

**Batt Cables Limited and
Cricket Bidco Limited
(both in Administration)
(together 'the Companies')**

Administrators' statement of proposals

Pursuant to paragraph 49 of schedule B1 to the
Insolvency Act 1986

Date of delivery of proposals to creditors: 2 March 2026



Abbreviations

The following abbreviations are used in this report:

4DC	Four Dimensional Contact Limited
the Act	The Insolvency Act 1986
AON	AON UK Limited
AG	Addleshaw Goddard LLP
BCL	Batt Cables Limited
BS	Burges Salmon LLP
CBL	Cricket Bidco Limited
CDDA	Company Director Disqualification Act 1986
Chiltern	Chiltern Capital Nominees Limited
CVL	Creditors Voluntary Liquidation
the Companies	Batt Cables Limited Cricket Bidco Limited
the Directors	The Companies' Directors as at the date of appointment
EY	Ernst & Young LLP
Gordon Brothers or GB	Gordon Brothers International LLC
the Group	Cricket Topco 2 Limited, Cricket Midco 2 Limited, Cricket Midco 1 Limited, Cricket Bidco Limited and Batt Cables Limited
HMRC	His Majesty's Revenue & Customs
HR1	Advanced notice of collective redundancies to Secretary of State
the Joint Administrators or the Administrators	Samuel James Woodward and Daniel Edkins of EY LLP
M&B	Moore & Botzong CPAs PLLC
NDA	Non-Disclosure Agreement
NIC	National Insurance Contributions
PAYE	Pay As You Earn (employee Income Tax and National Insurance contributions)
PIK	Payment in Kind
PNC	PNC Business Credit, a trading style of PNC Financial Services UK Limited
the Proposals	the Joint Administrators' Statement of Proposals
RoT	Retention of Title
RPS	The Redundancy Payments Service
the Rules	The Insolvency (England and Wales) Rules 2016
TTP	Time to Pay arrangement with HMRC
TW	Taylor Wessing LLP
SoA	The Directors' Statement of Affairs
STCF	Short Term Cash Flow

VAT

Value Added Tax

VDR

Virtual Data Room

Contents

1. Introduction, background and circumstances giving rise to the appointment	1
2. Purpose, conduct and end of Administration	5
3. Statement of Affairs	12
4. Prescribed part	14
5. Administrators' remuneration and disbursements and payments to other professionals	15
6. Pre-Administration costs	17
Appendix A: Statutory information	
Appendix B: Joint Administrators Receipts and Payments	
Appendix C: Directors' Statement of Affairs	
Appendix D: Statement of pre-Administration costs	

1. Introduction, background and circumstances giving rise to the appointment

Introduction

On 6 January 2026, the Companies entered administration and Samuel James Woodward and Daniel Edkins of EY were appointed to act as Joint Administrators.

This document, including its appendices, constitutes the Joint Administrators' statement of proposals to creditors for achieving the purpose of the Administrations pursuant to paragraph 49 of Schedule B1 to the Insolvency Act 1986 and Rule 3.35 of the Insolvency (England and Wales) Rules 2016.

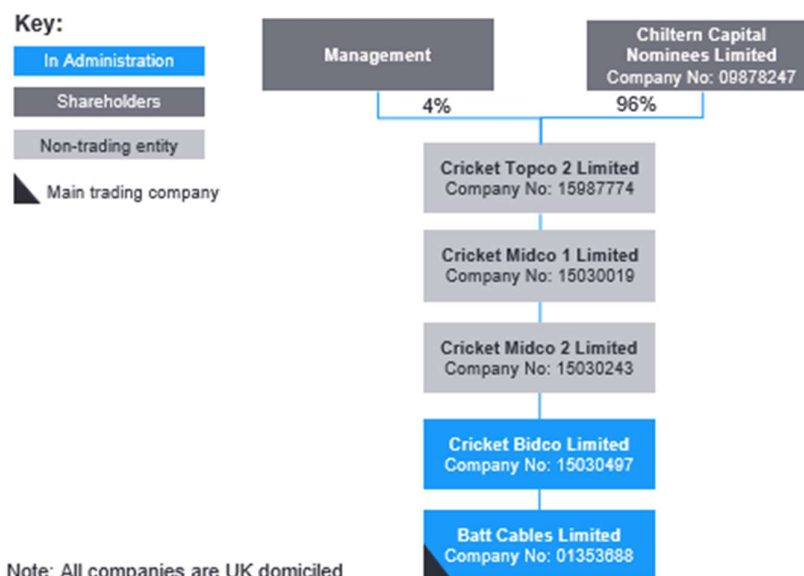
Certain statutory information relating to the Companies and the appointment of the Joint Administrators is provided at Appendix A.

Background and Group Structure

BCL was incorporated on 17 February 1978 and is the principal trading entity within a wider group of non-trading parent entities, being:

- Cricket Topco 2 Limited (non-trading)
- Cricket Midco 1 Limited (non-trading)
- Cricket Midco 2 Limited (non-trading)
- Cricket Bidco Limited (immediate parent and holding company)

A summary group structure is presented below



At the time of writing, only BCL and CBL have entered Administration. Other companies in the Group structure (being Cricket Midco 2 Limited, Cricket Midco 1 Limited and Cricket Topco 2 Limited) remain under the control of their respective directors, albeit it is understood all are dormant and/or holding companies.

BCL is a UK-based cable and accessories distributor operating across the UK, Europe and North America. It provides electrical cables, power cables and accessories for a range of projects across the construction, industrial and infrastructure sectors.

CBL was incorporated on 26 July 2023 and is BCL's immediate parent entity. It is a non-trading holding company.

BCL, headquartered in Erith, London, operated from 10 sites across the UK and a further 7 across Europe. The Group has been majority owned by Chiltern since September 2023.

The statutory directors of BCL are Rob Barclay (Chief Executive Officer), Nick Robins (Chief Financial Officer) and Paul Burns (Chief Operating Officer). Rob Barclay and Nick Robins are also statutory directors of CBL, along with Mike Coupland, Meine Oldersma and Gregory Smith.

At the date of appointment there were 327 employees across the Companies, with 323 employed directly by BCL (both UK and Overseas) and four employed by CBL.

PNC is the Group's senior secured creditor.

Recent financial performance of the Companies

The recent financial results of the Companies can be summarised as follows:

Batt Cables Limited

Period year or period ended	Type audited/draft	Turnover £000	Gross profit / (loss) £000	Gross profit %	Directors' remuneration £000	Net profit/ (loss) after tax £000
31 March 2021	Audited	152,369	30,063	19.7	1,123	6,922
31 March 2022	Audited	181,433	45,099	24.8	1,199	15,677
31 March 2023	Audited	208,158	42,502	20.4	1,160	14,931
31 March 2024	Audited	202,732	32,843	16.2	1,063	3,395
31 March 2025	Draft (statutory)	183,257	33,287	18.2	592	6,641
9 months to 31 December 2025	Draft (management accounts)	135,581	24,724	18.2	200	(7,619)

Cricket Bidco Limited

Period year or period ended	Type audited /draft	Turnover £000	Gross profit / (loss) £000	Gross profit %	Directors' remuneration £000	Net profit/ (loss) after tax £000
31 March 2024	Audited	651	651	100	N/A	(2,069)

Circumstances Giving Rise to the Appointment of the Joint Administrators

Following its acquisition by Chiltern in September 2023 the Group began planning for and implementing a transformation plan aimed at driving operational and sales improvements.

Key aspects of the transformation plan were (i) developing and professionalising a series of key internal processes and IT systems, (ii) opening a new central distribution centre in Doncaster, and (iii) generally re-aligning the Group's operational footprint by exiting certain aged premises and replacing them with newer facilities.

The transformation plan required significant costs to be incurred over an extended period of time. We understand this plan was envisaged to be part funded via a series of sale and leaseback transactions in relation to freehold property owned by BCL at the time of the Chiltern acquisition, as well as forecast cash generation from normal trading.

Whilst the business had historically been profitable, the Group experienced a downturn in trading and financial performance during 2025. Management attributes this downturn to weaker market demand resulting from a slowdown in the construction sector and infrastructure projects more broadly. Pressure on financial performance was further exacerbated by the ongoing committed costs associated with the transformation plan referenced above, which by this time were exceeding initial budgets.

A combination of the above factors led to the Group breaching its financial covenants with PNC in August 2025.

The Group subsequently held discussions with PNC and Chiltern with a view to finding an acceptable solution to resolve the ongoing covenant breach and place the business back on a stable footing going forward.

As time passed and in the absence of an agreed solution, the ongoing challenging market conditions and impending seasonal low point in trading over Christmas / New Year placed increasing financial pressure on the Group.

As the business approached this seasonal low, Management's cash flow forecasts indicated that the Companies would need additional financial support to trade through the seasonal low and continue the transformation plan into 2026.

In light of this, EY was engaged on 10 November 2025, via a joint instruction with BCL and PNC, to undertake a review of the Group's short-term cash flow forecast.

The output of this work confirmed there was a material additional funding requirement forecast across January 2026 and February 2026, and that even this level of cash flow performance could not be guaranteed without the support of key stakeholders.

With a view to finding a long-term funding solution for the Group, and following further discussions with Chiltern and PNC, on 3 December 2025 BCL engaged EY to explore options to refinance its existing facilities with PNC on an accelerated basis.

The process was undertaken with a view to refinancing PNC in full by the end of January 2026, this being the estimated liquidity runway available at the time of instruction. It should be noted that at this point Chiltern also indicated a potential willingness to inject additional monies if a successful refinancing could be agreed.

However, noting the continued liquidity challenges and the inherent uncertainties associated with the refinancing process, it was agreed that EY would also undertake concurrent contingency planning to plan for a potential insolvency of one or more Group entities if a wider solution could not be reached. This work was formally instructed on 12 December 2025.

A deadline of Thursday 18 December 2025 was set for potential new lenders to submit their indicative non-binding offers to refinance the business.

Several parties did submit indicative offers, however, all required several further weeks of diligence to complete a transaction.

Unfortunately, whilst the refinancing process was being undertaken the Group's cash flow deteriorated, shortening the runway available to complete a refinancing. This meant that additional funding would need to be secured prior to the Christmas break to provide sufficient time for potential new funders to complete their diligence, without any guarantee that this would necessarily lead to a successful refinancing outcome.

Management requested the necessary additional funding from both PNC and Chiltern, however, by Monday 22 December 2025 both parties confirmed they could not provide such support.

Following these confirmations the Directors concluded that there was now no reasonable prospect of the Group continuing to trade on a solvent basis. The directors of the Companies therefore resolved to appoint Samuel James Woodward and Daniel Edkins as Joint Administrators.

A Notice of Intention to Appoint Administrators for BCL was filed at Court on the morning of Tuesday 23 December 2025 and sealed by the Court. Subsequently, a Notice of Intention to Appoint Administrators for CBL was filed at Court on the morning of Monday 5 January 2026.

Following a further intensive period of insolvency planning undertaken over the Christmas holiday period, the Companies subsequently entered Administration on Tuesday 6 January 2026 and Samuel James Woodward and Daniel Edkins were appointed Joint Administrators.

Pre-Administration Costs

Unpaid pre-Administration time and costs have been incurred by Taylor Wessing LLP, Addleshaw Goddard LLP and Burges Salmon LLP, relating to work undertaken to plan for and place the Companies into Administration. Further information can be found at Section 6 and Appendix D of these Proposals.

2. Purpose, conduct and end of Administration

Purpose of the Administration

The purpose of an Administration is to achieve one of three objectives:

- To rescue the company as a going concern;
- To achieve a better result for the company's creditors as a whole than would be likely if the company were wound up (without first being in administration); or
- To realise property in order to make a distribution to one or more secured or preferential creditors.

Insolvency legislation provides that objective (a) should be pursued unless it is not reasonably practicable to do so or if objective (b) would achieve a better result for the company's creditors as a whole. Objective (c) may only be pursued if it is not reasonably practicable to achieve either objective (a) or (b) and can be pursued without unnecessarily harming the interests of the creditors of the Company as a whole.

Achieving objective (a) is not considered reasonably practicable for either of the Companies due to the extent of the liabilities owed by each Company.

Therefore the Joint Administrators propose to pursue objective (b), to achieve a better result for each of the Companies' creditors as a whole than would be likely if the Companies were wound up (without first being in administration).

If objective (b) proves to be unachievable, the Joint Administrators will seek to pursue objective (c), realising assets in order to make a distribution to one or more secured or preferential creditors.

Conduct of the Administration – BCL

Administration strategy – BCL

The Joint Administrators' strategy is to continue trading BCL in Administration whilst a sale of BCL's business and assets is pursued.

This is considered the optimal strategy due to the following factors:

- BCL had sufficient stock at the date of appointment to continue trading through existing customer channels for several weeks whilst a sale process is undertaken;
- There was insufficient time prior to the appointment of Administrators to undertake a sale of business process. The Joint Administrators consider it important to test whether such a process could lead to a better outcome for creditors than simply trading out the stock on hand at appointment or winding the business down;
- The Joint Administrators were able to agree an Administration funding agreement with PNC prior to their appointment, ensuring they had access to sufficient funding to meet estimated expenses incurred during the trading period and Administration more generally; and
- If a purchaser cannot be found, or offers received are at an unacceptable level, the Joint Administrators retain the option of reverting to a strategy of trading out the stock remaining on hand to maximise returns to creditors.

Sale of business – BCL

The Joint Administrators launched a sale of business process immediately upon appointment.

A total of 71 potentially interested parties, covering both financial investors and potential trade buyers located in both the UK and overseas, were approached to determine interest in acquiring all or part of BCL's business and/or assets.

NDA's were signed by 44 parties, following which an information memorandum was sent to them.

A deadline for indicative non-binding offers was set for Monday 19 January 2026 and subsequently extended to Monday 26 January 2026 to ensure parties who had engaged later in the process were afforded sufficient time to confirm any interest.

Non-binding offers were received from several parties, with proposed transaction structures ranging from offers for the business and assets as a whole through to stock-only offers.

Creditors will appreciate that discussions are ongoing and remain commercially sensitive. A further update with regards the sale of business process will be provided in subsequent progress reports.

Asset realisations – BCL

Whilst the sale of business process remains ongoing the Joint Administrators are pursuing a concurrent strategy focused on realising value in BCL's assets.

Trade debtors

Trade debtors in BCL totalled £39.4m at the date of appointment (after adjusting for credit balances), covering c.1,500 debtors.

BCL operated an invoice discounting facility with PNC prior to our appointment, with debtor receipts being received into a fixed charge trust account controlled by PNC.

Since appointment the Joint Administrators' staff have worked with BCL's credit control team to collect the pre-appointment debts owed to BCL. We have also retained the services of 4DC, a debt collection specialist instructed by the Company prior to our appointment to manage the collection of debts owed by overseas debtors.

Contact was made with all large customers and buying groups in the days following appointment to agree debtor balances, confirm payment terms, and set out the terms of ongoing trade during the Administration.

As at 13 February 2026, £20.6m has been collected against the pre-appointment debtor ledger. Receipts continue to be remitted into PNC's fixed charge trust account and therefore sit outside BCL's insolvent estate.

The Joint Administrators will continue to work alongside BCL's credit control team and 4DC to realise remaining debtors (many of which have not yet fallen due for payment), and where necessary instruct debt collection specialists and/or legal advisors to actively pursue more problematic debts.

Stock and ongoing trading

As at the date of appointment, BCL held stock with a net book value of c.£51m.

Approximately £43m of this was located across BCL's UK distribution hubs in Erith, Doncaster, Bristol and Livingston (note BCL previously held stock at a distribution hub in Manchester but this site was in the process of being exited and had been cleared by the date of appointment). The remaining c.£8m was located in BCL's warehouse in Rotterdam.

As set out above, the Joint Administrators are continuing to trade the business in Administration and realise value in stock by selling it through existing customer channels whilst the sale of business process continues.

