



Summary

India's dealmaking environment in the first half of 2025 remained resilient despite global macroeconomic headwinds and policy uncertainty. Total deal value stood at US\$50.0 billion, a modest 2% increase over the previous half, though 17% lower than H1 2024.

Deal volume fell 12% year-on-year to 1,285 transactions. Even June, the strongest month in terms of value (US\$8.4 billion, up 104% over May), saw only 136 deals—the lowest monthly count in the half and a sharp 46% drop from June 2024. Capital continues to flow, but into a narrower set of opportunities.

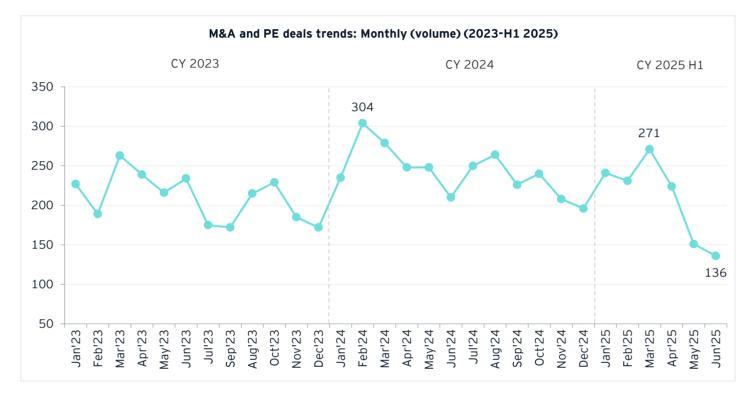
A key signal of this shift was the rise in largeticket transactions. H1 2025 recorded ten billiondollar-plus deals-double the number seen in each half of 2024.

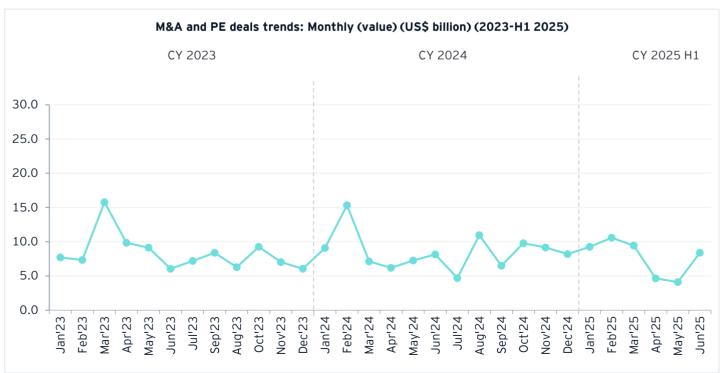
Sectorally, power led in deal value at US\$8.5 billion, driven largely by Renewable Energy. This accounted for 80% of the total value within the Advanced Manufacturing and Infrastructure (AMI) segment, with renewables alone contributing around 76% of the Power sector's total. This marks strong growth from US\$3.2 billion in H1 2024 and US\$2.8 billion in H2 2024.

Consumer products and retail led in deal volume, with 205 transactions-broadly stable compared to 218 in H1 2024 and 203 in H2 2024. The consistency reflects continued interest in consumer-facing businesses.

The recent announcement of fresh tariffs on Indian exports, in effect since early August—has reintroduced uncertainty into the trade environment. Despite these developments, India remains committed to a comprehensive and balanced trade agreements, with a strong focus on protecting key sectors such as MSMEs, agriculture, and services. The industry awaits clarity on tariff structures, regulatory frameworks, and market access which will decide the fate of transactions especially in businesses with significant US exports.

