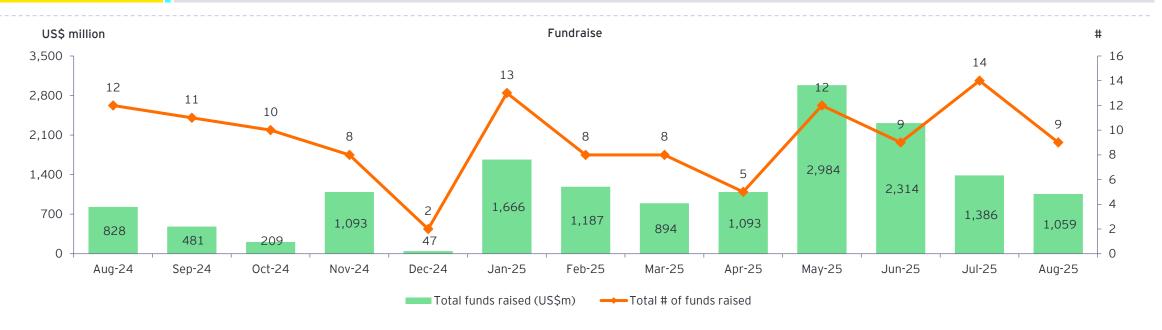
| Company                                 | Sector                       | Seller(s)   | Buyer(s)  | Exit type   | US\$m | Stake (%) |
|---|------------------------------|---|---|-------------|-------|-----------|
| Eternal (Zomato)                        | E-commerce                   | Antfin Singapore Holding  | NA  | Open market | 612   | 2         |
| One97 Communications                    | Financial services           | Ant Financial   | NA  | Open market | 442   | 6         |
| Sai Life Sciences                       | Pharmaceuticals              | TPG   | NA  | Open market | 311   | 15        |
| Home First Finance<br>(HFFC, Homefirst) | Financial services           | Warburg Pincus  | NA  | Open market | 143   | 10        |
| JSW Cement                              | Cement and building products | Apollo  | NA  | IPO         | 108   | 27        |
| BlueStone Jewellery and<br>Lifestyle    | Retail and consumer products | Accel, Saama Capital, Kalaari Capital,<br>Iron Pillar                           | NA  | IPO         | 72    | 8         |
| Medi Assist Healthcare<br>Services      | Healthcare                   | Bessemer Venture Partners   | NA  | Open market | 67    | 16        |
| Vistaar Financial Services              | Financial services           | WestBridge Capital, Omidyar Network<br>India Advisors, Saama Capital and others | MO Alternate Investment<br>Advisors, ABC Impact | Secondary   | 57    | NA        |
| Ola Electric Mobility                   | Automotive                   | Matrix Partners (Z47), Tiger Global   | NA  | Open market | 40    | 1         |
| Rubicon Research                        | Pharmaceuticals              | General Atlantic  | Amansa Investment                               | Secondary   | 29    | NA        |

### **Fundraise**

|             |                                |           | Year-on-year |        | Month-on-month |        |
|-------------|--------------------------------|-----------|--------------|--------|----------------|--------|
|             |                                | August-25 | August-24    | Growth | July-25        | Growth |
| § Fundraise | PE/VC fundraise (US\$ billion) | 1.1       | 0.8          | 28%    | 1.4            | -24%   |
|             | Number of fundraises           | 9         | 12           | -25%   | 14             | -36%   |



Motilal Oswal Alternates raised US\$800 million to provide growth capital to mid-market companies across consumer, financial services, life sciences and manufacturing.



## PE/VC monthly headline trends: Fundraise

### Top fundraises in August 2025

| Status    | Fund                                      | PE/VC GP                 | US\$ million | Strategy  |
|-----------|---|--------------------------|--------------|---|
| Raised    | India Business Excellence Fund V (IBEF V) | Motilal Oswal Alternates | 800          | Provide growth capital to mid-market companies across consumer, financial services, life sciences and manufacturing.                          |
| Announced | Elevation Capital                         | Elevation Capital        | 400          | To back companies that aim to create value in public markets (IPO-bound start-ups)  |
| Announced | A99 Fund III                              | A99 ventures             | 100          | To back early-stage companies that range from pre-Series A to pre-Series B startups with cheque sizes ranging from INR20 crore to INR80 crore |
| Raised    | Speciale Invest Fund III                  | Speciale Invest          | 70           | Deep tech segments of space, advanced manufacturing, energy, health and artificial intelligence   |
| Raised    | Artha Select Fund                         | Artha India ventures     | 50           | 12-14 start-ups across space technology, fintech infrastructure, premium consumer goods and applied Al  |