The Joint Administrators have instructed Gordon Brothers to support the stock realisation process in Rotterdam, alongside 14 BCL staff and representatives from HVG Law LLP (a partner firm of EY in the Netherlands).

No stock agent has been instructed to date in relation to UK sites, which BCL staff continue to operate under the supervision of the Joint Administrators and their staff.

As at 13 February 2026, trading sales totalling £12.2m including VAT have been generated across all sites, of which c.£2.0m has been received.

The Joint Administrators will continue to trade the business in Administration whilst it remains economically sensible and in creditors' best interests to do so, or until a sale of BCL's business and assets is successfully completed (if this generates a better return to creditors).

If a sale proves unachievable and ongoing trading becomes economically unviable, any residual stock will be marketed and sold via private treaty and/or auction, likely supported by a stock agent who will be instructed if required in due course.

Trading costs

Upon our appointment we immediately engaged with key suppliers required to support ongoing trading, including transport providers, packaging suppliers, critical IT and other suppliers.

Costs incurred to 13 February 2026 are set out within the trading account at Appendix B.

Retention of Title

Since appointment the Joint Administrators have received correspondence from several suppliers claiming RoT over stock supplied to BCL prior to our appointment. These claims are being assessed on a case-by-case basis following a review of documentation provided by the creditors.

Funding agreement

The Joint Administrators entered into a funding agreement with PNC immediately upon appointment to ensure they had access to sufficient funding to meet costs during the initial stages of the trading period and the Administration more generally, having negotiated and agreed the terms of this agreement prior to their appointment.

As at date 13 February 2026, funding totalling £3.7m has been drawn against this facility. It is anticipated that this will be repaid in due course using receipts from ongoing trading.

Cash on appointment

Prior to the appointment of Joint Administrators, BCL held 27 bank accounts with multiple clearing banks across several different countries and currencies. At the date of appointment c.£1.08m was held across these bank accounts.

Following the appointment of Joint Administrators, all institutions have been contacted to request that these funds be transferred to BCL's Administration bank account. As at 13 February 2026, c.£0.6m had been received for the benefit of the Administration.

The Joint Administrators will continue to liaise with all relevant banks regarding the transfer of remaining funds and will provide further updates in subsequent reports to creditors.

Chattel assets

At the date of appointment BCL held chattel assets with a total net book value of £3.3m, broken down as follows:

- **Plant & machinery:** £2.7m – although Company records indicate many of these assets are subject to hire purchase agreements;
- **Fixtures & fittings:** £0.1m;
- **IT equipment:** £0.3m; and
- **Motor vehicles:** £0.1m.

Assets which remain subject to hire purchase agreements will continue to be utilised to support ongoing trading or handed back to funders where they are not required. We are liaising with the relevant funders in this regard.

Value in owned assets will either be realised as part of the sale of business process or via private treaty / auction at the conclusion of the trading period, whichever is applicable. In order to assist with this process Gordon Brothers have been engaged to value the assets.

Other assets

The Joint Administrators are currently reviewing other assets on BCL's balance sheet, with a view to realising any potentially recoverable balances where economically viable.

These may include but are not necessarily limited to prepayments, potential refunds that may be due relating to historical tax computations, and/or potential business rates refunds.

Property

Upon our appointment BCL had 17 leasehold properties, split 10 in the UK and seven in Europe. BCL did not own any freehold properties at the date of our appointment.

Distribution hubs

Six of the sites referenced above are distribution hubs, five of which are in the UK (Erith, Manchester, Doncaster, Livingston, Bristol), with a further location in Rotterdam. Each distribution hub also has a sales office attached to it.

Prior to our appointment BCL was in the process of exiting its distribution facility in Manchester. This was completed on 30 January 2026.

BCL's distribution hub located in Livingston was also exited on 13 February 2026, with stock remaining at this facility at the closure date being transferred to Doncaster.

All other distribution hubs continue to operate to support ongoing trading.

Sales Offices

The remaining leasehold premises consist of five sales offices located across the UK, which are in addition to sales offices at the distribution sites referenced previously, and a further six sales office sites in Europe.

UK sales offices have been retained to support the ongoing trading strategy, albeit it should be noted that:

- The Teesside sales office was vacated on 4 February 2026 following the resignation of the majority of staff previously based there; and
- Sales staff based in the previous Manchester distribution hub have been relocated to a new short-term leasehold premises following the closure of this site.

The sales offices located in Europe were not considered a core part of the ongoing trading strategy and were therefore exited immediately upon appointment.

Conduct of the Administration – CBL

Administration strategy – CBL

CBL is primarily a non-trading holding company, however, certain members of the BCL Management team who are required for the execution of the wider BCL Administration strategy are employed by CBL.

CBL also has common secured creditors with BCL.

Furthermore, the Joint Administrators understand there is approximately £7k of cash held in CBL's pre appointment bank accounts.

Therefore, the Administration strategy for CBL is to secure the cash held at the date of appointment, and retain the appropriate members of the Management team to assist with the BCL Administration (with BCL making funds available to pay the associated wages).

This strategy ensures a suitable level of control over the combined Administrations, whilst also securing CBL's assets for distribution to creditors in due course (after payment of associated expenses of the Administration).

Asset realisations – CBL

The only known asset of CBL is approximately £7k of cash at bank.

Following appointment, the Joint Administrators wrote to CBL's bank to request that these funds be transferred to CBL's Administration bank account. As at the date of these Proposals these funds are yet to be transferred. The Joint Administrators will continue to liaise with the relevant bank regarding the transfer of remaining funds and will provide further updates in subsequent reports to creditors.

The Joint Administrators will review CBL's balance sheet and records to establish whether there are any other potentially recoverable assets, albeit the Joint Administrators are not currently aware of any such assets.

Employees

At the date of appointment BCL employed 323 staff and CBL employed four staff (all of whom were directors of BCL and/or CBL).

Within this total, two employees had resigned pre-appointment and were working their notice periods, and 11 employees had been made redundant pending exit of the Manchester site and were also working their notice periods.

Unfortunately, it was necessary to make 70 employees of BCL and one employee of CBL redundant immediately upon our appointment on 6 January 2026.

A further 10 employees of BCL have been made redundant post-appointment following the exit of BCL's site at Livingston and Manchester, and as a result of reduced activity in Rotterdam. One further employee of CBL was also made redundant on 9 January 2026.

A further 33 employees have chosen to resign since appointment.

The Joint Administrators' staff are assisting redundant individuals with claims they may be able to make to the Redundancy Payments Service (or similar agencies for overseas staff).

Remaining staff continue to be retained to support the Joint Administrators in implementing the Administration strategy and discharge their statutory duties.

Other matters

The Joint Administrators have undertaken or will undertake the following other matters as part of their Administration strategy:

- Open cover insurance was put in place with Aon at appointment. Appropriate insurance cover will be retained throughout the Administrations;
- Health and safety audits have been carried out by our agents at all operational distribution sites operated by BCL. Relevant health and safety managers have been retained at each site to mitigate risk during the period of ongoing trading; and
- Books and records, both physical and digital, will be collated, imaged and preserved in accordance with statutory requirements.

Future conduct of the Administration

The Joint Administrators will continue to conduct the Administrations in line with the objectives stated previously.

A strategy to realise the Companies' assets as set out on the previous pages will be progressed, alongside all other actions the Joint Administrators deem appropriate to discharge their statutory duties.

This will include but may not necessarily be limited to:

- Bringing the ongoing sale of business process to a conclusion;
- Continuing to pursue outstanding debtor balances (both pre and post appointment);
- Realising remaining stock held by BCL and dealing with future RoT claims;
- Liaising with all relevant banks to secure the transfer of cash at date of appointment to Administration bank accounts;
- Reviewing BCL and CBL's balance sheets for any further realisable assets and taking steps to realise where economically viable to do so;
- Taking appropriate action in respect of BCL's leasehold property portfolio;

- Continuing to deal with queries from redundant and retained employees;
- Finalising outstanding overseas registration, tax and compliance matters relating to BCL's foreign operations;
- Distributing amounts to preferential creditors (as applicable);
- Dealing with unsecured creditor queries;
- Dealing with corporation tax and VAT matters including filing statutory returns;
- Carrying out investigations required by Statement of Insolvency Practice No.2 and making a submission to the Directors' Conduct Reporting Service, as required by law;
- Ensuring all statutory reporting and compliance obligations are met;
- Finalising the Administration including payment of all Administration liabilities;
- If the Joint Administrators deem it appropriate, to seek an extension and/or further extensions to the Administration from the Companies' creditors and/or the Court; and
- Any other actions required to be undertaken by the Joint Administrators in order to fulfil the purpose of the Administrations.

Administrators' receipts and payments

A summary of the Administrators' receipts and payments for each of the Companies for the period from 6 January 2026 to 13 February 2026 is attached at Appendix B.

Approval of the Administrators' proposals

The Joint Administrators are of the opinion that it is unlikely the Companies will have sufficient property to enable a distribution to be made to unsecured creditors, other than by virtue of the Prescribed Part in the case of BCL.

Consequently, in accordance with the provisions of paragraph 52(1)(b) of Schedule B1 to the Act, they do not intend to seek a decision of the creditors on the approval of the Proposals.

The Joint Administrators will be obliged to seek a decision of the creditors if requested to do so by creditors of the company whose debts amount to at least 10% of the total debts of the company. The request must be delivered within eight business days of the date on which these Proposals are delivered to creditors (or such longer period as the court may allow) and must include the information required by Rule 15.18 of the Insolvency (England and Wales) Rules 2016.

In accordance with Rule 15.19 of the Rules, the Joint Administrators may require a deposit as security for payment of the expenses associated with convening a decision procedure or deemed consent procedure and will not be obliged to initiate the procedure until they have received the required sum.

The end of the Administration

It is proposed that if at the end of the Administration the Companies have no property which might permit a distribution to their unsecured creditors, the Joint Administrators will send a notice to that effect to the Registrar of Companies. On registration of the notice, the Joint Administrators' appointment will come to an end. In accordance with the provisions of paragraph 84(6) of Schedule B1 to the Insolvency Act 1986 the Companies will be deemed to be dissolved three months later.

3. Statement of Affairs

Nick Robins, acting on behalf of the Directors of each of the Companies, has submitted a SoA as at 6 January 2026 for each of the Companies. Copies are included at Appendix C, including a full list of creditors submitted by the Directors.

The Joint Administrators would comment that several of asset values have yet to be determined and realisable amounts may therefore differ from the values indicated in the SoA.

Similarly, several creditor claims have yet to be quantified and may differ from values indicated.

Additionally, values are shown before applicable costs of realisation and therefore do not represent amounts estimated to be available for distribution to creditors.

The Joint Administrators provide below, for information, an indication of the current position with regard to creditors' claims. The figures have been compiled by the Directors and have not been subject to independent review or statutory audit.

Secured Creditors

PNC

PNC holds first ranking fixed and floating charge security over all assets of the Companies, including fixed charge security over BCL's trade debtors.

The SoA indicates that at the date of appointment PNC had total indebtedness of c.£39.5m through a combination of asset-based and term loan facilities.

The Joint Administrators understand PNC's actual opening indebtedness was c.£36.5m (stated prior to any post appointment interest and/or charges), with the difference being attributable to the timing of debtor receipts received, and expenses incurred, at or around the date of appointment which had not been uploaded onto Company systems at this time.

Subordinated Loan Notes

The Joint Administrators understand there were approximately £10.6m (including PIK interest) of subordinated secured loan notes outstanding at appointment. Whilst the borrower of these loan notes is understood to be Cricket Midco 1 Limited, the Joint Administrators understand these amounts were guaranteed and secured by the Companies.

The Joint Administrators understand Chiltern holds the majority of these loan notes by value, with a combination of current and former Management holding the remainder. The Joint Administrators understand Chiltern acts as security agent in relation to these loan notes.

HSBC

The Joint Administrators understand HSBC holds security over certain cash deposits. HSBC was also owed approximately £10k in respect of credit card facilities operated by the Companies at appointment.

Legal review of security

As part of their standard procedures, the Joint Administrators have instructed Addleshaw Goddard LLP to assess the validity of security being relied on by all secured creditors. This work is ongoing.

Preferential Creditors

The Statement of Affairs currently estimates total amounts due to preferential creditors at c.£4.7m.

Primary preferential creditors

Claims from employees in respect of accrued but unpaid arrears of pay up to £800, accrued but unpaid holiday pay and certain pension benefits, rank preferentially and in priority to other preferential creditors. These claims are therefore referred to as primary preferential creditors.

As per the Directors' SoA, the total estimated amount due to the primary preferential creditors is c.£113k across both Companies (BCL: £111k and CBL: £2k).

The Joint Administrators currently estimate that the primary preferential creditors of BCL will be paid in full, however, given the limited realisable assets owned by CBL amounts able to be distributed to CBL's primary preferential creditors are less certain.

Secondary preferential creditors

Claims from HMRC, in relation to VAT, PAYE and employees' National Insurance contributions rank preferentially, but secondary to the employee primary preferential creditors above. These claims are therefore referred to as secondary preferential creditors.

As per the Directors' SoA, the total estimated amount due to the secondary preferential creditor is c.£4.6m (BCL: £4.6m and CBL: £4k).

The Joint Administrators currently estimate that the secondary preferential creditors of BCL will be paid in full, however, given the limited realisable assets owned by CBL amounts able to be distributed to CBL's secondary preferential creditors are less certain.

Non-preferential creditors

The Joint Administrators continue to receive claims from non-preferential creditors.

The Statement of Affairs show total non-preferential amounts due of £56.8m (BCL: £34.3m and CBL: £22.5m).

This sum includes amounts due to trade creditors, employees, contingent claims and accruals and inter-company creditors.

The final figure for total non-preferential creditor claims will not be known until all claims have been received and adjudicated, and therefore these figures remain subject to change.

The Joint Administrators currently estimate there will be insufficient realisations to enable a distribution to non-preferential creditors, other than by virtue of the Prescribed Part in the case of BCL (see overleaf).

4. Prescribed part

The Prescribed Part is a proportion of floating charge assets set aside for unsecured creditors pursuant to section 176A of the Insolvency Act 1986. The Prescribed Part applies to floating charges created on or after 15 September 2003.

The Joint Administrators estimate, to the best of their knowledge and belief, that:

- The value of BCL's net property is currently anticipated to be sufficient to generate the maximum Prescribed Part available of £800k.
- The value of CBL's net property is £nil and therefore there is not anticipated to be any funds available for distribution via a Prescribed Part.

Accordingly, the Joint Administrators currently expect there will be a distribution to the non-preferential creditors of BCL via the Prescribed Part, but not to non-preferential creditors of CBL. A further update will be provided to creditors in this regard in subsequent reports.

The Joint Administrators do not intend to make an application to the court under section 176A(5) of the Insolvency Act 1986 for an order not to distribute the Prescribed Part.

5. Administrators' remuneration and disbursements and payments to other professionals

Remuneration

The statutory provisions relating to remuneration are set out in Chapter 4, Part 18 of the Insolvency (England and Wales) Rules 2016. Further information is given in the Association of Business Recovery Professionals' publication 'A Creditors' Guide to Administrators' Fees', a copy of which may be accessed from the web site of the Institute of Chartered Accountants in England and Wales at <https://www.icaew.com/en/technical/insolvency/creditors-guides> or is available in hard copy upon written request to the Joint Administrators.

In the event that a creditors' decision is not requested and a creditors' committee is not formed, the Joint Administrators will seek to have their remuneration fixed by the secured and preferential creditors in accordance with Rule 18.18(4) of the Rules.

The Joint Administrators do not propose to seek fee approval at this stage and will issue fee estimates and seek approval for remuneration from the relevant parties at a later date.

Disbursements

Disbursements are expenses met by and reimbursed to the Joint Administrators. They fall into two categories: Category 1 and Category 2. Once prepared, our fee estimate and statement of expenses will include details of the Category 1 and 2 disbursements which are expected to be incurred.