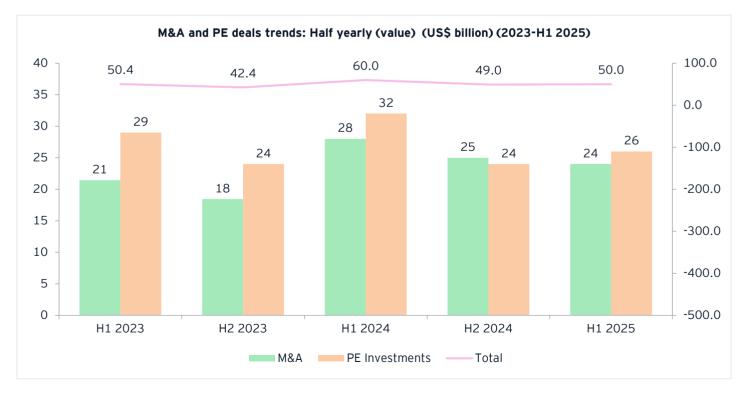
Tracking momentum Monthly trends



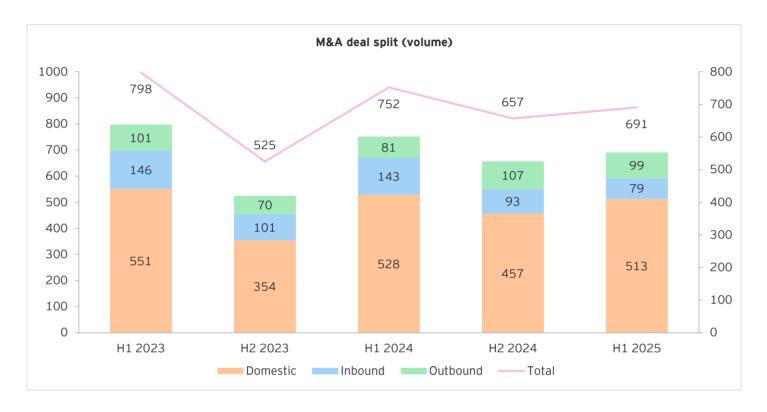








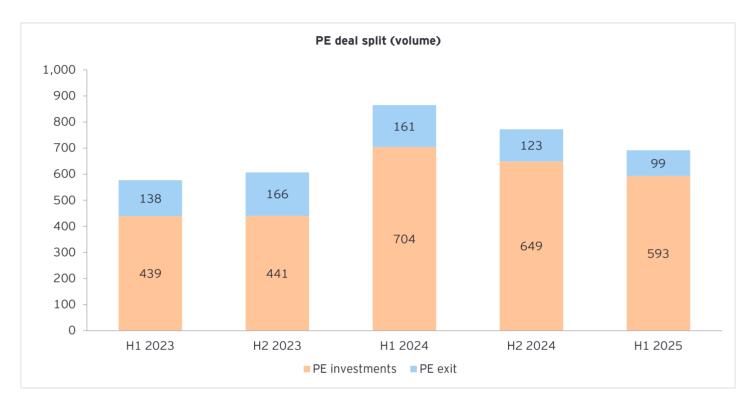
Mergers and acquisitions Deal split and top deals



Top M&A deals in H1 2025

Target	Acquirer	Sector	Deal value (US\$m)	Deal type	Deal stake (%)
J B Chemicals & Pharmaceuticals	Torrent Pharmaceuticals	Pharmaceuticals	3,001	Domestic	NA
Ayana Renewable Power	ONGC NTPC Green	Infrastructure	2,247	Domestic	100
Yes Bank	Sumitomo Mitsui Banking	Bank	1,590	Inbound	20
Akzo Nobel India	JSW Paints	Cement & Building Products	1,098	Domestic	75
Owens Corning (glass reinforcements business)	Praana Group; Triumph Non-Ionics Pvt Ltd; 3B Lux Sarl	Diversified industrial products	755	Outbound	100
	J B Chemicals & Pharmaceuticals Ayana Renewable Power Yes Bank Akzo Nobel India Owens Corning (glass reinforcements	J B Chemicals & Torrent Pharmaceuticals Ayana Renewable Power Yes Bank Akzo Nobel India Owens Corning (glass reinforcements Torrent Pharmaceuticals ONGC NTPC Green Sumitomo Mitsui Banking JSW Paints Praana Group; Triumph Non-lonics Pvt Ltd; 3B	J B Chemicals & Torrent Pharmaceuticals Ayana Renewable Power Yes Bank Akzo Nobel India Owens Corning (glass reinforcements Pharmaceuticals Torrent Pharmaceuticals Pharmaceuticals Pharmaceuticals Infrastructure Bank Bank Cement & Building Products Diversified industrial products	Torrent Pharmaceuticals Ayana Renewable Power Yes Bank Akzo Nobel India Owens Corning (glass reinforcements Acquirer Acquirer Acquirer Sector (US\$m) Pharmaceuticals Pharmaceuticals 3,001 Infrastructure 2,247 Bank Bank 1,590 Cement & Building Products Torrent Pharmaceuticals Pharmaceuticals Akquana Renewable ONGC NTPC Green Infrastructure 2,247 Cement & Building Products Torent Pharmaceuticals Acquirer Cement & Building Products Tope Praana Group; Triumph Non-lonics Pvt Ltd; 3B Diversified industrial products Tope Pharmaceuticals 3,001	TargetAcquirerSector(US\$m)Deal typeJ B Chemicals & PharmaceuticalsTorrent PharmaceuticalsPharmaceuticals3,001DomesticAyana Renewable PowerONGC NTPC GreenInfrastructure2,247DomesticYes BankSumitomo Mitsui BankingBank1,590InboundAkzo Nobel IndiaJSW PaintsCement & Building Products1,098DomesticOwens Corning (glass reinforcementsPraana Group; Triumph Non-Ionics Pvt Ltd; 3BDiversified industrial products755Outbound