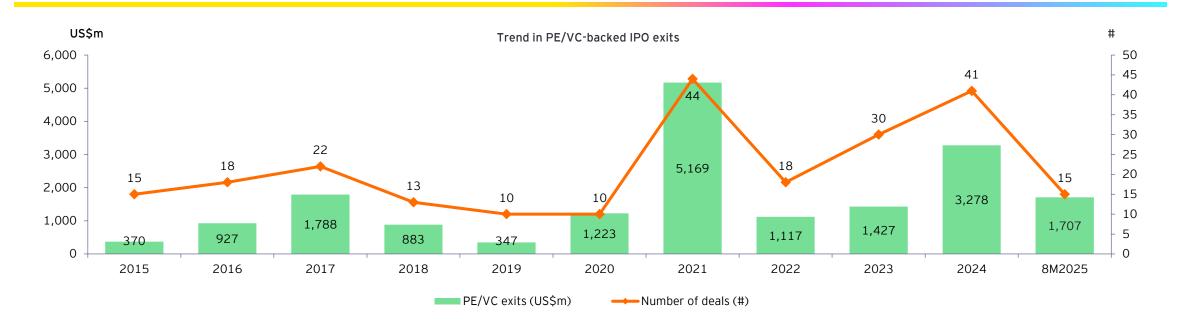
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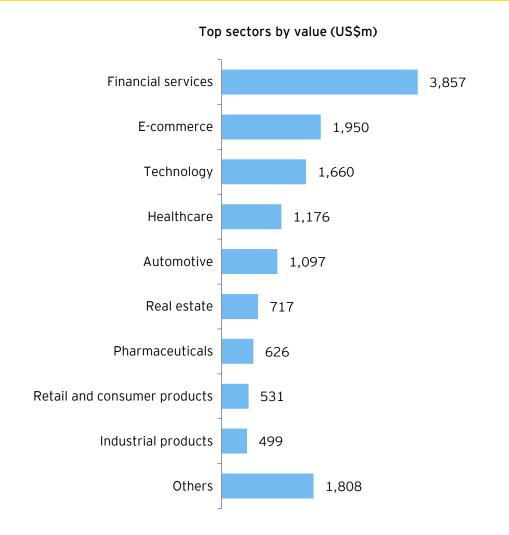
- The trend of PE/VC-backed IPOs in India has accelerated in recent years, underscoring the increasing maturity and depth of the country's capital markets. Public listings are emerging as a preferred exit route for investors, as they often provide higher valuations and liquidity compared to private transactions.
- This shift reflects growing investor confidence in India's market ecosystem and highlights how IPOs can unlock significant value—particularly for early-stage investors who supported companies through their formative growth phases, enabling them to realize significant returns while also enhancing the credibility and visibility of the portfolio companies in the broader market.
- The landscape of PE/VC-backed IPOs has experienced dynamic shifts over the past few years. The year 2021 was pivotal; it recorded the highest ever number of PE/VC-backed IPOs, which resulted in exits at rich valuations for early PE/VC investors (US\$5.2 billion across 44 IPOs). However, the trajectory of PE/VC-backed IPOs saw a decline in 2022 on account of sharp corrections in global equity markets amid rising inflation, interest rate hikes and geo-political conflicts. Years 2023 and 2024 experienced a resurgence of sorts in India and 2024 saw the second highest number of PE-backed IPOs (41 IPOs) as the buoyant Indian markets, backed by a stable economy, controlled inflation etc., seemed to perform better.
- Over the last five years (since 2020), PE/VC-backed IPO exits have realized US\$13.9 billion for PE/VC investors across 158 IPOs. In terms of sectors, financial services recorded the highest number of PE/VC backed-IPOs, both in terms of value and volume, followed by e-commerce. Technology secured the third rank, while healthcare and automotive secured fourth and fifth rank, respectively. These sectors collectively accounted for 70% of total PE-backed IPOs by value since 2020.
- PE/VC-backed IPOs in India now constitute a substantial portion of the overall IPO market quarter on quarter, reflecting the positive evolution of the country's capital markets. With a robust economy, and favorable demographics, India continues to attract attention from private equity investors seeking growth opportunities. As the Indian capital markets continue to evolve and mature, the trend of PE/VC-backed IPOs is expected to remain a prominent feature as these PE backed companies look to list and attract risk capital from another set of investors.