Category 1 disbursements are payments to independent third parties where there is expenditure directly referable to the administration. Category 1 disbursements can be drawn without prior approval.

Category 2 disbursements are expenses that are directly referable to the Administration but not to a payment to an independent third party. They may include an element of shared or allocated costs that can be allocated to the appointment on a proper and reasonable basis.

Category 2 disbursements require approval in the same manner as remuneration. In the event that a creditors' decision is not requested and a creditors' committee is not formed, the Joint Administrators will seek the approval of the secured and preferential creditors to charge Category 2 disbursements in accordance with the statement of expenses which will be issued at a later date.

Payments to other professionals

The Joint Administrators have engaged the following other professionals to assist them. They were chosen on the basis of their experience in similar assignments and/or their specialist knowledge of the market.

As at 13 February 2026 a total £2k has been paid to Four Dimensional Contact Limited and £0.4k to Moore & Botzong CPAs PLLC.

Name of service provider	Description of services	Rationale for choosing service provider
Taylor Wessing LLP ("TW")	Legal services	EY has used TW on previous insolvency appointments and therefore have a well-established relationship and are aware of the quality of their work and reliability of their lawyers. Their fees are also reasonable and in line with expectations.
AON UK Limited ("AON")	Insurance	The Joint Administrators and EY in general have used AON on multiple previous insolvency appointments and therefore have a well-established relationship and are aware of the quality of their work and reliability of their agents. Their fees are also considered reasonable and in line with expectations.

Gordon Brothers ("GB")	Stock realisation advisory / asset valuation	The Joint Administrators and EY in general have worked with GB on multiple previous insolvency appointments and therefore have a well-established relationship and are aware of the quality of their work and reliability of their agents. Their fees are also considered reasonable and in line with expectations.
Four Dimensional Contact Limited ("4DC")	Overseas debt collection	4DC were BCL's retained debt collection agent prior to the appointment of Administrators, and therefore had prior knowledge of the business and its debt book. Their fees are considered reasonable and in line with expectations.
Burges Salmon LLP ("BS")	Legal services	BS were the Companies' legal advisor prior to the appointment of Administrators and therefore had prior knowledge of the business and its legal affairs. Their fees are considered reasonable and in line with expectations.
Addleshaw Goddard LLP ("AG")	Legal services	The Joint Administrators and EY in general have used AG on multiple previous insolvency appointments and therefore have a well-established relationship and are aware of the quality of their work. They are currently instructed to undertake an independent legal review of security documents. Their fees are considered reasonable and in line with expectations.
HVG Law B.V	Rotterdam management	HVG Law B.V is an associate firm of EY UK LLP and has been engaged to assist the Joint Administrators with the day-to-day management of the BCL Rotterdam premises and its employees.
Moore & Botzong CPAs PLLC ("M&B")	Overseas accountants	M&B were retained as BCL's US accountants to assist with statutory and tax filing requirements arising from US-based employees.

6. Pre-Administration costs

The Joint Administrators will be seeking approval for payment of unpaid pre-Administration costs totalling £72,648.19 plus VAT, all of which relate to unpaid legal costs (BCL: £70,990.34 fees plus £23.50 expenses; CBL: £1,020 fees plus £614.35 expenses).

The payment of unpaid pre-administration costs as an expense of the administration is subject to approval under Rule 3.52, and not part of the Proposals subject to approval under paragraph 53. This means that they must be approved separately from the Proposals.

A breakdown of the total pre administration costs incurred, and amounts paid pre-administration (if any) is attached at Appendix D. Further information is provided below.

Pre-appointment costs – EY

As stated previously, EY was initially engaged jointly by BCL and PNC under an engagement agreement dated 10 November 2025 to undertake a review of the Group's short-term cash flow forecast, and was subsequently engaged jointly by BCL and PNC to explore refinancing options on 3 December 2025.

Noting the continued liquidity challenges being experienced by the Group and the inherent uncertainties associated with the refinancing process, it was agreed that EY would also undertake concurrent contingency planning to plan for a potential insolvency of one or more Group entities if a wider solution could not be reached.

This work was formally instructed jointly by BCL and PNC on 12 December 2025 and included the following work:

- Holding regular calls with Management to discuss critical payments they proposed to make, which required drawdown(s) from PNC's facilities. Assessing the overall impact on (i) the timing and quantum of forecast additional funding requirements and/or low points in forecast headroom; (ii) PNC's facilities; and (iii) the Group's overall STCF position;
- Considering the relative merits and disadvantages of potential insolvency options available to the Companies;
- Considering the key factors affecting which Group companies were to be placed into an insolvency process and on factors affecting the timing of a potential insolvency of one or more Group companies;
- Considering factors affecting the ability of Group companies to trade within a formal insolvency process and the nature and timing of key cash requirements including, but not limited to, reviewing the following:
 - Customer contracts and associated risks to recovery of debtor balances;
 - Health and safety factors;
 - Critical creditors – including consideration of potential ransom positions and/or RoT claims;
 - Leasehold sites / landlords;
 - Access to funding for any insolvency;
- Assessing the optimal strategy to realise stock, including understanding geographical location and stock turn analysis;

- Discussions with Management regarding the required operational structure of a trading insolvency;
- Preparing an illustrative estimated outcome statement for the insolvency scenario(s) considered most viable, to include potential returns to different classes of creditors and an illustration of the potential funding that might be required for the insolvency;
- Making recommendations as to further information that could be sought, or further work that could be carried out, either by us or third parties, to further understand the potential implications of a formal insolvency;
- Evaluating issues which appeared to be material in order that insolvency officeholders of Ernst & Young LLP were in a state of reasonable preparation to accept formal insolvency appointments to one or more Group companies;
- Liaising with the Companies' legal advisors regarding the potential appointment of the Joint Administrators;

Following the Directors' conclusion on Monday 22 December 2025 that there was now no reasonable prospect of the Group continuing to trade on a solvent basis, EY undertook a further period of intensive insolvency planning over the Christmas holiday period, including:

- Agreeing an Administration funding agreement with PNC;
- Preparing a robust communications plan for employees and other key stakeholders which could be rolled out immediately upon appointment;
- Engaging with the Companies' directors to finalise staffing level requirements to deliver the Administration strategy and purpose;
- Taking necessary steps to ensure a smooth transition into Administration and continued trading in Administration.

The work described above needed to be undertaken prior to the Companies entering Administration to (i) ensure the Joint Administrators and their team were in a reasonable state of preparation to take the appointment and continue trading the business in Administration for the benefit of the Companies' creditors; and (ii) to enable the Administration funding agreement to be signed immediately upon appointment, ensuring the Administrations were funded and initial costs (eg, payroll, critical supplier payments etc) could be met.

Total amounts charged by the Joint Administrators' firm in relation to contingency & insolvency planning was £560,415 plus VAT. £100,000 plus VAT of this balance was paid by BCL prior to our appointment. Under the terms of our agreements with BCL and PNC, PNC agreed to be responsible for settling any outstanding amounts not paid by BCL. In light of this arrangement we are not seeking approval for payment of any unpaid pre-Administration costs in relation to time costs or expenses incurred by the Joint Administrators prior to their appointment.

Pre-appointment costs – Legal Costs

The Joint Administrators will seek approval for payment of unpaid pre-Administration legal costs totalling £72,648.19 (exc VAT), which can be summarised as follows:

BCL

Name of Firm	Nature of Service	Fees	Disbursements	Total (exc. VAT)
Burges Salmon LLP	Engaged to provide legal advice in advance of the Companies entering Administration, including in relation to assisting the Companies' directors with the preparation and lodging of the HR1 and the appointment documentation.	£9,048.50	£23.50	£9,072.00
Taylor Wessing LLP	Engaged to provide legal advice in advance of the Companies entering Administration, including overseas employment advice and the review of appointment documentation.	£53,766.84		£53,766.84
Addleshaw Goddard LLP	Engaged to provide legal advice in relation to the Administration funding agreement	£8,175.00		£8,175.00
Total		£70,990.34	£23.50	£71,013.84

CBL

Name of Firm	Nature of Service	Fees (£000s)	Disbursements (£000s)	Total (exc. VAT) (£000s)
Burges Salmon LLP	Engaged to provide legal advice in advance of the Companies entering Administration, including in relation to assisting the Companies' directors with the preparation and lodging of the HR1 and the appointment documentation.	£1,020.00	£614.35	£1,634.35
Total		£1,020.00	£614.35	£1,634.35

The payment of these unpaid pre-Administration costs as an expense of the Administration is subject to approval under Rule 3.52 of the Rules and not part of the Proposals subject to approval under paragraph 53 of Schedule B1 to the Insolvency Act 1986.

This means that they must be approved separately from the Proposals and the Joint Administrators will seek approval for the payment of these costs as a separate resolution at the same time as the fee estimate and statement of expenses are circulated under separate correspondence in due course.

Appendix A: Statutory information

Company Information

Company Name: Batt Cables Limited
Registered Office Address: Ernst & Young LLP,
2 St Peters Square,
Manchester,
M2 3EY

Formerly:
80 Cheapside
London
United Kingdom
EC2V 6EE

Registered Number: 01353688
Trading Name(s): Batt Cables Limited (in Administration)
Trading Address(es): The Belfry, Fraser Road, Erith, Kent, DA8 1QH

Details of the Administrators and of their appointment

Administrators: Samuel James Woodward and Dan Edkins
Date of Appointment: 6 January 2026
By Whom Appointed: The High Court of Justice Business and Property Courts of
England and Wales Insolvency and Companies Court (ChD)
Court Reference: CR-2025-009056

During the period for which this Order is in force, the affairs, business and property of the Company is to be managed by the Joint Administrators; and any act required or authorised under any enactment to be carried out by an administrator may be done by either of both of the Joint Administrators either acting jointly or alone.

Statement concerning the EU Regulation on Insolvency Proceedings

The proceedings are proceedings to which the EU Regulation as it has effect in the law of the United Kingdom does not apply.

Share capital

Class	Authorised		Issued and fully paid	
	Number	£	Number	£
Ordinary	50,000	1.00	50,000	50,000

Directors and secretary and their shareholdings

Name	Director or Secretary	Date appointed	Date resigned	Current shareholding
Robert Todd Barclay	Director	27 January 2025	N/A	N/A
Paul Mark Burns	Director	1 March 2024	N/A	N/A
Nicholas Calamada Robins	Director	7 December 2023	N/A	N/A

Company Information

Company Name:	Cricket Bidco Limited
Registered Office Address:	Ernst & Young LLP, 2 St Peters Square, Manchester, M2 3EY
	Formerly: 80 Cheapside London United Kingdom EC2V 6EE
Registered Number:	15030497
Trading Name(s):	Cricket Bidco Limited (in Administration)
Trading Address(es):	Ernst & Young LLP, 2 St Peters Square, Manchester, M2 3EY

Details of the Administrators and of their appointment:

Administrators:	Samuel James Woodward and Dan Edkins
Date of Appointment:	6 January 2026
By Whom Appointed:	The High Court of Justice Business and Property Courts of England and Wales Insolvency and Companies Court (ChD)
Court Reference:	CR-2026-000014

During the period for which this Order is in force, the affairs, business and property of the Company is to be managed by the Joint Administrators; and any act required or authorised under any enactment to be carried out by an administrator may be done by either or both of the Joint Administrators either acting jointly or alone.

Statement concerning the EU Regulation on Insolvency Proceedings

The proceedings are proceedings to which the EU Regulation as it has effect in the law of the United Kingdom does not apply.

Share capital

Class	Authorised		Issued and fully paid	
	Number	£	Number	£
Ordinary A	1	0.001	1	0.001

Directors and secretary and their shareholdings

Name	Director or Secretary	Date appointed	Date resigned	Current shareholding
Gregory Marcus Smith	Director	1 August 2025	N/A	N/A
Robert Todd Barclay	Director	27 January 2025	N/A	N/A
Meine Oldersma	Director	27 January 2025	N/A	N/A
Michael William Coupland	Director	9 April 2024	N/A	N/A
Nicholas Calamada Robins	Director	7 December 2023	N/A	N/A

Appendix B: Joint Administrators Receipts and Payments

Batt Cables Limited

		6 January 2026 to 13 February 2026	
SoA estimated to realise (£)	Notes		(£)
	1	Trading Receipts	
		Administration Funding Draw Downs	3,700,000.00
			3,700,000.00
	2	Trading Payments	
		Staff Costs	(1,790,049.00)
		Carriage	(235,065.54)
		Rents	(230,258.73)
		Packaging	(98,756.75)
		IT Costs	(52,055.74)
		Repairs & Maintenance	(44,470.21)
		Other Property expenses	(42,641.83)
		Hire of Equipment	(19,881.95)
		Agents Fees	(19,456.77)
		Lease/HP Payments	(19,277.46)
		Insurance	(3,900.00)
		Vehicle Running Costs	(1,066.00)
		Overseas Accountants	(418.26)
		Heat & Light	(130.00)
		Postages	(103.03)
		Sundry Expenses	(80.00)
		Bank Charges	(46.00)
			(2,557,657.27)
		Trading Surplus/(Deficit)	1,142,342.73
		Asset realisations	
		Trading Surplus/(Deficit)	1,142,342.73
951,217.00		Cash at bank at date of appointment	640,466.33
	3	Bank Interest Gross	2,281.29
37,573,520.00	4	Book Debts	Nil
13,509,019.00	5,6	Stock	Nil
254,249.00		Plant & Machinery	Nil
33,673.00		Motor Vehicles	Nil
27,709.00		Computers	Nil
11,343.00		Fixtures & Fittings	Nil
6,960.00		Electronic Equipment	Nil
			1,785,090.35
		Costs of realisations	
		Statutory Advertising	(111.20)
		Bank Charges	(52.33)
			(163.53)
		Balance in hand	1,784,926.82
		Represented by:	(£)
		Floating Charge Bank Account	2,518,478.31
		VAT Receivable	136,343.83
		Payroll Deductions Control Account	(1,229.08)
		Pension Control Account	(77,589.58)
		Trade Creditors Control Account	(320,176.59)
		PAYE & NIC Control Account	(470,900.07)
			1,784,926.82

Notes

1. Receipts and payments are stated net of VAT.

2. All staff costs are currently recognised within trading costs, however, the Joint Administrators will in due course consider whether it is appropriate to reallocate an element of these costs as a cost of realisation.
3. The floating charge bank account where funds are held is an interest-bearing account.
4. As stated in the main body of these Proposals, approximately £20.6m of pre-appointment trade debtors have been collected as at 13 February 2026. These monies have been paid into BCL's pre appointment trust account controlled by the secured creditor, PNC, and are therefore not reflected in the Joint Administrators receipts and payments.
5. Stock and work in progress that existed at the date of our appointment has been consumed in the process of trading and converted to debts to be collected at a future date.
6. Currently all receipts relating to post-appointment sales are being remitted into BCL's pre-appointment trust account for convenience and to ensure consistency of messaging / process to customers. A true-up exercise to remit post-appointment receipts into the BCLs insolvent estate will be conducted in due course.

Cricket Bidco Limited

		6 January 2026 to 13 February 2026	
SoA estimated to realise (£)	Receipts		(£)
	Total Receipts		Nil
	Payments		(£)
	Total Payments		Nil
	Balance in hand		Nil

Appendix C: Directors' Statement of Affairs

Statement of affairs

Name of Company

Batt Cables Limited (in Administration)

Company number

01353688

In the

Business and Property Courts of England and Wales,
Insolvency and Companies List (ChD)

Court case number

CR-2025-009056

(a) Insert name and
address of registered
office of the Company

Statement as to the affairs of (a) Batt Cables Limited (in Administration)

Ernst & Young LLP, 2 St Peter's Square, Manchester, M2 3EY

(b) Insert date on the (b) 6 January 2026, the date that the Company entered Administration.

Statement of Truth

I believe that the facts stated in this statement of affairs are a full, true and complete statement of the affairs of the above named Company as (b) 6 January 2026 the date that the Company entered Administration.