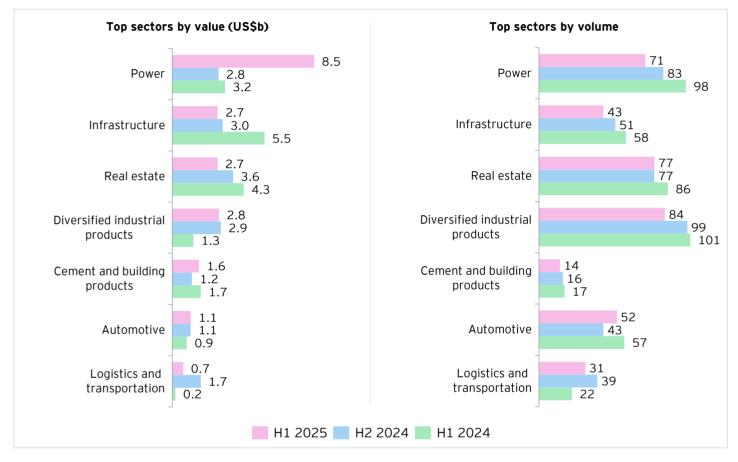
Private Equity Deal split and top deals



Top PE deals in H1 2025

Month	Target	Acquirer	Sector	Deal value (US\$m)	Deal type	Deal stake (%)
March	Haldiram Snacks Food	Temasek Holdings, Alpha Wave, IHC	Consumer products and retail	1,500	Growth Capital	15
January	Access Healthcare Services	New Mountain Capital	Technology	1,400	Buyout	70
March	Manappuram Finance	Bain Capital	NBFC	923	PIPE	36
March	Siemens Gamesa Renewable Power (Wind business in India and Sri Lanka)	TPG Capital & MAVCO Investments	Diversified Industrial Products	500	Buyout	90
January	Dhoot Transmissions	Bain Capital	Automotive	400	Growth Capital	40

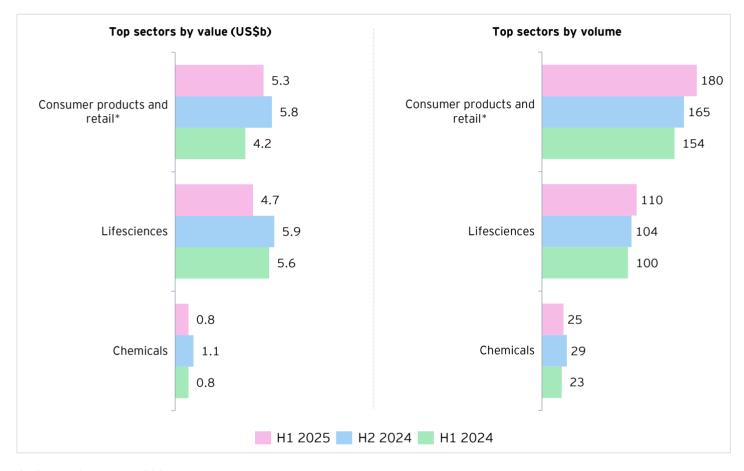
Sector analysis Advanced Manufacturing and Industrials (AMI)