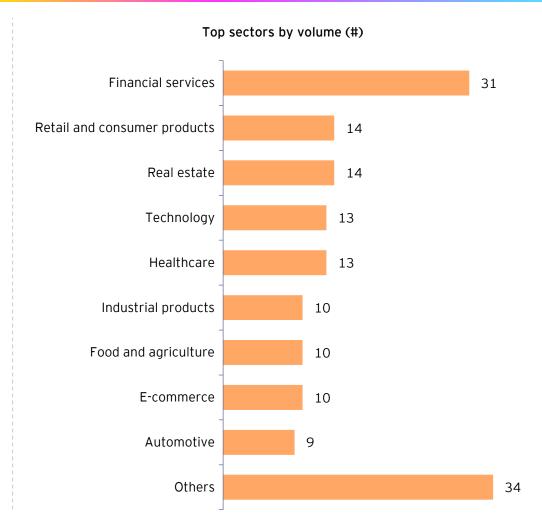


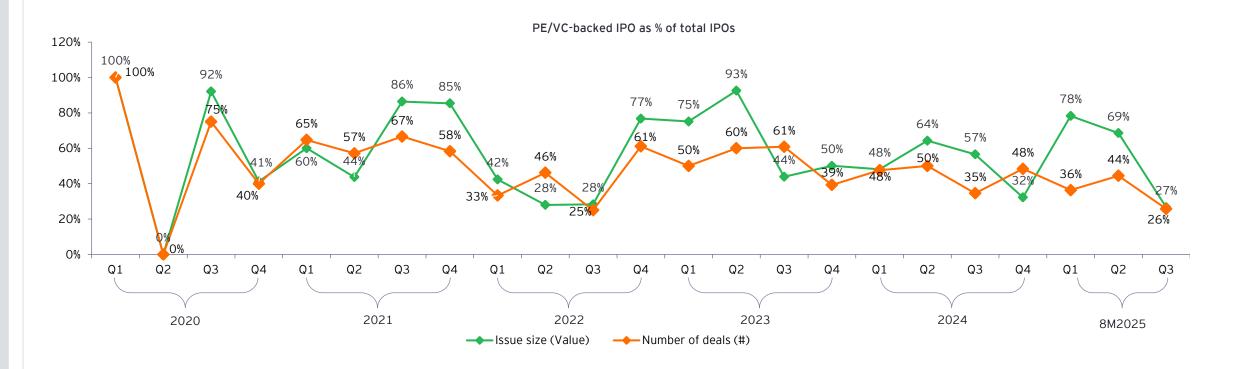


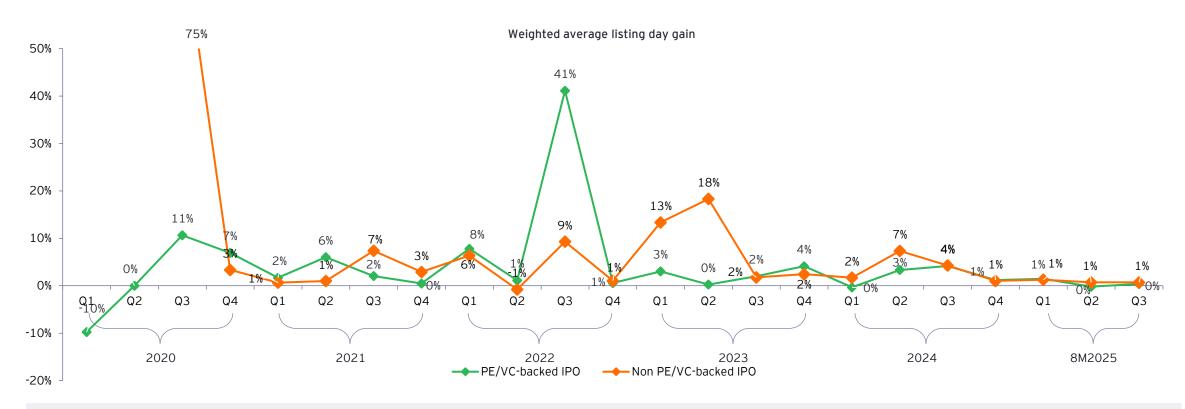
## Spotlight: PE/VC-backed IPOs



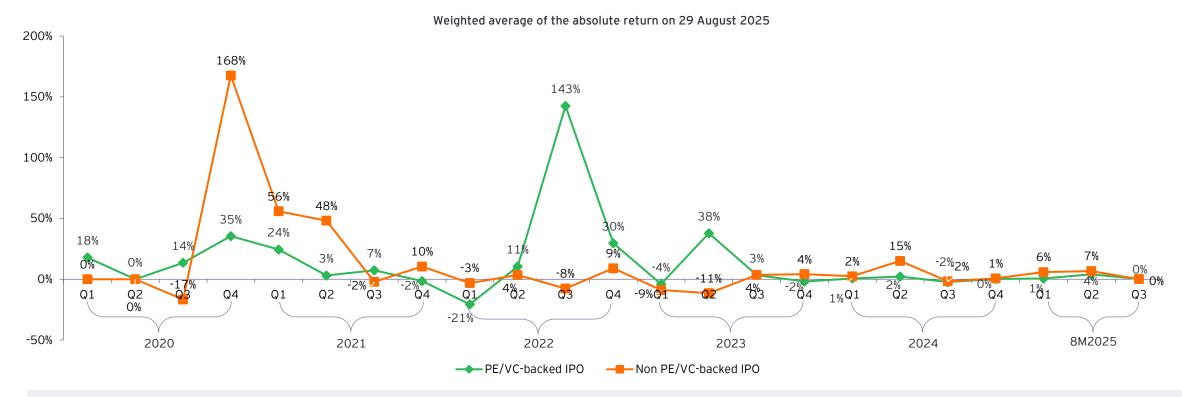








- Average listing day gain is derived using weighted average of the IPO issue size and the listing gain % of the IPOs listed during the respective quarters.
- Q4-2020 non-PE-backed IPO pertains to Rossari Biotech (Weighted average gain of 75%).
- Q3-2022 PE backed IPO pertains to only one IPO listed during the quarter i.e. Syrma SGS Technology. (Weighted average gain of 41%).



- Average absolute return is derived using weighted average of the market capitalization and the absolute return % (Closing price on 29 August 2025 vs. closing price on the listing day) of the IPOs listed during the respective quarter.
- Absolute returns in Q4-2020 are majorly driven by the returns from two non-PE-backed IPOs i.e. Mazagaon Dock Shipbuilders and Angel Broking.
- Q3-2022 PE backed returns are on account of returns from Syrma SGS Technology.

### Largest PE/VC-backed IPOs by issue size

| Company                                    | Sector             | Listing date | Issue size (US\$m) |
|--|--------------------|--------------|--------------------|
| One97 Communications (PayTM)               | Financial services | 18 Nov 2021  | 2,128              |
| Bundl Technologies (Swiggy)                | E-commerce         | 13 Nov 2024  | 1,317              |
| SBI Cards and Payment Services             | Financial services | 16 Mar 2020  | 1,202              |
| Zomato                                     | E-Commerce         | 23 Jul 2021  | 1,090              |
| Hexaware Technologies                      | Technology         | 19 Feb 2025  | 1,017              |
| Ola Electric Mobility                      | Automotive         | 09 Aug 2024  | 715                |
| Star Health and Allied Insurance           | Financial services | 10 Dec 2021  | 700                |
| PB Fintech (Policybazaar)                  | Financial services | 15 Nov 2021  | 664                |
| Sona BLW Precision Forgings (Sona Comstar) | Automotive         | 24 Jun 2021  | 645                |
| FSN E-Commerce Ventures (Nykaa)            | E-commerce         | 10 Nov 2021  | 622                |

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Source - Media sources Exchange rate : 1US\$ = INR86