Full name Nicholas Robins

Signed

N Robins

Dated

3/2/26

A – Summary of Assets

Assets	Book Value (£)	Estimated to Realise (£)
Assets subject to fixed charge:		
Assets on HP	1,897,033	0
Assets subject to floating charge:		
Stock	47,875,085	13,509,019
Trade Debtors	42,575,949	37,573,520
Cash in Bank	1,031,217	951,217
Uncharged assets:		
Leasehold Improvement	2,523,610	0
Plant & Machinery	847,496	254,249
Computers	277,085	27,709
Fixtures & Fittings	113,427	11,343
Electronic Equipment	69,599	6,960
Motor Vehicles	84,183	33,673
Estimated total assets available for preferential creditors	97,294,682	52,367,689

Signature

N. P. Robins

Date

3/2/26

A1 – Summary of Liabilities

		Estimated to realise (£)
Estimated total assets available for preferential creditors (carried from page A)	£	52,367,689
Liabilities		
Preferential creditors:-		
Estimated deficiency/surplus as regards preferential creditors	£	47,689,059
Estimated prescribed part of net property where applicable (to carry forward)	£ (800,000)	
Estimated total assets available for floating charge holders	£	46,889,059
Debts secured by floating charges	£ (49,993,830)	
Estimated deficiency/surplus of assets after floating charges	£	(3,104,771)
Estimated prescribed part of net property where applicable (brought down)	£ 800,000	
Total assets available to unsecured creditors	£	800,000
Unsecured non-preferential claims (excluding any shortfall to floating charge holders)	£ (34,253,403)	
Estimated deficiency/surplus as regards non-preferential creditors (excluding any shortfall to floating charge holders)	£	(33,453,403)
Shortfall to floating charge holders (brought down)	£ (3,104,771)	
Estimated deficiency/surplus as regards creditors	£	(36,558,174)
Issued and called up capital	£ (50,000)	
Estimated total deficiency/surplus as regards members	£	(36,608,174)

Signature

NE Polaris

Date

3/2/26

COMPANY CREDITORS - PREFERENTIAL

Note: You must include all creditors and identify all creditors under hire-purchase, chattel leasing or conditional sale agreements *and* customers claiming amounts paid in advance of the supply of goods or services *and* creditors claiming retention of title over property in the company's possession. Claims by employees, former employees and consumers should be given as a single figure, with details provided on the respective schedules

Name of creditor or claimant	Address (with postcode)	Amount of debt £	Details of any security held by creditor	Date security given	Value of security £
Employees	Arrears of wages & Holiday pay	110,718.32			
HM Revenue & Customs - Various	HM Revenue & Customs, BX9 1AS, UK	4,567,911.51			

Signature

NEPobuio

Date

3/2/26

COMPANY CREDITORS – FLOATING CHARGE HOLDERS

Note: You must include all creditors and identify all creditors under hire-purchase, chattel leasing or conditional sale agreements *and* customers claiming amounts paid in advance of the supply of goods or services *and* creditors claiming retention of title over property in the company's possession. Claims by employees, former employees and consumers should be given as a single figure, with details provided on the respective schedules

Name of creditor or claimant	Address (with postcode)	Amount of debt £	Details of any security held by creditor	Date security given	Value of security £
PNC Financial Services UK Ltd	PNC House, 34/36 Perry Mount Road, Haywards Heath, West Sussex RH16 3DN	39,487,497.97	Asset Based Loan Facility	11 Oct 2024	39,487,497.97
Loan N (A) - Chiltern Capital Nominees Ltd	80 Cheapside, London EC2V 6EE	1,385,421.12	Secured against the assets of the company	4 Sep 2023	1,385,421.12
Loan N (B) – Management Loan Notes		517,975.74	Secured against the assets of the company	4 Sep 2023	517,975.74
Loan N (A1) – Chiltern Capital Nominees Ltd	80 Cheapside, London EC2V 6EE	7,792,521.27	Secured against the assets of the company	1 Aug 2025	7,792,521.27
Loan N (A1) – Management Loan Notes		810,414.37	Secured against the assets of the company	1 Aug 2025	607,811.04

Signature



Date

3/2/26

COMPANY CREDITORS – UNSECURED TRADE CREDITORS

Note: You must include all creditors and identify all creditors under hire-purchase, chattel leasing or conditional sale agreements *and* customers claiming amounts paid in advance of the supply of goods or services *and* creditors claiming retention of title over property in the company's possession. Claims by employees, former employees and consumers should be given as a single figure, with details provided on the respective schedules

Name of creditor or claimant	Address (with postcode)	Amount of debt £	Details of any security held by creditor	Date security given	Value of security £
Trade Creditors	Various – Details attached	31,793,719.96			
Customer Credit balances	Various	363,089.21			

Signature



Date

3/2/26

COMPANY CREDITORS – UNSECURED EMPLOYEES & PENSION

Note: You must include all creditors and identify all creditors under hire-purchase, chattel leasing or conditional sale agreements *and* customers claiming amounts paid in advance of the supply of goods or services *and* creditors claiming retention of title over property in the company's possession. Claims by employees, former employees and consumers should be given as a single figure, with details provided on the respective schedules

Name of creditor or claimant	Address (with postcode)	Amount of debt £	Details of any security held by creditor	Date security given	Value of security £
Employees	Employees & RPS	1,158,632.96			
Pension	Various	132,748.46			

Signature

NE Pollock

Date

3/2/26

COMPANY CREDITORS – UNSECURED OVERSEAS TAXES VARIOUS

Note: You must include all creditors and identify all creditors under hire-purchase, chattel leasing or conditional sale agreements *and* customers claiming amounts paid in advance of the supply of goods or services *and* creditors claiming retention of title over property in the company's possession. Claims by employees, former employees and consumers should be given as a single figure, with details provided on the respective schedules

Name of creditor or claimant	Address (with postcode)	Amount of debt £	Details of any security held by creditor	Date security given	Value of security £
Belastingdienst	Postbus 100, 6400 AC Heerlen, Netherlands	269,154			
Erlangen Tax Office	Voigtländerstraße 7/9, 90489 Nürnberg, Germany	474,512			
Agenzia delle Entrate	Via Giorgione n. 106, 00147 Roma, Italy	3,590			
URSSAF Normandie	TSA 50100,21037 DIJON Cedex 9, France	3,982			
Ircafex (HUMANIS)	4 rue du Colonel-Driant, 75040 PARIS Cedex 01, France	1,352			
MALAKOFF HUMANIS	21 Rue Laffitte, 75009 Paris, France	1,440			
DGFIP	Le Montaigne, 4 Av. Montaigne, 93160 Noisy-le-Grand, France	701			
PIT (Urząd Skarbowy)	Jagiellońska 15, 03-719 Warsaw - Praga-Północ, Poland	1,767			
Trezorerie operativa Municipiul	Strada Smârdan nr. 5, Constanța, Romania	8,285			
Texas Comptroller of Public Accounts	P.O. Box 13528, Capitol Station, Austin, Texas 78711-3528, USA	40,428			

Signature

N. Polak

Date

3/2/26

COMPANY SHAREHOLDERS

Name of Shareholder	Address (with postcode)	No. of shares held	Nominal Value	Details of Shares held
Cricket Topco 2 Ltd	80 Cheapside, London, UK, EC2V 6EE	50,000	£50,000	Ordinary shares of £1 each
TOTALS				

Signature

Neobio

Date

3/2/26

Batt Cables Ltd - Trade Creditors Listing

Supplier Name	Full Address	Country	Balance (£)
Four Dimensional Contact Ltd	THE BLACK CHURCH, ST MARY'S PLACE, DUBLIN, D07 P4AX	Ireland	11,969.61
5M Solutions Ltd	2 NEWTON COURT, WESTRAND PENDEFORD BUS. PARK, WOLVERHAMPTON, WEST MIDLANDS, WV9 5	United Kingdom	7,536.00
8x8 UK LIMITED	OXFORD HOUSE, BELL BUSINESS PARK, BUCKS, HP19 8JR	United Kingdom	6,585.86
A&B Srl	VIA FINOCCHIARO APRILE 14, 20124, MILAN	ITALY	1,197.46
Admac Limited***D/D***	Unit 5, Ashford House, Beaufort Court, Sir Thomas Longley Road, Rochester, ME2 4FA	United Kingdom	1,125.60
Adriene Hr Strategy & Execution	SAFFIERLAAN 43, 3523 RA, UTRECHT	Netherlands	2,660.05
Adt Fire And Security	CASH ALLOCATION DEPARTMENT, PO BOX 69, MANCHESTER, M40 4BH	United Kingdom	1,331.57
Aeris	Via G. Marconi 4 10040 Caselette TO, ITALY	Italy	-10.35
Afi Uplift Ltd	POPE STREET, NORMANTON, WEST YORKSHIRE, WF6 2TA	United Kingdom	1,264.80
Aiew Ltd	B6 LANGHAM PARK, LOWS LANE, ILKESTON, DERBYSHIRE, DE7 4RJ	United Kingdom	1,430.65
Van Der Peijl Techniek	Ampereweg 47 4338 PT Middelburg	Netherlands	1,034.16
Alarm Meldnet	WILHELMINASINGEL 2 -A, 6041 CH ROERMOND	Netherlands	332.83
Top Cable ** 30 Days Eom 2.5%**	Parc d'Activitats Economiques Can Sant Joan 1-08191 RUBI (Barcelona) SPAIN	Spain	3,836.10
Alchemy Training Group Ltd	The Curlews, Trellech Cross, Trellech, Monmouth, NP25 4PX	United Kingdom	330.00
Ald Auto ***Dd*****	VIALE LUCA GAURICO, ROMA	ITALY	-165.09
Alto Handling Ltd	The Grove Industrial Estate Gloucester Road Patchway Bristol BS34 5BB	United Kingdom	864.00
Associated National Electrical Wholesalers	SUITE 3 TITMORE COURT, TITMORE GREEN, SG4 7JT	United Kingdom	26,912.69
Culligan Uk Ltd	SHAW ROAD WOLVERHAMPTON WV10 9LE	United Kingdom	499.28
Wesco Anixter - From 01.11.24	INSPIRED, EASTHAMPSTEAD ROAD, BERKS, RG12 1YQ	United Kingdom	691.20
Apertus Group Sp Zoo	UL. JURAJSKA 4 LOK 58, 02-699, WARSZAWA	Poland	387.78
Apex Car Rental Plc	61 CAVENDISH PLACE, EASTBORNE, EAST SUSSEX, BN21 3RL	United Kingdom	1,269.40
Apple Retail	13TH FLOOR, ONE ANGEL COURT, EC2R 7HJ	United Kingdom	4,131.80
Arbo XI B.V	ISSAC NEWTONSTRAAT 8, 3261, OUD-BEIJERLAND	Netherlands	4,772.37
Arc Pensions Law	PARK HOUSE, PARK SQUARE WEST, LEEDS, LS1 2PW	United Kingdom	4,953.60
The Arco Group	po Box 21 1 Blackfriagate Hull HU1 1BH	United Kingdom	1,911.47
Arie Kreuk Bv *Holland*	Keurmeesterstraat 122984 BA Ridderkerk	Netherlands	3,987.91
Aristincavi Euro *60 Days Strict*	via Einaudi, 8 36040 - Brendola (VI) ITALY	Italy	106,956.73
Arval Service Lease	UL. WOLOSKA 24, 02-675, WARSZAWA	Poland	1,345.53
Arval Service Lease Romania Srl	SOSEUAUA PIPERA NR 46D-46E-48, CLADIREA C, 200309 BUCURESTI	Romania	0.39
Arval Uk Ltd 50% Vat D/D	WHITEHILL HOUSE WINDMILL HILL SWINDON SN5 6PE	United Kingdom	14,389.78
Askern Uk***850K Credit Limit**	28 Lidgate Crescent Langthwaite Business Park South Kirkby West Yorkshire WF9 3NR	United Kingdom	611,896.73
Aspect Signs	PARAGOOD WORKS, FRASER ROAD, ERITH, KENT, DA8 1QJ	United Kingdom	942.00
Atc Properties Limited	44 NORTH LANE, HEADINGLEY, LS6 3HU	United Kingdom	2,186.75
Astley Hiabs Ltd	VICTORIA SAWMILLS, HIGHFIELD ROAD IND EST, LITTLE HULTON, MANCHESTER, M38 9ST	United Kingdom	14,795.10
Atom - Factorit Invs 31.05.25	Factory: AKHAN MAH.238.SOKAK NO:4 AKHAN MAH. 20155PAMUKKALE DENİZLİ	United Kingdom	5,641,909.28
Autoreel Cablewinding Systems	Palmer Drive, Stapleford, Nottingham, NG9 7BW	United Kingdom	900.00
Avasoft Consulting Ltd	40 FISHER ROAD, BATHGATE, EH48 2QJ	United Kingdom	9,720.00
Axa Belgium	Regentlaan 7, 1000 Brussels, Belgium	Belgium	30.77
British Gas	PO Box 343 Sheffield S98 1EF	United Kingdom	25,650.66
British Gas Business	AREA 60, PO BOX 1519, 100 PAVILION DRIVE, NORTHAMPTON, NN1 9HB	United Kingdom	-18.76
B2Be Ltd	62 HAGLEY ROAD, LYNDON HOUSE, BIRMINGHAM. B16 8PE	United Kingdom	589.34
Bahra Cables	PO BOX 5989 JEDDAH 21432, KINDOM OF SAUDI ARABIA	KINDOM OF SAUDI A	239,947.59
Eddisons	c/o The Lawns, 33 Thorpe Road, peterborough, PE3 6AB	United Kingdom	3,574.18
Business By Air	165 AVENUE DU BOIS DE LA PIE, Bat G	France	6,257.09
Bearingtech Ltd	25 WISES LAND, BORDEN, ME10 1YN	United Kingdom	1,630.44