AMI: Key deals in H1 2025

Month	Target	Acquirer	Sector	Deal value (US\$m)	Deal type	Deal stake (%)
February	Ayana Renewable Power	ONGC NTPC Green	Power	2,247	M&A- domestic	100
June	Akzo Nobel	JSW Paints	Cement and building products	1,098	M&A- domestic	75
March	Siemens Gamesa Renewable Power (Wind business in India and Sri Lanka)	TPG Capital & MAVCO Investments	Diversified industrial products	500	Buyout	90
February	Owens Corning (glass reinforcements business)	Praana Group; Triumph Non-Ionics Pvt Ltd; 3B Lux Sarl	Diversified industrial products	755	M&A - outbound	100
February	Athaang Jammu Udhampur Highway	Cube Highways Trust	Infrastructure	478	Buyout	100

Sector analysis Consumer and Healthsciences (CHS)

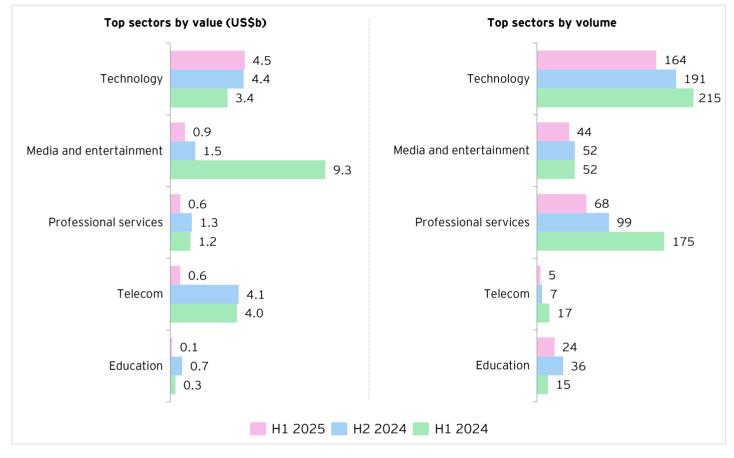


CHS: Key deals in H1 2025

Date announced	Target	Acquirer	Sector	Deal value (US\$m)	Deal type	Deal stake (%)
June	J B Chemicals & Pharmaceuticals	Torrent Pharmaceuticals	Pharmaceuticals	3,001	M&A- domestic	NA
March	Haldiram Snacks Food	Temasek Holdings, Alpha Wave, IHC	Consumer products and retail	1,500	Growth Capital	15
March	Amplitude Surgical	Zydus Lifesciences	Pharmaceuticals	416	M&A- outbound	100
February	Healthcare Global Enterprises	KKR	Healthcare	396	Buyout	54
March	Checkpoint Therapeutics	Sun Pharma	Pharmaceuticals	367	M&A- outbound	100

^{*}Consumer Products and Retail includes Ecommerce Source: EY analysis of deal databases

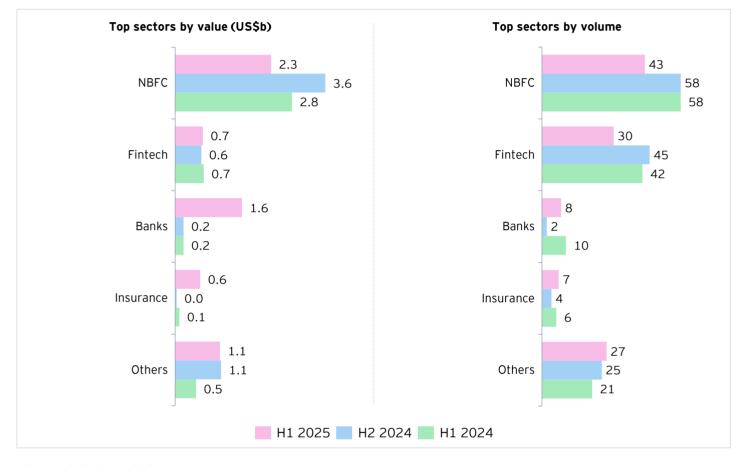
Sector analysis Technology, Media and Telecom (TMT)