### Top exits during IPOs by PE funds

| Company                                    | Sector                             | PE fund(s)   | Listing date | Exit value (US\$m) |
|--|------------------------------------|--|--------------|--------------------|
| Hexaware Technologies                      | Technology                         | Carlyle  | 19 Feb 2025  | 1,012              |
| SBI Cards and Payment Services             | Financial services                 | Carlyle  | 16 Mar 2020  | 1,000              |
| Bundl Technologies (Swiggy)                | E-commerce                         | Accel, Alpha Wave Ventures, Norwest, Elevation Capital, etc. | 13 Nov 2024  | 811                |
| Sona BLW Precision Forgings                | Automotive                         | Blackstone   | 24 Jun 2021  | 719                |
| One97 Communications (PayTM)               | Financial services                 | Elevation Capital, Softbank                                  | 18 Nov 2021  | 499                |
| Star Health and Allied Insurance Company   | Financial services                 | WestBridge, Madison Capital, Apis, ROC Capital               | 10 Dec 2021  | 481                |
| CarTrade Tech (Carwale)                    | E-commerce                         | JP Morgan, Temasek, Warburg Pincus, March Capital            | 20 Aug 2021  | 378                |
| International Gemmological Institute India | Business and professional services | Blackstone   | 20 Dec 2024  | 327                |
| Aptus Value Housing Finance India          | Financial services                 | WestBridge, Granite Hill, Madison Capital                    | 24 Aug 2021  | 294                |
| Data Infrastructure Trust                  | Real estate                        | Brookfield   | 1 Sept 2020  | 284                |



EY has been working with the private equity industry for more than 25 years, with approximately 25,000 seasoned professionals worldwide dedicated to the industry and its business issues. EY serves 74% of the top 300 PE firms included in the Global PEI 300 firms list. Private equity firms, portfolio companies and investment funds face complex challenges. Successful deals depend on the ability to move faster, drive rapid and strategic growth, and create greater value throughout the transaction life cycle. EY taps its global network to help source deal opportunities and combines deep sector insights with the proven, innovative strategies that have guided the world's fastest-growing companies.

In India, EY is among the leading providers of advisory, tax, transactions and assurance services. We are also one of the best professional services brand\* in India, which is a testimony to our relentless commitment to deliver exceptional client service and create a better working world.

- Our India Private Equity Services practice has been among the top advisors for private equity deals over the past two decades in India.
- EY has been ranked a #1 Financial Advisor for over a decade across Mergermarket, Thomson Reuters and Bloomberg\*\*. Our position as the foremost M&A advisor in the Indian mid-market enables us to create a robust deal origination pipeline for our PE/VC clients, acting as the tip of the spear of what is India's dominant PE Services practice.
- Our Private Equity Services practice provides value to PE funds and their portfolio companies through its deep sector and service expertise. EY India is organized around key industry verticals in a matrix structure that enables us to offer a unique blend of industry expertise and functional skills. We actively track about 15 sectors with sector leads, driving our penetration in each of those sectors.
- EY has been recognized with prestigious European M&A Firm of the Year Awards at the Mergermarket event.

<sup>\*\*</sup> for most number of deals

### EY services for private equity

#### **Partners**

(Personal tax)

### Fund raising

(Marketing collateral, fund structuring, audit of fund performance)

#### Buy and sell side advisory

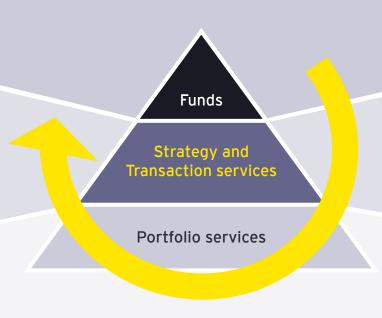
(M&A, capital markets support, tax structuring, regulatory compliance, SPA advisory, integrated sell side advisory - building equity story, vendor due diligence (VDD), structuring marketing)

#### Exit readiness

(IPO, GAAP conversion, vendor due diligence, value creation, investor relations, exit preparation, sale mandates, exit structuring)

#### Distressed

(Debt syndication, bank intermediation, restructuring, working capital management, cost reduction, insolvency, and bankruptcy advisory)



#### Assurance

(Statutory audit, tax compliance, risk management, corporate governance advisory, internal audits and fraud reviews)

#### Tax and legal

(Tax advisory, tax accounting, ESOP advisory, global mobility, transfer pricing, and operating model effectiveness, tax policy and litigation, regulatory compliance)

### Fund assurance and management

(Fund and fund management company audit, portfolio valuation, controls and process design and review, tax and regulatory compliance)