NRB 3/2/26

Supplier Name	Full Address	Country	Balance (£)
Belcom **SI**	GREEN STREET, ELSENHAM, CM22 6DS	United Kingdom	2,655.72
Ben & Pieters	Karel Doormanstraat 7 3262PB Oud-Beijerland Nederland	Netherlands	156.83
Bence Holdings Ltd	GREAT WESTERN BUSINESS PARK, ARMSTRONG WAY, BRISTOL, BS37 5NG	United Kingdom	29,422.97
Best Car Service Ltd	25 PIER ROAD, ERITH, KENT, DA8 1TA	United Kingdom	489.60
London Borough Of Bexley	TOWN HALL, ERITH, KENT, DA8 1TL	United Kingdom	27,888.00
Better Faster Growth Ltd	ACORNS, DOROTHY AVENUE, CRANBROOK, KENT, TN17 3AY	United Kingdom	18,000.00
Cleanology	2nd Floor 70 South Lambeth Road, London, England, SW8 1RL	United Kingdom	1,151.52
Biffa Waste Services	2 MIDLAND WAY BARLBOROUGH CHESTERFIELD DERBYSHIRE S43 4UL	United Kingdom	4,577.63
Birmingham City Council	FINANCE DIVISION, 1 LANCASTER CIRCUS QUEENSWAY, BIRMINGHAM., ., B4 7DQ	United Kingdom	2,345.40
Bison Environmental Ltd	UNIT 9 WEST COURT OFFICES PARK LANE ALLERTON BYWATER CASTLEFORD WF10 2FY	United Kingdom	510.00
Boels Verhuur B.V. Dordrecht	DR NOLENSLAAN 140 6136 GV SITTARD NETHERLANDS	Netherlands	2,905.00
Breevaart Bouw Bv	PAULUSWEG 123	Netherlands	10,704.10
Bristol Fire	STATION LODGE STATION ROAD YATE BS37 4PS	United Kingdom	402.00
Bristol Rope & Twine Co	80 FEEDER ROAD, ST PHILIPS MARSH, BRISTOL, BS2 OTQ	United Kingdom	42.00
Broadstone Consultants & Actuaries Ltd	100 WOOD STREET, LONDON, EC2V 7AN	United Kingdom	3,808.55
Brussard Hoveniers B.V.	ZINKWEG 189 3262 BH OUD-BEIJERLAND	Netherlands	1,645.20
Bsi Standards	PO BOX 3000 MILTON KEYNES MK1 9EL	United Kingdom	3,237.60
Buckle Shipping Ipswich Ltd	BUCKWORTH HOUSE, UNIT 9, HAVEN EXCHANGE, FELIXSTOWE, IP11 2QX	United Kingdom	16,300.66
Bullet Express	BULLETT HOUSE, 5 ASHLEY DRIVE, BOTHWELL, LANARKSHIRE, G71 8BS	United Kingdom	955.23
Bupa	BUPA PLACE, 102 THE QUAYS, SALFORD, M50 3SP	United Kingdom	-29,493.23
Burgea Salmon Llp	ONE GLASS WHARF, BRISTOL, BS2 0ZX	United Kingdom	-21,500.00
Burns Express Freight Ltd	100 PENILEE ROAD, HILLINGTON, GLASGOW, G52 4UU	United Kingdom	23,221.92
Barron Wood Distribution Ltd	SOUTHPORT NEW ROAD, TARLETON, PRESTON, PR4 6HY	United Kingdom	17,280.00
Chris Bennett Heavy Haulage Ltd	ARDEN HALL, FAR CROMWELL ROAD, BREDBURY, STOCKPORT, SK6 2RY	United Kingdom	1,380.00
Cabelte	Rua de Espírito Santo 4410-420 Arcozelo - Vila Nova de Gaia.	PORTUGAL	17,485.52
Cable Partners *Holland*	Klerkenveld 22, 4704 SV Roosendaal, Netherlands	Netherlands	2,540.94
Shoal Group Gbp	10-11 CHARTERHOUSE SQUARE LONDON EC1M 6EE	United Kingdom	36.00
Cable Solutions Worldwide	BURGHMUIT CIRCLE, BLACKHALL IND ESTATE, ABERDEENSHIRE, AB51 4FS	United Kingdom	11,727.48
Cardiff Window Cleaning Co Ltd	SOPHIA HOUSE, 28 CATHEDRAL ROAD, CF11 9LJ	United Kingdom	60.00
Cartwright Consultancy Ltd	250 FOWLER AVENUE FARNBOROUGH BUSINESS PARK FARNBOROUGH HANTS GU14 7JP	United Kingdom	208.67
Castle Water	1 Boat Brae, Rattray, Blairgowrie PH10 7BH	United Kingdom	643.64
Castle Water Ltd	LISMORE HOUSE, 32 MILLER ROAD, AYR, KA7 2AY	United Kingdom	738.41
CaviceL S.P.A	20096 PIOTTELLO (MI), ITALIA, VIA D'ANNUNZIO	Italy	290,102.09
Ccm Supplies Limited	141 COLYERS LANE, ERITH, DA8 3PB	United Kingdom	905.78
Shoal Group	16 BUTTERFIELD BUSINESS PARK, GREAT MARLINGS, BEDFORDSHIRE, LU2 8DL	United Kingdom	-288.23
Custom Designed Cables Ltd	UNITS 14-17, MORRIS GREEN BUSINESS PARK, GREATER MANCHESTER, BL3 3PE	United Kingdom	3,655.24
Ceramiks Ltd	COMPTON GROUP, P O BOX 425, SWANSEA, SA6 8YH	United Kingdom	750.00
Sti Industries	208, DAMJI SHAMJI, UDYOG BHAVEN, VEERA DESAI ROAD ANDHERI WEST, MUMBAI	India	3,407.64
Cintas - Online Pay**	CINTAS CORP P.O. Box 650838 Dallas, TX 75265-0838	USA	98.10
City Today Couriers Ltd	Unit 1 Newbridge Lane, Stockport SK1 2ND	United Kingdom	143.06
Karcher Hire Uk	KARCHER HOUSE, BANBURY, OXON, OX16 3ED	United Kingdom	2,077.37
Cleveland Cable **SI**	RIVERSIDE PARK ROAD, MIDDLESBOROUGH, CLEVELAND., TS2 1QW	United Kingdom	98,467.30
Cmp	3 Nelson Way, Nelson Park East, Cramlington, Northumberland. NE23 1EB	United Kingdom	199,414.71
Cmp Products	5222 N. Sam Houston Pkwy E, Houston, Texas 77032, USA	Usa	93.09
Completely Kent Ltd	UNIT 26 MEAD PARK, INDUSTRIAL ESTATE, HARLOW, ESSEX, CM20 2SE	United Kingdom	168.00
Confidum Consultancy Bv	CONCEPTBENEFITS BV LUBECK 2 2993 LK BARENDRECHT	Netherlands	247.51
Connectix Ltd *SI*	500 AVENUE WEST SKYLINE 120, BRAINTREE, ESSEX, CM77 7AA	United Kingdom	1,320.00

NRobis 3/2/26

Supplier Name	Full Address	Country	Balance (£)
Connectwise Ltd	EARL PLACE FLOOR 5, 15 APPOLD STREET, LONDON, EC2A 2DL	United Kingdom	692.45
Conti Meta	SAVANNAHWEG 15, 3542 AW UTRECHT	Netherlands	711.31
Krinkels Uk	WYCHWOOD HOUSE LANDSCAPE CLOSE WESTON ON THE GREEN BICESTER OXON OX25 3SX	United Kingdom	165.94
Creamline Dairies Ltd	Mellors Road Trafford Park M17 1PB	United Kingdom	91.40
Cretschmar Cargo	NO LONGER IN USE	Germany	-0.02
Cromwell Tools	P.O BOX 14, 65 CHARTWELL DRIVE, LEICESTER, F.T.A.O CURTIS GRANGER, LE18 2FS	United Kingdom	542.41
Croylek	23 ULLSWATER CRESCENT, COULSDON, SURREY, CR5 2UY	United Kingdom	887.04
Cts Group	SCHILLINGWEG 50 2153 PL Nieuw-Vennep Nederland	Netherlands	47,624.27
Bwt Uk Limited	BWT HouseCoronation RoadHigh WycombeBuckinghamshire, HP12 3SU	United Kingdom	32.88
Cura Supply	EIKENLAAN 18 3281CE NUMANSDROP	Netherlands	4,896.35
D Howell Waste Contractor	73 CROYDON ROAD, KESTON MARK, KENT, BR2 8HU	United Kingdom	5,196.00
Dachser T/A Leach	CLIPPER BOULEVARD WEST, DARTFORD, DA2 6QS	United Kingdom	65.00
Davis & Moore	TEXTILE HOUSE, TRAFFORD PARK ROAD, M17 1NJ	United Kingdom	556.48
Dean Transport 94' Ltd	Unit 2, 2 Anderson Way, Belvedere, Kent DA17 6BG	United Kingdom	25,063.84
Deb Disposables Ltd	PRAED ROAD, TRAFFORD PARK, M17 1PQ	United Kingdom	146.88
Deva Trading Ltd	FOX ARMS, CHAPEL LANE, CHESHIRE, WA6 9JQ	United Kingdom	27,444.50
Dsv Road Limited (72)195	SCANDINAVIA HOUSE, PARKESTON, HARWICH, ESSEX, CO12 4QG	United Kingdom	329.00
Dhl ** Direct Debit*****	PO BOX 524, FELTHAM, MIDDLESEX, TW3 9LP	United Kingdom	1,771.30
Dhl Ba1867 **Dd**	EXPRESS HOUSE, 120 BUCKINGHAM AVENUE, SLOUGH, SL1 4LZ	United Kingdom	-4,447.55
Dhl Global Forwarding Belgium	2132 MV Hoofddorp	Belgium	46.39
Dhl Ba1870 ***Dd*****	EXPRESS HOUSE, 120 BUCKINGHAM AVENUE, SLOUGH, SL1 4LZ	United Kingdom	-883.04
Dhl International Maastricht	PO Box 1043 , 6201 BA Maastricht , The Netherlands	Netherlands	14,925.08
Digi Max Beveiliging	OOSTERBRACHT 16 7821 CJ EMMEN	Netherlands	12,497.90
Directa (Uk) Limited	DIRECTA UK LTD COLD NORTON CM3 6UA	United Kingdom	11,156.64
Dmg Office Supplies Ltd	Unit 39, The l o Centre, Armstrong Road, Woolwich, London, SE18 6RS	United Kingdom	8,599.68
Doncaster	MILLFIELDS IND ESTATE, ARKSEY LANE, DONCASTER, DN5 0SJ	United Kingdom	3,279.58
Doncaster City Council	CITY OF DONCASTER COUNCIL CIVIC OFFICE WATERDALE DONCASTER DN1 3BU	United Kingdom	139,329.37
National Highways Dd	DART CHARGE PO BOX 309 LEEDS LS11 1HJ	United Kingdom	-746.74
Dsv Road Ltd	SCANDINAVIA HOUSE, PARKESTON, ESSEX, CO12 4QG	United Kingdom	150.00
Koris365 South Limited	NO 8 GORVELANDS, HEMEL HEMPSTEAD, HERTS, HP2 7TE	United Kingdom	67,870.56
East London Pallet Services Ltd	17-19 THAMES ROAD, BARKING, IG11 0HB	United Kingdom	22,651.20
Eden Springs Uk Ltd	3 LIVINGSTONE BOULEVARD, HAMILTON INT TECH PARK, BLANTYRE, LANARKSHIRE, G72 0BP	United Kingdom	153.02
Edf Energy	FREEPOST, PLYMOUTH	United Kingdom	209.62
El Sewedy	Plot No. 27, 1st District, 5th Settlement, P.O.Box 311, New Cairo 11853, Egypt	Egypt	14,624,948.37
Egytech	Plot No. 27, 1st District, 5th Settlement, P.O.Box 311, New Cairo 11853, Egypt	Egypt	36,969.65
Elb Partners	Unit 18 Beddington Cross, 136-138 Beddington Farm Road, Croydon, CR0 4XH	United Kingdom	275,877.91
Elevation Recruitment Ltd	THE HERIOT BUILDING, DODDS CLOSE, SOUTH YORKSHIRE, S60 1BX	United Kingdom	4,447.20
Elis Ede	VOLTA STRAAT 3, 6716 AJ EDE	Netherlands	111.57
Elke Pfaff	alemannenstrasse 22 50679 koln	Germany	9.20
Energys ***30 Doa*****	1 EL FAYOUM, HELIOPOLIS	Egypt	94,389.00
Energys * 30 Days Arrival**	1 EL FAYOUM ST, HELIOPOLIS	Egypt	266,241.10
Eon Bayern	POSTFACH 1475 84001 LANDSHUT GERMANY	Germany	-661.05
Eon Next	WESTWOOD WAY WESTWOOD BUSINESS PARK COVENTRY CV4 8LG	United Kingdom	143.45
Equip4Work Ltd	SOLWAY HOUSE, DUMFRIES ENTERPRISE PARK, HEATHHALL, DUMFRIES, DG1 3SJ	United Kingdom	3,444.00
Erp Uk Ltd	BARLEY MOW CENTRE, 10 BARLEY MOW PASSAGE, LONDON, W4 4PH	United Kingdom	7,852.27
Electronic Reading Systems Ltd	11 & 13 RAILTON ROAD, KEMPSTON, BEDFORDSHIRE, MK42 7PW	United Kingdom	2,359.44
Esi - Trade Bv	Florijnstraat 1-3 4903 RM Oosterhout	Netherlands	430.61

Revised 3/2/26

Supplier Name	Full Address	Country	Balance (£)
Ess Employment	RECRUITMENT HOUSE, 4 BRIDGE STREET, NAILSWORTH, GL6 0AA	United Kingdom	5,373.22
Ets	UNIT 44, BARWELL BUSINESS PARK, CHESSINGTON, SURREY, KT9 2NY	United Kingdom	369.36
Eton Bridge Partners Ltd	RIVERSIDE HOUSE, RIVERSIDE WALK, BERKSHIRE, SL4 1NA	United Kingdom	100,152.00
Eupen *60 Days*	Malmedyer Strabe 9 - 4700 EUPEN	Netherlands	18,632.11
Evides Waterbedrijf	SCHAARDIJK 150 3063 NH ROTTERDAM	Netherlands	-69.09
Exproof Bv	ZWOLSEWEG 41A 2994 LB BARENDRECHT	Netherlands	3,124.53
Fa. C. De Koomen & Zn	BLAUWESTEENWEG 3, 3273 LB	Netherlands	24,705.21
Faber Kabel *SI* 60 Days	EUROPAALLEE 33 66113 SAARBRUCKEN POSTFACH 10 09 32 66009 SAARBRUCKEN GERMANY	Germany	27,045.75
Farnworth Tyre & Exhaust	85 WORSLEY ROAD, FARNWORTH, LANCASHIRE, BL4 9LU	United Kingdom	24.00
Ev Cargo	STEENHOUWERSTRAAT 50, 3194 AG HOOGLIET, ROTTERDAM	Netherlands	6,963.47
Fastweb Direct/Debt	SEDE LEGALE E AMMINISTRATIVA PIAZZA ADRIANO OLIVETTI 1, 20139 MILANO	Italy	223.16
Infouk@Filoform.Com	UNIT 6 COMMERCE PARK, BRUNEL ROAD, READING, BERKSHIRE, RG7 4AB	United Kingdom	3,917.66
Filac Transports	ZI LES ESTROUBLANS, 17 AVENUE DE ROME	Italy	3,868.16
Filoform	De Kraaidert 2 , 4191 PH Geldermaslen , Nederland	Netherlands	1,538.69
Fishers Of Dartford Limited189	ACCOUNTS OFFICE, 2 KENT ROAD, DARTFORD, KENT, DA1 2DA NOT USED SINCE 2014	United Kingdom	98.47
Five Star Forwarding	SUITE 6A DUNNSWOOD HOUSE, DUNNSWOOD ROAD, CUMBERNAULD G67 3EN	United Kingdom	18,954.00
Business Lease Romania	Şos. BUCUREŞTI-NORD, Nr. 15-23, CLADIREA HENLEY, ETAJ 1, Voluntari, Judeţul Ilfov	Romania	0.12
Ford Fuel Oils	THE OIL DEPOT, FARRINGTON FIELDS TRADING ESTATE, BRISTOL, BS39 6UU	United Kingdom	3,997.60
Forde Training Services Ltd	5a Houston MainsDechmontWest LothianEH52 6JU	United Kingdom	3,212.40
Lavazza Professional Uk Ltd	Armstrong Road, Basingstoke, RG24 8NU	United Kingdom	2,661.42
Shoal Group	10-11 CHARTERHOUSE SQUARE, LONDON, EC1M 6EE	United Kingdom	435.44
Gerry Jones Transport	UNIT 25, DARREN DRIVE, PRINCE OF WALES IND. ESTATE, CWMCARN, NEWPORT, GWENT, NP11 5AR	United Kingdom	540.00
Galt Transport Limited	Broadmeadow Industrial Estate, Dumbarnton, G82 2RB	United Kingdom	11,370.00
Garage De Brabander	EINSTEINSTRAAT 18, 3281NJ NUMANSDORP	Netherlands	39.98
Gilbert Road Service Station	26-30 GILBERT ROAD, BELVEDERE, KENT, DA17 5DA	United Kingdom	135.38
Gimd Bv	POSTBUS 30518 3503 AH UTRECHT	Netherlands	2,718.22
Gjs Transport Log	UNIT B7/B8 SMEED DEAN CENTRE, CASTLE ROAD, SITTINGBOURNE, KENT, ME103EW	United Kingdom	11,076.00
Glasby Pallets Ltd	WHITELEA GROVE TRADING ESTATE, SOUTH YORKSHIRE, S64 9QO	United Kingdom	25,965.00
Gle Caribbean Line	Oppermanstraat 46 , 3194 AC Hoogvliet-Rt , Bedrijventerrein Gardering , Postbus 59075 , 3008 PB Rotterdam	Netherlands	1,551.93
Goodsell Domestic Cleaning	BIDDLES FARM, WATFORD GAP ROAD, WS14 0QG	United Kingdom	140.64
Google Adwords	GORDON HOUSE BARROW STREET DUBLIN 4 IRELAND	Ireland	-3,819.08
Grant Handling	SHEET STORES IND. EST., LONG EATON, NG10 1AU	United Kingdom	11,643.24
Greenleaf Hygiene Solutions	UNIT 2D COLVILLES PLACE, KELVIN INDUSTRIAL ESTATE, G75 0PZ	United Kingdom	182.76
Ecapital Commercial Finance Ltd	WESTERN HOUSE, UNIT 5a, 2 RUSH HILL, BA2 2QH	United Kingdom	3,142.80
Griffin Freight Services	UNIT 12, HALLCROFT IND EST, RETFORD, NOTTS, DN22 7SS	United Kingdom	19,119.60
Gwt Media Ltd	SUITE 49, MAIDSTONE INNOVATION CENTRE, MAIDSTONE, KENT, ME14 5FY	United Kingdom	9,499.80
H & B Logistics Ltd	Unit 9 Westwood Business Centre, Featherstall Road South, Oldham OL9 6HN.	United Kingdom	23,585.48
Stt Handling Services Ltd	4 NAPIER WAY, WARDPARK NORTH IND EST, G68 0EH	United Kingdom	6,590.04
Harris Global Ltd	FIRST FLOOR, EQUINOX NORTH, BRADLEY STOKE, BRISTOL, BS32 4QL	United Kingdom	39,000.00
Harvey Trans	OLD HALL STREET, FARNWORTH, GREATER MANCHESTER, BL4 8HJ	United Kingdom	9,678.00
Helkama * Strict 30 Days*	GRIENDWEG 72 4209 DB SCHELLUINEN	Netherlands	2,483.50
Helmacab	Lakimiehenkatu 4, 20780 Kaarina, Finland	Finland	24,803.38
Heras Bv	HEKDAM 1 5688 JE OIRSCHOT NETHERLANDS	Netherlands	330.87
Hcr Legal Llp	LANCASTER HOUSE NUNN MILLS ROAD NORTHAMPTON NN1 5GE	United Kingdom	50.40
Higginbotham	11700 Katy Freeway, Suite 1100, Houston, TX 77079	Usa	-2.51
Hkc B.V	GROESWEG 24, MAASBREE	Netherlands	7,123.47
Sw Auditores Espana D/D	PASEO DE LA CASTELLANA, 137 PLANT 17A, ESPANA	Spain	3,201.23