TMT: Key deals in H1 2025

Month	Target	Acquirer	Sector	Deal value (US\$m)	Deal type	Deal stake (%)
January	Access Healthcare Services	New Mountain Capital	Technology	1,400	Buyout	70
February	Irelia Sports India	Torrent Group & Torrent Investments	Media and entertainment	578	M&A- domestic	67
June	SLK Software	Altimetrik	Technology	500	M&A- inbound	100
January	Impetus Technologies	Kedaara Capital	Technology	350	Buyout	NA
January	Wingify Software	Everstone Capital, Mankekar Family office, Enrich Agro Food Products	Technology	200	Buyout	81

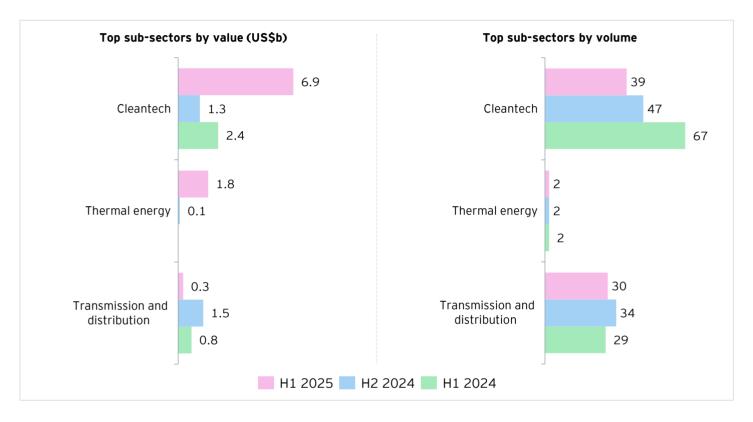
Sector analysis Financial Services (FS)



FS: Key deals in H1 2025

Month	Target	Acquirer	Sector	Deal value (US\$m)	Deal type	Deal stake (%)
Мау	Yes Bank	Sumitomo Mitsui Banking	Bank	1,590	M&A- inbound	NA
March	Manappuram Finance	Bain Capital	NBFC	923	PIPE	36
March	Magma General Insurance	Patanjali Ayurved Ltd, Suruchi Foundation, Swati Foundation, SR Foundation, RR Foundation and RITI Foundation	Insurance	507	M&A- domestic	98
May	IKF Finance	Teachers Insurance and Annuity Association of America, Norwest Venture Partners, and others	NBFC	171	Growth Capital	NA
June	Profectus Capital	UGRO Capital	NBFC	163	M&A- domestic	NA

Sector in focus Renewable energy



Power: Key deals in H1 2025

Month	Target	Acquirer	Sector	Deal value (US\$m)	Deal type	Deal stake (%)
February	Ayana Renewable Power	ONGC NTPC Green	Cleantech	2,246	M&A- domestic	100
January	Jakson Green's 1 GW solar energy portfolio	Macquarie (Blueleaf Energy)	Cleantech	400	Buyout	NA
May	Renew Photovoltaics	British International Investment	Cleantech	102	Growth Capital	10
January	Chandigarh Power Distribution	Sanjiv Goenka Group	Transmission and distribution	100	M&A- domestic	NA
January	EGP India	Waaree Energies	Cleantech	92	M&A- domestic	100



India is the world's fourth-largest renewable energy market and attracted over US\$4 billion in foreign direct investment (FDI) in the past year alone. With an installed capacity of 220 GWaccounting for 45% of the country's total energy mix-the sector is now mature and investor-friendly. It boasts the presence of 60+ marquee global investors, a strong record of profitable exits, and a progressive policy environment that is accelerating the shift to RE 2.0.

Risk-adjusted returns in the sector are now comparable to those in developed markets, making India a compelling investment destination. Interest spans a wide spectrum of investors—from global utilities, pension funds, sovereign wealth funds, DFIs and climate funds to infrastructure players. Large private equity firms, global asset managers and family offices are now actively pursuing top-tier deals.

What is drawing this new wave of investors?



Strong track record of profitable exits: Global investors have secured profitable exits at both the platform and asset levels. Recent successes in IPOs and Infrastructure Investment Trusts (InvITs) have opened up new avenues for value unlocking.