#### Buyside support

(Due diligence - financial, tax, business and commercial, forensics and background, HR, IT and environmental, modeling and valuations)

#### PE value creation

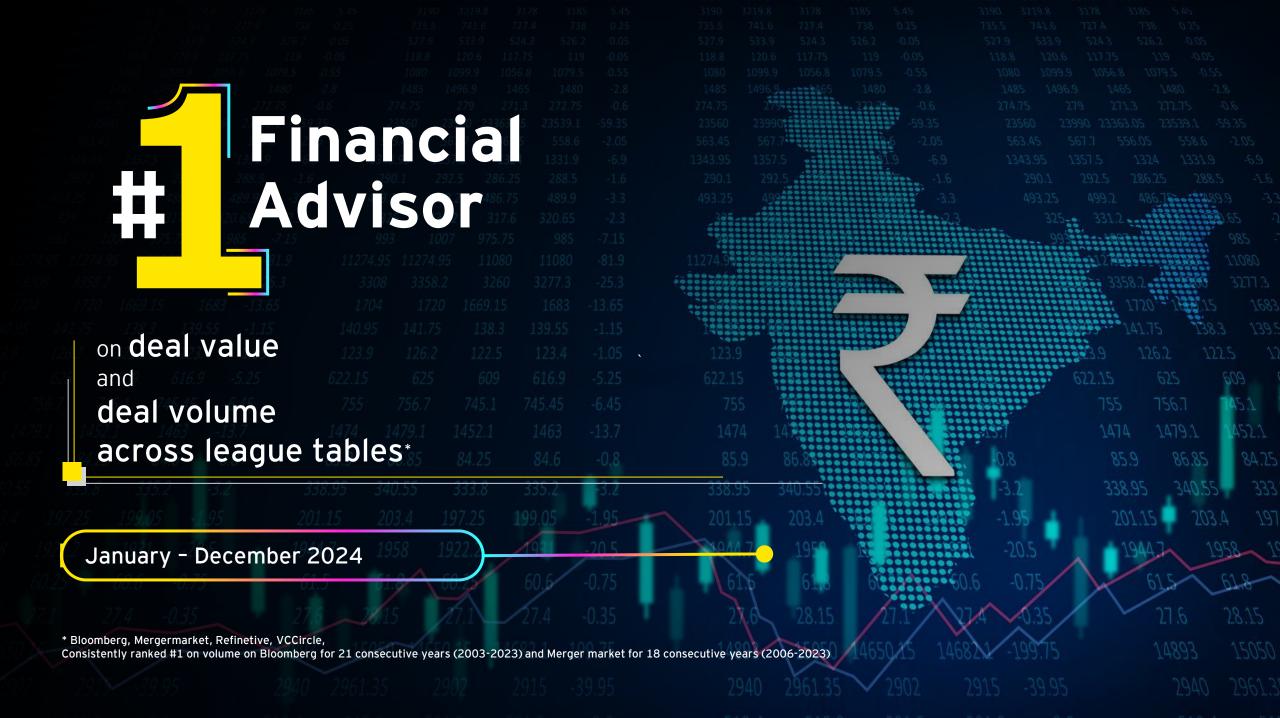
(Growth strategy, EBITDA improvement, Go to market)

#### Transition

(PMO, 100-days plan, transaction integration, GAAP conversion, governance, controls assessment, MIS development, process advisory, standard operating procedures, CFO services and compliance manager)

#### Growth

(Strategic options, value creation, technology security, IT strategy, operational improvement, SCM, market entry options and working capital management)





### EY-Parthenon Value Creation

Enhancing traditional value creation levers while building key enablers to optimize outcomes





### Cost & Ops Excellence

Add-on M&A & PMI

- Supply chain optimization
- Overhead streamlining
- Carve-out execution



### Capital & Tax

- Liquidity & NWC improvement
- Capital structure optimization
- Tax optimization



## GenAl, Digital & Tech

Finance transformation

Enterprise risk management

- Digital and technology transformation
- GenAl data & analytics
- Cyber security