Noted 3/2/26

Supplier Name	Full Address	Country	Balance (£)
Crowe Fr ****Dd****	22 RUE DE LONDRES, 75009 PARIS	France	321.87
Van Der Valk Hotel Dordrecht	LAAN VAN EUROPA 1600, DORDRECHT	Netherlands	20,663.60
Aq Logistics Ltd	SOUTHSIDE, AINDERBY QUERNHOW, THIRSK, YO74LE	United Kingdom	1,920.00
Crowe Clark Whitehill	55 Ludgate Hill, London, EC4M 7JW, United Kingdom	United Kingdom	337.46
Howarth Timber	PO BOX 65,BARROW UPON HUMBER, DN19 7XG	United Kingdom	2,385.23
Iac	ALLBONA D'ANOIA BARCELONA SPAIN	Spain	9,227.10
Ian Robinson	UNIT 1-3 CHARNLEY FOLD LANE, BAMBER BRIDGE, PRESTON, PR5 6AA	United Kingdom	2,466.00
Independent Buyers Association	CENTRIX HOUSE, CROW LANE EAST, NEWTON LE WILLOWS, WA12 9UY	United Kingdom	9,653.31
Icc Euro -	Via Francesca 8, 24060 Bolgare (BG), Italy	Italy	20,594.78
International Forwarding Office Bv	SLUISPOLDERWEG 8, ZAANDAM	Netherlands	44,854.05
In Person Franchise Diensten B.V.	DEVENTERSTRAAT 15-2, POSTBUS 572, APELDOORN	Netherlands	24,953.19
Incom Egypt - 30 Days -	P.O. Box 30, Amreya Free Zone, Alexandria-23512, Egypt	Egypt	364,903.50
Independant Linde Specialists	120 HIGH STREET, WOULDHAM, ME1 3UJ	United Kingdom	16,658.68
Barclay & Mathieson Ltd T/A Ims	PO BOX 112 METALSTOCK HOUSE VANGUARD WAY SHOE BURYNESS SOUTHEND ON SEA SS3 9RE	United Kingdom	282.00
Indunaves Sa	AV. CORNELLA 13, EDIFICIO SIMBOL	Spain	-618.87
Workman Llp	REIT 3rd floor 180 Great Portland St London W1W 5Q	United Kingdom	466.76
Invevo Ltd	10 BOOTH STREET, SALFORD, M3 5DG	United Kingdom	2,100.00
Vri Composites -	42 WHARFEDALE ROAD, EUROWAY TRADING ESTATE, BRADFORD, WEST YORKS, BD4 6SG	United Kingdom	6,205.85
J K Clothing	148 WELL HALL ROAD, ELTHAM, LONDON, SE9 6SN	United Kingdom	5,258.00
A.W. Jenkinson Woodwaste Ltd	CARRIDEN INDUSTRIAL ESTATE, BRIDGENESS ROAD, BONESS, EH51 9LH	United Kingdom	66.00
Jiaying Haitang - 60 Days	YANDONG VILLAGE, XITANGQIAO TOWN, ZHEJIANG	China	40,222.68
Js Cable	CBS BUILDING 16F, 917-1 MOK-DONG, YANGCHUN-KU SEOUL 158-701	China	0.90
Jms Of Doncaster Ltd	BROOKLANDS ROAD, CARCROFT, DONCASTER, SOUTH YORKSHIRE, DN6 7BA	United Kingdom	24,528.00
Jnc Recruitmentltd	Unit 40, Newhaven Enterprise Centre, Denton Island, Newhaven, East Sussex, BN9 9BA	United Kingdom	59,238.00
Jnw Forktrucks Ltd	18 GORSEY BROW ROMILEY STOCKPORT SK6 3BQ	United Kingdom	3,615.24
John Pye & Co Ltd	C/O STEVE MORRIS & SON, 1 COLESHILL STREET, B72 1SD	United Kingdom	3,429.35
Joulz	SCHIAWEG 93 2627 AT DELFT	Netherlands	1,058.24
Office Power Ltd T/A Jubilee Direct Ltd	Unit 4, Perrywood Business ParkHoneycrock LaneRedhill RH1 5DZ	United Kingdom	13,286.39
Just Energy**Dd***	5251 Westheimer Rd #1000, Houston, TX 77056, United States	Usa	-972.14
Kabeltec Gmbh **** 14 Days 2% *****	WERKSTRABE 43, D-78727 OBERNDORF a. N, GERMANY	Germany	2,025.30
Kempens Heftruckbedrijf Nv+	INDUSTRIZONE II 2025 3290 diest belgie	Belgium	903.64
Knight Frank Llp	55 BAKER STREET, LONDON, W1U 8AN	United Kingdom	10,904.16
Knightsbridge Mechanical Handling	UNIT 8C, NEWBY ROAD INDUSTRIAL ESTATE, STOCKPORT, CHESHIRE, SK7 5DA	United Kingdom	6,830.12
Koppeltron **S/L ***	COMPANY BASED IN HOLLAND	Netherlands	24,890.29
Krimpterm	STERLING WORKS, TEXAS STREET, LS27 0HG	United Kingdom	4,791.00
Shanghai Kuka Special Cable	No.9655,Tingwei Highway, Tinglin Town, Jinshan District, Shanghai, China	China	-85.13
L2HI Ltd	101 HALIBURTON ROAD, MIDDLESEX, TW1 1PE	United Kingdom	29,250.00
K Lacey ***S[**** (1)	UNIT 4, BROOKSIDE AVENUE TRADING EST., RUSTINGTON, WEST SUSSEX, BN16 3LF	United Kingdom	288.00
Lampos Logistics	no longer used		74.40
Lapp Ltd	UNIT 3 PERIVALE PARK, HORSENDEN LANE SOUTH, MIDDLESEX, UB6 7RL	United Kingdom	427.81
U.I Lapp Gmbh -	Schulze-Delitzsch-Straße 25, 70565 Stuttgart, Germany	Germany	1,644.41
Larusso Consulting Srl	147 Dezrobirii St., bl. ID6, 4th floor, ap. 14, City of Constanta, Constanta County, Romania, postal code	Romania	749.62
Lavelle Waste Services Ltd	Unit 1 Gladstone Road, Farnworth, Bolton, BL4 7EH	United Kingdom	1,100.59
Leasys France D/D	43 rue JEAN-PIERRE TIMBAUD 78 300 POISSY	France	872.01
Leeds City Council D/D	PO BOX 60, 2 GREAT GEORGE STREET, LEEDS, LS2 8JR	United Kingdom	200.00
London Engineers Pattern Co	65 REGINALD ROAD, BEXHILL-ON-SEA, EAST SUSSEX, TN39 3PQ	United Kingdom	8,531.52
LEVELQ LTD	GRANGE BARN SUTTON GRANGE RIPON HG4 3JZ	United Kingdom	1,661.04

Handwritten signature: N. Robinson 3/2/26

Supplier Name	Full Address	Country	Balance (£)
Lexnis Services Limited	97 Kingsley Road, Hounslow, Middlesex, TW3 4AH	United Kingdom	17,018.24
Lg Cable Ltd	LG CABLE LTD, SEOUL KOREA	South Korea	0.01
Linde Material Handling Se Ltd	KINSLERE ROAD, BASINGSTOKE, SURREY, RG21 6XJ	United Kingdom	15,215.09
Logiktech Ltd	2 ELFORDS COTTAGE, HASTINGS ROAD, TN18 4RP	United Kingdom	1,824.00
Lynx Fuels Office	THE OLD STEAMHOUSE, 14 GOBLANDS FARM, CEMETERY LANE, HADLOW, KENT, TN11 0LT	United Kingdom	9,806.40
Lyreco Uk Limited 097	DEER PARK COURT, DONNINGTON WOOD, TELFORD, SHROPSHIRE, TF2 7NB	United Kingdom	68,920.65
M Koopman	STRIENEMONDE 11 3261 VC OUD BEIJERLAND NEDERLAND	Netherlands	923.92
Machinotech Service Ltd	11 Nelson Road, Leighton Buzzard, Bedfordshire, LU7 3EE	United Kingdom	13,389.02
Macif	1 RUE JACQUES VANDIER 79000 NIOIRT	France	-128.19
E MANTON LTD	2440 REGENTS COURT, THE CRESCENT, BIRMINGHAM, B37 7YE	United Kingdom	169,254.88
Marlin Industries(Wrexham)Ltd	Davy Way, Llay Industrial Estate, Wrexham, LL12 0PG	United Kingdom	20,259.99
Marriott Harrison Lip	80 CHEAPSIDE, LONDON, EC2V 6EE	United Kingdom	36,035.09
Martin Vitera Ltd	31-35 WELLING HIGH STREETWELLINGKENTDA16 1TR	United Kingdom	1,802.90
Mathys & Squire Lip	THE SHARD, 32 LONDON BRIDGE STREET, LONDON, SE1 9SG	United Kingdom	2,848.50
Medi Kabel - 14Days 2%	DAIMLERSTRABE 47 DE 84478 WALDKRAILBURG GERMANY	Germany	232.37
Merchant Rent ****Dd*****	Westway Park, Galway Cres, Haydock, Saint Helens WA11 0GR	United Kingdom	119.45
Merseyflow***Dd***	Howard Court, Manor Park, Runcorn, WA7 1SJ	United Kingdom	49.60
Manitoulin Global Forwarding	13810 Hollister Rd suite 130 Houston, TX 77086	USA	7,327.15
Mh Consulting	THE NUCLEUS, BRUNAL WAY, KENT, DA1 5GA	United Kingdom	600.00
Muller Uk & Ireland	SECOND FLOOR CAMBERLEY SURRY GU15 3YL	United Kingdom	193.92
M.J.D - Erith	Whitecliffe Park, Manor Way, Swanscombe, Kent, DA10 0LL	United Kingdom	300.00
Mk Qa	9432 Katy Freeway Suite 380,Houston TX 77055	Usa	-100.33
Mnk Consultancy Services Ltd	320 FIRECREST COURT, WARRINGTON, WA1 1RG	United Kingdom	4,170.00
Mobilo Bv	POORTLAND 66 1046 BD AMSTERDAM THE NETHERLANDS	Netherlands	37.60
Monarch Transport Ltd	ACADEMY PARK, GOWER STREET, BUILDING 3000, GROUND FLOOR, GLASGOW, G51 1PR	United Kingdom	1,536.00
Monitor Contracts	6 MAYOR'S LANE, WILMINGTON, KENT, DA2 7ST	United Kingdom	1,820.00
Motrac Intem Transport B.V.	Rondebeltweg 51, 1329 BP ALMERE	Netherlands	3,831.57
Network Space Investments Ltd	Centrix House, 26, Crow Lane East, Newton le Willows, WA12 9UY	United Kingdom	130,500.00
New Allies Transport	Unit 6, St Stephens Business Park, Poplar Rd, Warmley, Bristol, BS30 5JD	United Kingdom	29,250.00
Hellas **** 10 Doa 3% *****	GREECE	Greece	1,811.14
Nexus People	STONELEIGH & THE COACH HOUSE, 39-41 HALIFAX ROAD, BRIGHOUSE, WEST YORKSHIRE, HD6 2AQ	United Kingdom	3,949.34
Dx Freight*****Dd****	DITTON PARK, RIDING COURT ROAD, DATCHET, SLOUGH, SL3 9GL	United Kingdom	18,072.63
Ntg Road Ltd	Unit 1, NTG UK Ltd, Liberty Park, Burton Old Rd., Lichfield WS14 9HY	United Kingdom	4,127.84
Ntwk Media Ltd	307 GROVEHILL ROAD, EAST RIDING OF YORKSHIRE, HU17 0JG	United Kingdom	9,900.00
Numbermill Limited	FOCUS 31 EAST WING, MARK ROAD, HEMEL HEMPSTEAD, HERTFORDSHIRE, HP2 7BW	United Kingdom	16,470.00
Oilfast	Nethan St, Motherwell ML1 3TF	United Kingdom	1,168.66
Omni Cable	2 HAGERTY BOULEVARD, WEST CHESTER	USA	210,221.96
Optrat *** Spanish A/C***	Avenida de la Industria, 32, Edificio Payma, 2ª Planta Oficina 2P 5-1, 28108 Madrid, Spain	Spain	4,699.79
Oracle Corporation Uk Ltd	Oracle Parkway, Thames Valley Park, Reading, Berkshire, RG6 1RA	United Kingdom	211,451.00
Orion Alloys Ltd	UNIT A1 RIVER WAY INDUSTRIAL EST., HARLOW, ESSEX, CM20 2DP	United Kingdom	2,439.60
Alanage Ltd	UNIT 13A EUROPA TRADING ESTATE, FRASER ROAD, KENT., DA8 1QL	United Kingdom	914.94
P & J Dust Extraction Ltd	ELMLEY INDUSTRIAL ESTATE, ARGENT ROAD, KENT, ME11 5GA	United Kingdom	-30.00
Pallet-Track Services Limited	TITAN DISTRIBUTION CENTRE, MILLFIELDS ROAD, WOLVERHAMPTON, WEST MIDLANDS, WV4 6JH	United Kingdom	63,125.33
Pamukkale- 60 Days -	Hacıyüplü, Denizli Aydın Yolu No:5, 20050 Denizli Merkezefendi/Denizli, Türkiye	Turkey	2,828,576.39
Pamuk Euro * 30 Doa*	Hacıyüplü, Denizli Aydın Yolu No:5, 20050 Denizli Merkezefendi/Denizli, Türkiye	Turkey	68,926.22
Partex Marking Systems	61-64 STATION ROAD, COLESHILL, BIRMINGHAM, B46 1JT	United Kingdom	127.20
Partnership Cleaning Solutions Ltd	STONEYGATE HOUSE, 2 GREENFIELD ROAD, HOLMFIRTH, WEST YORKSHIRE, HD9 2JT	United Kingdom	11,507.68