Rising valuation trends: Transaction multiples have risen by 0.5x to 1x of EBITDA, driven by lower perceived risk and stable yield profiles. Increased competition in ongoing deals suggests a seller-friendly market



Rapid adoption of new technologies: Of the 42 GW capacity auctioned in FY25, 59% involved battery storage. India is moving swiftly toward Firm Dispatchable Renewable Energy (FDRE), which offers developers attractive returns and boosts system reliability. The country is expected to account for 35% of global battery deployments by 2040, strengthening its influence on the global supply chain



Improved domestic ecosystem: Performance Linked Incentives (PLIs) are driving investment into module manufacturing and other Balance of Plant (BoP) components, lowering costs and improving supply chain control

Strategic investors, including domestic oil and gas majors, are also deepening their presence in India's renewable space-through joint ventures or platform acquisitions. Their lower cost of capital positions them well for future M&A and capacity additions. They are primarily motivated by:

dynamic



Robust growth in sector: India's power demand is projected to double from 1.9 trillion units in FY22 to 3.8 trillion units by FY42. A 50 GW annual capacity addition target offers runway for both incumbents and new players



Diversification into adjacent sectors: Renewable platforms are branching into emerging energy opportunities. With 30% EV adoption targeted by 2030, demand for EV charging is rising. Similarly, green hydrogen exports are set to anchor large-scale RE projects

The sector is at an inflexion point. Scaled-up, diversified platforms are emerging, poised to unlock synergies across sub-sectors. That said, some policy bottlenecks, financing constraints and supply chain gaps remain. But momentum is building. India's RE 2.0 journey is shifting gears—towards a cleaner, more sustainable and self-reliant energy future.

Fasten your seat belt.

Source: EY analysis of deal databases



On the back of rising demand, strong government thrust and innovative financing, India is fast-tracking its energy transition with massive renewables rollout and impressive progress in electric mobility, bio-fuels and green hydrogen. The sector is well placed for an investment of over US\$500 billion to US\$1 trillion in the next five years and offers an interesting investment space for global players.



Srishti Ahuja

Infrastructure Partner, EY India



M&A Domestic

LEAP India

Acquisition of

CHEP India

M&A Cross-border

Altimetrik Corp

Acquisition of

SLK Software

Highway Infrastructure Trust

Acquisition of

10 Road assets from PNC Infratech

Stanley Engineered -2W Plastic Division

Sale to

JRG Automotive Industries

CK Birla Group

Orient Cement sale

Ambuja Cements

Teena Biolabs

Majority stake sale to

Eureka Analytical Services

Sona BLW Precision Forgings

Acquisition of

Railway Equipment Division of Escorts Kubota

Fortum

Renewable portfolio sale to

Hexa Climate Solutions

Trident Pneumatics

Sale to

Atlas Copco

Fontana Gruppo

Acquisition of

Right Tight Fasteners

Toppan Specialty Films

Acquisition of

Irplast

Italian-Thai Development

Stake sale to

Renew Exim DMCC (Adani Group)

Private Equity

Access Healthcare

Majority stake sale to

New Mountain Capital

Fund raise from

Impetus

Technologies

Kedaara Capital

EDF India

Fund raise from

Actis

Jakson Green -1GW Solar Portfolio

Fund raise from

Blueleaf Energy (Macquarie) Citykart Ventures

Fund raise from

TPG Newquest & A91 Partners

Waterfield Advisors

Fund raise from

Jungle Ventures

Ace Designers

Fund raise from

Kotak Alternate Asset Management



Investment Banker in India 2024 Deal value and deal count across league tables*

*Mergermarket, Refinitiv, Bloomberg and VCCEdge

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Our Investment Banking Team



Amit Khandelwal Managing Partner, Strategy & Transactions amit.khandelwal@in.ey.com



Ajay AroraPartner and National Leader ajay.arora@in.ey.com



Kuljit Singh
Partner
Infrastructure
kuljit.singh@in.ey.com



Nitin Gupta
Partner
Consumer and Healthsciences
nitin.gupta@in.ey.com



Randhir Kochhar
Partner
Advanced Manufacturing
& Industrials
randhir.kochhar@in.ey.com



Shivani Nagpaul
Partner
Technology, Media and Telecom
shivani.nagpaul@in.ey.com



Samir Ojha
Partner
Financial Services
samir.ojha@in.ey.com



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