- Organisation design
- Purpose, culture & leadership



### **ESG**

- ESG reporting & compliance
- ESG strategy & implementation
- ESG governance

Top Line Growth

**Enhanced EBITDA** 

Improved Cash Flow

### EY-Parthenon has advised numerous private equity clients (1/3)

### Technology, Media and Telecom

### Education

### Canadian pension fund with \$180b+ AUM

Conducted operational due diligence on tech-enabled RCM player in healthcare covering a detailed a) peer benchmarking analysis for revenue efficiency, operations & delivery and SG&A levers, b) margin sustainability including impact of Automation/Al and c) value creation

### Global PE firm with +\$190b AUM

Assisted in establishing a historical cost baseline for a UK-based telecom infrastructure company. Assessed the cost structure and its impact on project margins, conducted SG&A cost structure benchmarking, and identified cost reduction opportunities

## US-based private equity firm

Conducted commercial and operational due diligence for a digital marketing services provider, assessing market positioning, growth potential, scalability of delivery model, and operational efficiency

### Singapore-based PE firm

Conducted a study on the impact of GenAI in the CRM / BPO space for a CX BPO player including as-is assessment of the target, market dynamics of GenAI & peer best practices, customer perspective on Gen-AI, and Gap analysis and opportunity potential

## Indian PE firm with AUM \$6bn

EY-P conducted commercial due diligence on International Schools by assessing their growth potential and business plan across key micro-markets.

### Global PE Firm with AUM \$500bn+

Assisted with commercial due diligence of a leading test prep company for a global PE fund to understand market and competitive landscape and runway for growth

### Global PE-firm

Supported a Global PE investor firm to conduct commercial due diligence on a large data centre operator in India with 100MW+ capacity

### Indian arm of a leading PE firm

Conducted a commercial due diligence on an emerging leader in colocation and cloud services market including market assessment, study of competitive landscape and assessment of target capabilities

### US based global PE firm

Supported a global customer experience company with Transition Services Agreement and cost synergy assessment for carve-out of a healthcare division from a US-based IT-enabled services (ITeS) company. Identified separation complexities across assets

## A leading global investment company

Assisted the private equity in assessing a Medtech company capacity, the level of automation, and evaluating expected improvements. Provided value creation insights on the projected EBITDA; Evaluated the status of compliances to various regulation

## Indian PE firm with AUM \$6bn

Assisted PE firm with commercial due diligence for their investment in Study Abroad Financing company. Reviewed the historical growth of business and growth outlook of three business lines

### India-based Real Estate PE Fund

EY-P assisted with operational due diligence of multiple K-12 assets for a leading private equity player

<sup>\*</sup>Featured here are selected case studies for reference

### EY-Parthenon has advised numerous private equity clients (2/3)

Automotive Industrials Energy

#### US private equity firm

Engaged by a bulge bracket PE firm to set the xEV transition strategy & partnerships for their newly acquired target (Tier-1 auto supplier) in India

### Global Private Equity Firm

Performed a commercial due diligence for a Bulge Bracket PE firm looking to invest in an Indian Tier 1 supplier specializing in manufacturing mechatronics products for the automotive industry

## Global PE firm with +\$152b AUM

Post-merger integration for a portfolio company across its acquisitions to enable an integrated plastics packaging platform. Prepared a strategic roadmap for the Commercial and Operations functions to improve wallet share and operational efficiency

### Asia Focused PE Firm

Performed a commercial due diligence for a MENA based investor looking to invest in an Indian EMS player operating in Automotive, Consumer Electronics, Clean Energy, Industrials & Telecom segments

### Large PE firm

Commercial diligence of a leading energy service player. Assessment of energy as a service market in India including renewables and storage Review of key prevailing policy and regulations on open access and onsite energy markets. Analysis of competitive landscape

## Global PE firm with >\$650b AUM

Assisted a leading global PE firm with commercial diligence and investment advisory on large renewable IPP, covering C&I renewable projects

### Climate-focused global PE firm

Performed technocommercial due diligence on Indian EV player, including evaluation of product lines, competition benchmarking, capability assessment, and reviewing each vertical's business model

### Global private equity firm

EYP conducted a feasibility analysis of vehicle leasing/ rental company through a pilot project and developed business & investment plan for full-scale operations

### US based PE firm

Detailed analysis on battery technology, controllers & busbars as part of technical and commercial due diligence for a global PE firm looking to buy-out a precision stamping firm