Nefoio 3/2/26

Supplier Name	Full Address	Country	Balance (£)
Pearce Bros	12-14 STOVER ROAD, YATE, SOUTH GLOS., BS37 5JN	United Kingdom	102.00
30 Days Less 2% Discount - Strict	Via S. Fermo 2/B - 46040 Gazoldo d'Adda (MN)	Italy	8,770.46
Perfexxion B.V	MORSESTRAAT 4 2652 XG BERKEL EN RODENRIJS NEDERLAND	Netherlands	-1,183.74
Peterborough City Council	DIRECTOR OF FINANCE, TOWN HALL, PETERBOROUGH, PE1 1HQ	United Kingdom	379.00
UI Propco 4 Ltd C/O Petersen	THE OLD POST OFFICE, STATION ROAD, BRISTOL, BS49 5DY	United Kingdom	533,455.67
Pf Douane Expeditie	VAN LEEUWENHOEKWEG, 5482 TK, SCHIJNDEL	Netherlands	66.31
Phd Property Advisory Ltd	UNIT 14, APEX COURT, BRISTOL, BS32 4JT	United Kingdom	6,900.00
Allstar ***Dd*****	PO BOX 463 CANBERRA HOUSE GREAT WESTERN WAY SWINDON SN5 6PS	United Kingdom	1,076.12
Talk Talk	Soapworks, Ordsall Lane, Salford, M5 3TT	United Kingdom	753.96
Pirelli Kabel *Germany*	Prismian Kabel und Systeme GmbH Alt-Moabit 91D 10559 Berlin	Germany	35,183.67
Prismian Cables	Registered Office: Chickenhall Lane, Eastleigh, Hampshire, SO50 6YU	United Kingdom	7,663.44
Pitreavie Group	UNIT 4-6, FIFE FOOD & BUSINESS CENTRE, GLENROTHES, KY6 2RU	United Kingdom	213.12
Plan-It Office Solutions Limited	Billing Wharf, Station Road, Northampton, NN7 1NH	United Kingdom	4,792.80
Podfather Ltd	VERDANT, 2 REDHEUGHS RIGG, EDINBURGH, EH12 9DQ	United Kingdom	714.00
Polar Water Distributor Pte Ltd	21 Woodlands Cl, Singapore 737854	Singapore	5.37
Portland Expeditie	KOPERHOEK 74D, 3162 LA RH	Netherlands	1,254.42
Powermet	130 ROEBUCK STREET, WEST BROMWICH, B70 6RB	United Kingdom	3,096.60
Premier Recruitment Group Ltd	2 Banks Place, Dartford, Kent, DA1 1EX	United Kingdom	117,720.83
Prl Freight UK	ARMSTRONG HOUSE, 3 LOGIX PARK, LOGIX ROAD, HINCKLEY, LE10 3BQ	United Kingdom	2,939.00
Professional Freight Solutions	UNIT 8, THREE RIVERS BUSINESS CENTRE, FELIXSTOWE ROAD, IPSWICH, SUFFOLK, IP10 0BF	United Kingdom	880.00
Promax Logistics Ltd 059	UNIT 9 MONTPELIER BUSINESS PARK, LEACON ROAD, ASHFORD, KENT, TN23 4FG	United Kingdom	384.00
Prompt Transport Limited	SOUTHWAY DRIVE, NORTH COMMON, WARMLEY, BRISTOL, BS30 5LW	United Kingdom	94,027.58
Protec Pest Control	12 TUSCAN ROAD, DIDSBURY, M20 5GS	United Kingdom	120.00
Plant & Tool Hire Centres Ltd	253/255 BLACKFEN ROAD, KENT, DA15 8PR	United Kingdom	90.85
Pure Creative Marketing Ltd	WOODLANDS ROAD, LEEDS, LS28 6QD	United Kingdom	540.00
Qbe Uk Ltd	30 FENCHURCH STREET, LONDON, EC3M 3BD	United Kingdom	93,278.80
R & L Carriers (Check R&L Truck ??)	PO Box 271, Wilmington, Ohio 45177-0271	Usa	-1,370.79
Raben Sittam S.R.L.	Societa a Socia Unico, Sede di comaredo, Via Monzoro, 100, 20007 comaredo	Italy	85.63
Rac Motoring Services	ACCOUNTS RECEIVABLE, THOMAS STREET, MANCHESTER, M32 0HX	United Kingdom	760.00
Radner Mechanical Ltd	11 EAGLE CRESCENT, PUCKLECHURCH, BS16 9SE	United Kingdom	312.00
Ramcro -Payment On Despatch Less 2%	20010 VILLASTANZA DI PARABIAGO, MILANO, ITALY	Italy	133.37
Rapid Link Trans	Unit 1c, Europa Trading Estate, Fraser Road, Erith, DA8 1QL	United Kingdom	6,750.00
Red Rose Pallet & Case Ltd	GREENBANK WORKS, RAIKES LANE INDUSTRIAL ESTATE, BOLTON, BL3 2NH	United Kingdom	1,125.00
Reedyk B.V.	Industrieweg 4. 3286 BW KLAASWAAL	Netherlands	423.03
Referro Customer Care B.V.	LUCHTHAVENWEG 81.041.5657 EA EINDHOVEN	Netherlands	3,341.14
Rekfolie	de Karmen van Koophandel te Amsterdam	Netherlands	687.70
Remondis Nederland B.V.	POSTBUS 31/7130 AA LICHTENVOORDE	Netherlands	2,306.07
Rentokil ***Dd****	PO BOX 4973, DY1 9EY	United Kingdom	579.69
Ritchie & Goodwin S/L	98 Ravenscroft Street Edinburgh EH17 8QP	United Kingdom	186.22
Robex Industrial Products Ltd 388	KNOWL PIECE, WILBURY WAY, HITCHIN, HERTS, SG4 0TY	United Kingdom	648.00
Rochefreight Ireland Ltd	Wexford Road, Rosslare Harbour, Co. Wexford, Ireland. Y35 TX3F	Ireland	965.00
Sc Romcab Sa	ROMANIA	Romania	8,783.63
Utopia Leisure Ltd	Top Dartford Road, Wilmington, Dartford, Kent, DA2 7QH	United Kingdom	-763.08
Royal Mail	PAYMENT PROCESSING CENTRE, ROWLAND HILL HOUSE, CHESTERFIELD, S49 1HQ	United Kingdom	1,095.60
R R Kabel Ltd	RAM RATNA HOUSE, VICTORIA MILL, COMPOUND, P.B.MARG, WORLI, MUMBAI 400 013, INDIA	INDIA	-27,228.48
Rs Components Limited	PO BOX 99, CORBY, NORTHANTS, NN17 9RS	United Kingdom	302.37
Rsm Spain Asesores Legales Y	ENTENCA 325-335 1a PLANTA 08029 BARCELONA	Spain	283.95

Refokio 3/2/26

Supplier Name	Full Address	Country	Balance (£)
Ryder Contract Hire **Ddr**	GLOBE LANE, DUNKINFIELD, CHESHIRE, SK16 4UL	United Kingdom	6,275.93
S R Services (South East) Ltd	15 PARRY CLOSE, HORSHAM, RH13 6RR	United Kingdom	2,238.92
S&E Security Ltd	50 LADMAN ROAD, STOCKWOOD, BS14 8QQ	United Kingdom	-75.24
Safe Handling	CHURCH MARSHES, MILTON REGIS, SITTINGBORNE, KENT, ME10 2QE	United Kingdom	11,452.15
Safety Inspection Solutions Ltd	ST PEGS HOUSE, THORNHILL BECK LANE, BRIGHOUSE, WEST YORKSHIRE, HD6 4AH	United Kingdom	216.00
Salford City Council D/D	CITY TREASURER, SALFORD CIVIC CENTRE, CHORLEY ROAD, SWINTON SALFORD, M27 2AW	United Kingdom	9,562.24
Sanaway Ltd	UNIT 7 HERSHAM FARM BUSINESS PARK, LONGCROSS ROAD, CHERTSEY, SURREY, KT16 0DN	United Kingdom	125.71
SARL SATELLITE SERVICES	3 ALLEE DES TILLEULS LE SATELLITE ECOPARC 1 27400 HEUDEBOUVILLE FRANCE	France	11.41
SCI SATELLITE	ALLEE DES TILLEULS 27400 HEUDEBOUVILLE FRANCE	France	525.69
Scott Pallets	37 Inchmuir Road, Whitehill Industrial Estate, Bathgate, EH48 2EP, United Kingdom	United Kingdom	9,296.40
Screwfix Direct	TRADE HOUSE MEAD AVENUE YEOVIL BA22 8RT	United Kingdom	1,281.35
Seabourne Logistics	Contour Avenue 75, 2133 LD HOOFDDORP, NETHERLANDS	Netherlands	5,845.20
Seaton Spring Ltd	THE WATERWORKS, SEATON, CO. DURHAM, SR7 0NF	United Kingdom	15.65
Semco *Holland*	SBJERG BRYGGE 30 DK-6700 ESBJERG	Denmark	594.79
Sermes ***45 Doi***	rue Pierre Clostermann - ZEP Activeum 67120 dachstein	France	509.50
Redbox By Sfr Mobile	10 RUE ALBERT EINSTEIN 77420 CHAMPS SUR MAME FRANCE	France	-12.59
Shaun Flannery Photography Ltd	44 SPRING CRESCENT, SPROTBROUGH, DONCASTER, SOUTH YORKSHIRE, DN5 7QF	United Kingdom	588.00
Shred-It Ltd	177 CROSS STREET, GROUND FLOOR CORNER HOUSE, MANCHESTER, M33 7JQ	United Kingdom	224.66
Sieb4U	Logistics House , Kanaaistraat 12B , 5347 KM Oss	Netherlands	552.85
Sign Makers Uk (Kent) Ltd	MAIDSTONE ROAD, TUNBRIDGE WELL, TN2 4AG	United Kingdom	14,483.13
Sixt S.A.S	42 AVENUE DE SAXE F-75007 PARIS FRANCE	France	663.60
Sjh Landscape Maintenance Ltd	37 WEST TOWN LANE, BRISTOL, AVON, BS4 5DD	United Kingdom	360.00
Slimstock Ltd	Grosvenor House, Prospect Hill, Redditch, B97 4DL	United Kingdom	138,655.08
Smart Health & Safety	58 QUAKERS HALL LANE, SEVENOAKS, TN13 3TU	United Kingdom	2,346.00
Southern Total Maintenance	THE WORKSHOP, THE BIRCHES CUCKOO ROAD, KINGS LYNN, NORFOLK, PE34 3NY	United Kingdom	2,928.00
Saga Truck & Van Ltd	UNIT 1, 21 KENNET ROAD, DARTFORD, KENT, DA1 4QN	United Kingdom	551.34
Spds Ltd (49)202	20 SINGER ROAD, KELVIN INDUSTRIAL ESTATE, EAST KILBRIDE, G75 0XS	United Kingdom	1,519.20
Spot-On Supplies (Hygiene) Ltd	1 AVON GORGE IND. ESTATE, PORTVIEW ROAD, AVONMOUTH, BRISTOL, BS11 9LQ	United Kingdom	207.14
Start People Ltd	SUITE 36, 3RD FLOOR LOWRY MILL, SWINTON, MANCHESTER, M27 6DB	United Kingdom	26,897.80
Staubli	Engelse Wandeling 2D/21, BE-8500 KORTRIJK	Belgium	-14,475.45
Stedin	BLAAK 8, ROTTERDAM, 3011 TA	Netherlands	1,418.02
STEER AUTOMOTIVE GROUP LTD	13 MARCH PLACE, GATEHOUSE WAY, AYLESBURY, BUCKS, HP19 8UG	United Kingdom	-414.54
Stellar Business Services Ltd	8 The Briars, Waterberry Drive, Waterlooville PO7 7YH	United Kingdom	686.40
Stevens Traceability Service Ltd	GREENBANK TECHNOLOGY PARK, CHALLENGE WAY, BLACKBURN, LANCASHIRE, BB1 5QB	United Kingdom	763.80
Stevens Traceability Systems Ltd	GREENBANK TECHNOLOGY PARK, CHALLENGE WAY, LANCASHIRE, BB1 5QB	United Kingdom	-4,092.00
Still Materials Handling Ltd	JACKS WAY, HILL BARTON BUSINESS PARK, EXETER, DEVON, EX5 1FG	United Kingdom	4,971.20
Stockwell & Green	1ST FLOOR GARDEN OFFICE, CONSTABLES BOATYARD, HAMPRON, TW12 2EW	United Kingdom	1,082.40
Storax B V	WATTSTRAAT 1, NEDERLAND	Netherlands	2,086.50
Sudascott Transport Services Limited	9 CHURCHILL AVENUE, DONCASTER, SOUTH YORKSHIRE, DN5 9BQ	United Kingdom	540.00
T Mobile Poland	L MARYNARSKA 12 02-674 WARSZAWA POLAND	Poland	22.01
TAG CLEANING SERVICESP LTD	6 ROWANTREE AVENUE, CURRIE, EH14 5AU	United Kingdom	48.00
Netceed	NORDIC HOUSE, OLD GREAT NORTH ROAD, SAWTRY, HUNTINGDON, PE28 5XN	United Kingdom	434.75
Teldor Cables *30 Doa*	Ein Dor 1933500Israel	Israel	45,830.92
Tele-Fonika***60 Days 2.5% ***	AKLAD MYSLENICE HIPOLITA CAGIELSKIEGO 1 32-400 MYSLENICE POLAND	Poland	8,052.18
TELEKOM DEUTSCH	Hausanschrift: Landgrabenweg 149, 53227 Bonn Postanschrift: 53169 Bonn	Usa	60.70
Francotyp Postal	74 QUESTOR POWDERMILL LANE DARTFORD DA1 1EF	United Kingdom	353.75
Telst Engineering Services	UNIT 9 PETTINGS COURT FARM, HODSOLL STREET, KENT, TN15 7LH	United Kingdom	4,758.00