## A leading global investment company

Advised a supply chain solutions provider in its acquisition of an Indian company, focusing on Day 1 readiness and integration. Identified opportunities to improve manpower productivity, streamline warehouse operations, and realize cost synergies

### Europe based development finance institution

Assisted with market assessment, competitive landscape analysis of Indian Solar PV manufacturing industry, cost competitiveness of domestic players with imported modules, and assessment to set up new cell manufacturing facility

### European renewables investment firm

Assisted an infrastructure focused PE firm with diligence and transaction advisory for investment in green hydrogen project

<sup>\*</sup>Featured here are selected case studies for reference

### EY-Parthenon has advised numerous private equity clients (3/3)

#### Healthcare and Health Sciences

### Consumer Financial Services

### US PE fund with strong portfolio in India

Conducted commercial due diligence on multiple healthcare assets, including tertiary care chains and a medical devices player, to validate growth, scalability, and competitive positioning.

## Global PE fund with healthcare investments

Strategic planning for growth & expansion for group followed by value creation programme covering procurement, cost optimization, revenue leakage and strategic pricing across key units in multiple waves. Turnaround PMO for flagship unit in South India

### Canadian pension fund with health- care focus in India

PMO implementation over a period of 8 years to deliver value across services such as procurement, manpower, revenue accelerations (RCM, conversions, referral channel efficiency) and tech assessment

### Leading sovereign wealth fund

Commercial due diligence of a Myanmar based agrochemical player. Understand the market construct for insecticides, herbicides & fungicides by crop & pest. Evaluate revenue growth potential & steady state EBITDA margins

## Leading mid-market private equity firms

Engaged to conduct commercial due diligence for a platform transaction encompassing three assets: packaged food, convenience food, and frozen food players. Key workstreams included market evaluation, project potential revenues & steady-state margins

## A leading European investment firm

Post deal value creation assessment for a leading NBFC. Analysed critical functions especially Sales, Credit, Ops & Collections and estimated the potential cost savings in the underwriting process, branch Opex and employee cost.

## Global private equity firm with +\$165b AUM

Advised a leading private equity firm in the creation of a Pharma API platform through a detailed assessment and operational integration of the acquired entities. Designed and implemented the target operating model for these acquired entities

## Singapore PE firm with +\$3b AUM

EY-P assisted PE firm in benchmarking cost structure of the target company and validated the need for backward integration of APIs and built potential cost structure of newly-built facility in US

## Asia based PE firm with +\$3b AUM

EY-P advised a softgel CDMO through its transformation journey generating savings through procurement, manpower, and throughput gains

## UK based development finance institution

Conducted commercial due diligence on dairy player, covering market attractiveness, the target's competitive advantages, procurement capabilities, and D2C platform performance. Evaluated revenue growth potential and steady-state EBITDA margins

## UK based development finance institution

Conducted commercial due diligence for India's largest grape exporter and leading tomato pulp processor. The study assessed market attractiveness, potential revenue growth, and sustainable EBITDA margins

## A leading global PE firm with +\$269b AUM

Carve-out assessment and execution of housing finance from a family-owned NBFC. Analysed separation complexities, one-time costs, and recurring standalone costs. Operationalized an effective governance structure and program management

<sup>\*</sup>Featured here are selected case studies for reference

### Ernst & Young LLP

### EY | Building a better working world

EY is building a better working world by creating new value for clients, people, society and the planet, while building trust in capital markets.

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EY teams work across a full spectrum of services in assurance. consulting, tax, strategy and transactions. Fueled by sector insights, a globally connected, multi-disciplinary network and diverse ecosystem partners, EY teams can provide services in more than 150 countries and territories.

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### **IVCA**

#### About IVCA

The Indian Private Equity & Venture Capital Association (IVCA), is the apex body promoting the Alternative Investment Funds (AIFs) in India and promotes stable, long-term capital flow (Private Equity (PE), Venture Capital (VC) and Angel Capital) in India.

With leading VC/ PE firms, institutional investors, banks, corporate advisers, accountants, lawyers and other service providers as members, it serves as a powerful platform for all stakeholders to interact with each other. Being the face of the Industry, it helps establish high standards of governance, ethics, business conduct and professional competence.

With a prime motive to support the ecosystem, it facilitates contact with policy makers, research institutions, universities, trade associations and other relevant organizations. Thus, support entrepreneurial activity, innovation and job creation.

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