Refused 3/2/26

Supplier Name	Full Address	Country	Balance (£)
Temp Temp Ltd	WHITECLIFF PARK, MANOR WAY, KENT, DA10 0LL	United Kingdom	11,437.20
Term Tech	UNIT 4C, CROFT END INDUSTRIAL ESTATE, CROFT END ROAD, ST GEORGE, BRISTOL, BS5 7UW	United Kingdom	861.93
Terrington Publications Ltd	ALEXANDER HOUSE, FOREHILL, ELY, CAMBS, CB7 4ZA	United Kingdom	152.75
Thorworld Industries	UNIT 37, STATION LANE IND ESTATE, CHESTERFIELD, DERBYSHIRE, S41 9QX	United Kingdom	426.00
Tmc ****60 Bol***	443 Yeongok-gil, Ipjang-myeon, Seobuk-gu, Cheonan-si, Chungcheongnam-do, Korea	South Korea	505,817.08
Tnt Netherlands Bv *Holland*	Taurusavenue 111 , 2132 LS Hoofddorp , Nederland	Netherlands	-91.45
Fedex - Direct Debit	PO BOX 186, RAMSBOTTOM, BL0 9GR	United Kingdom	724.01
Fedex	PO BOX 186, RAMSBOTTOM, BL0 9GR	United Kingdom	-74.73
WEBFLEET	FLOOR 2, WORK LIFE FITZROVIA, FITZROVIA, LONDON, W1W 7TL	United Kingdom	243.92
Total Crane Services Limited	Unit 1 Stadium Business ParkCastle RoadSittingbourneKent ME10 3BG	United Kingdom	2,673.60
Chelmsford Safety Supplies Ltd	3 YARROW ROAD, POOLE, DORSET, BH12 4TS	United Kingdom	1,502.31
Toyota Material Handling	STEVINLAAN 4, 6716 WB EDE	Netherlands	7,703.69
Trade Uk	TRADE HOUSE MEAD AVENUE YEOVIL BA22 8RT	United Kingdom	249.04
Tri Pack Supplies	UNIT 10B, FITZHERBERT SPUR, FARRINGTON, PORTSMOUTH, HANTS, PO6 1TT	United Kingdom	41,530.92
1Global	TP Global Operations Ltd 109 Farringdon Road Farringdon London EC1R 3BW	United Kingdom	2,935.57
1Global	TP Netherlands Operations B.V., Proostwetering 41, 3543 AC UTRECHT NEDERLAND	United Kingdom	776.85
1Global	C/o The Corporation Trust Company, Corporation Trust Center, 1209 Orange Street, Wilmington, DE	United Kingdom	413.88
Icc - To Deduct 2% Discount	VIA PIZZIGONI 2, 24060 VILLONGO, BERGAMO, M126131 ITALY	Italy	30,578.63
Uk Mats Ltd	Unit 1, Edmonds Road, Lane End, Bucks, HP14 3EN	United Kingdom	672.07
Uk Packaging Supplies Ltd	100 Brantwood Road, Tottenham, London, N17 0XY	United Kingdom	568.08
Uk Racking Construction Ltd	SUITE 11, RAILWAY HOUSE, CHORLEY, PR6 OHW	United Kingdom	316.00
Unlexpress Ltd	NAVIGATION POINT, 30 NORTH STREET, BRADFORD BD1 4EW	United Kingdom	80.00
Water Plus	PO BOX 336, SHEFFIELD, S98 1DY	United Kingdom	762.90
Untel **60Doi** Gbp Account	Makine ve İmalat Sanayicileri Organize Sanayi Bölgesi, Demirciler, 6. Cadde No:4, 41455 Dilovası/Kocaeli Turkey	Turkey	76,043.32
Ups 1F5622	AR DEPT, ST DAVID'S WAY, NUNEATON, WARWICKSHIRE, CV10 7SD	United Kingdom	15.12
V V STRIJEN	SPORTLAAN 10 3291 TN STRIJEN HOLLAND	Netherlands	505.54
V.O.F Hds	HANDELSTRAAT 8 3291 CB STRIJEN HOLLAND	Netherlands	-628.75
Vandepallets	Adres Vogelenzangseweg 48 - 4033 AH Lienden	Netherlands	3,122.22
Vattenfall	POSTBUS 41920 1009 DC AMSTERDAM	Netherlands	4,329.72
Ventcroft	FARADAY ROAD, ASTMOOR IND ESTATE, CHESHIRE, WA7 1PE	United Kingdom	49,736.20
Viking Netherlands Bv	OLUMBUSWEG 33 NL 5928 LA VENIO HOLLAND	Netherlands	671.97
Viking Office Supplies Ltd	2nd FLOOR, THE WOODLANDS, 1 FRANCIS WAY GROVE PARK, LEICESTER, LE19 1SH	United Kingdom	31.23
Virgin Media Business	BUSINESS PAYMENTS, po box 151, SHEFFIELD, S98 1HS	United Kingdom	9,546.00
Visiontrack Ltd	Unit 2 Chapman WayHigh Brooms Industrial EstateTunbridge WellsKentTN2 3EF	United Kingdom	124.80
Vitesse Vorkheftrucks B.V	ALBERT PLESMANWEG 73 3088 GB ROTTERDAM HOLLAND	Netherlands	1,276.25
Vodafone It ***Dd****	Sede Legale: VIA JERVIS 13-10015 IVEA TO ITALIA	Italy	129.52
Vora Invest Team Srl	ST PETRU TEI 32 SECTOR 2 BUCURESTI ROMANIA	Romania	1,583.23
Warton Freight Services Ltd	15, HORNDON INDUSTRIAL PARK, STATION ROAD, WEST HORNDON, ESSEX, CM13 3XL	United Kingdom	61,357.56
Waskonlg** 15Th 3% Discount*****	POSTFACH 11 30, 26677 SATERLAND, GERMANY	Germany	0.03
Waste Con ***Dd*****	HOUSTON DISTRICT,PO BOX 1598, HUMBLE, TX 77347-1598, DISTRICT NO,5120	USA	-529.70
Waste Experts	SCHOOL LANE, KIRKHEATON, HUDDERSFIELD, WEST YORKSHIRE, HD5 0JS	United Kingdom	372.54
Wasu - 30 Days From Arrival	No.13,Changbao East Road, Huakou,Ronggui,Shunde District, Foshan,Guangdong,China 528306	CHINA	1,206,155.64
Water2Business	CUSTOMER ACCOUNTS DEPT, 1 CLEVEDON WALK, NAILSEA, BRISTOL, BS48 1WA	United Kingdom	9,125.22
Culligan Uk Ltd	SHAW ROAD, WOLVERHAMPTON	United Kingdom	504.70
Culligan Uk Ltd	SHAW ROAD, WOLVERHAMPTON	United Kingdom	28.78
Culligan Uk Ltd	SHAW ROAD, WOLVERHAMPTON	United Kingdom	65.32
Webb'S Electrical Solutions	8 JUBILEE WAY, SIDCUP, KENT, DA14 4JP	United Kingdom	7,851.60

Refused 3/2/26

Supplier Name	Full Address	Country	Balance (£)
Webster Miller	SITE NO 3 BURNLEY RD, WEST THURROCK, ESSEX, RM20 3EY	United Kingdom	660.00
West Lothian Council	REVENUES UNIT, ST DAVIDS HOUSE, BATHGATE, WEST LOTHIAN, EH48 1TT	United Kingdom	14,682.00
Wickens Engineeing Ltd	1 Shire Business Park, Wainwright RoadWorcesterWR4 9FA	United Kingdom	14,840.40
Wireless Logic **Dd**	MEERENAKERWEG 1A 5652 AR EINDHOVEN THE NETHERLANDS	Netherlands	15.44
Wolfendale Transport	Cotswold Avenue, Chadderton, Oldham, OL9 8PJ	United Kingdom	31,850.40
World Cargo Logistics Ltd	36-48 WINDSOR STREET, CHERTSEY, SURREY, KT16 8AS	United Kingdom	1,103.03
Wrings Transport	Severn View Industrial ParkCentral AvenueHallenSouth GloucestershireBS10 7SD	United Kingdom	9,620.68
Xbk Kabel - Credit Limit 120K	Unterdorf 101D-78628 RottweilGermany	Germany	21,333.70
Xpo Logistics Freight	PO BOX 982020, N. RICHLAND HILLS, TX 76182	USA	19.19
South Gloucestershire Council	CHIEF EXECUTIVE & CORPORATE RESOURCES, DEPARTMENT, CIVIC CENTRE HIGH STREET, BRISTOL,	United Kingdom	49,176.00
Yorkshire Cable Drums & Wood Packaging	SELBY ROAD, ASKERN, SOUTH YORKSHIRE, DN6 0ER	United Kingdom	5,760.00
Ziegler Uk	London Gateway Logistics ParkNorth 4Channel CloseStanford-Le-HopeEssexSS17 9FJ	United Kingdom	684.00
Vicky Turner - HSBC Credit Card			-73,743.70
Adrian Zainea			-442.97
Andrew Brown			177.21
Aston Boyce			261.27
Ben Wright			2,340.27
Clare Hughes			3.19
Colin Mills			8.00
Dan Macdonald			-0.14
Dave Finch			-2.00
David Sergeant			301.47
Gabriele Galvan			-29.33
Holly Marshall			346.35
Jason Topliss			4.00
John Thompson			997.48
John Wall			-49.57
Kain Busfield			809.01
Kevin Stones			104.85
Mike Evans			1,028.47
Milan Plummer			-0.40
Naomi Chance			-0.20
Natasha Regan			-113.32
Nick Robins			-0.20
Peter Nagy			62.99
Rebecca Edwards			319.32
Richard Furze			684.00
Scott Paterson			1,098.00
Sean Milligan			334.26
Steve Mata			227.86
Tiago Macedo			325.39
Peter Holm			7,063.59
Paul Burns			3.68
Paul A Jones			10.50
Paul Stanbridge			365.32
Susan Barker			350.00
Sam Brown			0.60

revised 3/2/26

Supplier Name	Full Address	Country	Balance (£)
Richard Beckton			36.05
Kates Clean			720.00
Se7En International			19,063.51
Bristol Petty Cash			-5.44
Petty Cash			98.58
Stardrops			136.00
Mohamed Raffid Bin Zainal Abidin			22.66
M O'Brien			110.00
Harry Hayward			1,249.19
Somerset Pest Solutions			180.00

31,793,719.95

Signature

NEPobis

Date

3/2/26

Statement of affairs

Name of Company

Cricket Bidco Limited (in Administration)

Company number

15030497

In the

Business and Property Courts of England and Wales,
Insolvency and Companies List (ChD)

Court case number

CR-2026-000014

(a) Insert name and
address of registered
office of the Company

Statement as to the affairs of (a) Cricket Bidco Limited (in Administration)

Ernst & Young LLP, 2 St Peter's Square, Manchester, M2 3EY

(b) Insert date on the (b) 6 January 2026, the date that the Company entered Administration.

Statement of Truth

I believe that the facts stated in this statement of affairs are a full, true and complete statement of the affairs of the above named Company as (b) 6 January 2026 the date that the Company entered Administration.

Full name Nicholas Robins

Signed

N Robins

Dated

3/2/26

A – Summary of Assets

Assets

Assets subject to fixed charge:

Assets subject to floating charge:

Cash at bank

Uncharged assets:

Estimated total assets available for preferential creditors

Book Value (£)	Estimated to Realise (£)
0	0
6,832	6,832
0	0
£6,832	£6,832

Signature

N. Robins

Date

3/2/26

A1 – Summary of Liabilities

		Estimated to realise (£)
Estimated total assets available for preferential creditors (carried from page A)	£	6,832
Liabilities	£	
Preferential creditors:-	(4,664)	
Estimated deficiency/surplus as regards preferential creditors	£	2,168
Estimated prescribed part of net property where applicable (to carry forward)	£ (1,084)	
Estimated total assets available for floating charge holders	£	1,084
Debts secured by floating charges	£ (49,993,830)	
Estimated deficiency/surplus of assets after floating charges	£	(49,992,747)
Estimated prescribed part of net property where applicable (brought down)	£ 1,084	
Total assets available to unsecured creditors	£	1,084
Unsecured non-preferential claims (excluding any shortfall to floating charge holders)	£ (22,535,684)	
Estimated deficiency/surplus as regards non-preferential creditors (excluding any shortfall to floating charge holders)	£	(22,534,600)
Shortfall to floating charge holders (brought down)	£ (49,992,747)	
Estimated deficiency/surplus as regards creditors	£	(72,527,347)
Issued and called up capital	£ (0)	
Estimated total deficiency/surplus as regards members	£	(72,527,347)

Signature

NRobu

Date

3/2/26

COMPANY CREDITORS - PREFERENTIAL

Note: You must include all creditors and identify all creditors under hire-purchase, chattel leasing or conditional sale agreements *and* customers claiming amounts paid in advance of the supply of goods or services *and* creditors claiming retention of title over property in the company's possession. Claims by employees, former employees and consumers should be given as a single figure, with details provided on the respective schedules

Name of creditor or claimant	Address (with postcode)	Amount of debt £	Details of any security held by creditor	Date security given	Value of security £
Employees	Arrears of wages & Holiday pay	1,600.00			
HM Revenue & Customs	VAT Returns	3,064.24			

Signature

NZ Polaris

Date

3/2/26

COMPANY CREDITORS – FLOATING CHARGE HOLDERS

Note: You must include all creditors and identify all creditors under hire-purchase, chattel leasing or conditional sale agreements *and* customers claiming amounts paid in advance of the supply of goods or services *and* creditors claiming retention of title over property in the company's possession. Claims by employees, former employees and consumers should be given as a single figure, with details provided on the respective schedules

Name of creditor or claimant	Address (with postcode)	Amount of debt £	Details of any security held by creditor	Date security given	Value of security £
PNC Financial Services UK Ltd	PNC House, 34/36 Perry Mount Road, Haywards Heath, West Sussex RH16 3DN	39,487,497.97	Asset Based Loan Facility	11 Oct 2024	39,487,497.97
Loan N (A) - Chiltern Capital Nominees Ltd	80 Cheapside, London EC2V 6EE	1,385,421.12	Secured against the assets of the company	4 Sep 2023	1,385,421.12
Loan N (B) – Management Loan Notes		517,975.74	Secured against the assets of the company	4 Sep 2023	517,975.74
Loan N (A1) – Chiltern Capital Nominees Ltd	80 Cheapside, London EC2V 6EE	7,792,521.27	Secured against the assets of the company	1 Aug 2025	7,792,521.27
Loan N (A1) – Management Loan Notes		810,414.37	Secured against the assets of the company	1 Aug 2025	607,811.04

Signature

NZ Roberts

Date

3/2/26

COMPANY CREDITORS – UNSECURED TRADE CREDITORS

Note: You must include all creditors and identify all creditors under hire-purchase, chattel leasing or conditional sale agreements *and* customers claiming amounts paid in advance of the supply of goods or services *and* creditors claiming retention of title over property in the company's possession. Claims by employees, former employees and consumers should be given as a single figure, with details provided on the respective schedules

Name of creditor or claimant	Address (with postcode)	Amount of debt £	Details of any security held by creditor	Date security given	Value of security £
Chiltern Capital LLP	25 Procter Street, London WC1V 6NY	108,571.52			

Signature

N. Hobbs

Date

3/2/26

COMPANY CREDITORS – UNSECURED EMPLOYEES & RPS

Note: You must include all creditors and identify all creditors under hire-purchase, chattel leasing or conditional sale agreements *and* customers claiming amounts paid in advance of the supply of goods or services *and* creditors claiming retention of title over property in the company's possession. Claims by employees, former employees and consumers should be given as a single figure, with details provided on the respective schedules

Name of creditor or claimant	Address (with postcode)	Amount of debt £	Details of any security held by creditor	Date security given	Value of security £
Employees	Employees & RPS	158,127.42			

Signature

NE Pabuo

Date

3/2/26

COMPANY CREDITORS – UNSECURED LOAN NOTES & DEFERRED CONSIDERATION

Note: You must include all creditors and identify all creditors under hire-purchase, chattel leasing or conditional sale agreements *and* customers claiming amounts paid in advance of the supply of goods or services *and* creditors claiming retention of title over property in the company's possession. Claims by employees, former employees and consumers should be given as a single figure, with details provided on the respective schedules

Name of creditor or claimant	Address (with postcode)	Amount of debt £	Details of any security held by creditor	Date security given	Value of security £
Vendor	Vendor Loan Notes	17,190,956.87			
Vendor	Vendor Deferred Consideration	5,078,028.39			

Signature

NR Poku

Date

3/2/26

COMPANY SHAREHOLDERS

Name of Shareholder	Address (with postcode)	No. of shares held	Nominal Value	Details of Shares held
Cricket Topco 2 Ltd	80 Cheapside, London, UK, EC2V 6EE	1	£0.001	Ordinary A share of £0.001
TOTALS		1	£0.001	

Signature

NZ Roberts

Date

3/2/26

Appendix D: Statement of pre-Administration costs

Statement of pre-Administration costs – BCL

	Remuneration £	Expenses £	Details
Joint Administrators' time costs & expenses for contingency and pre-appt planning	560,415.00	Nil	Detailed in section 6 of the Proposals
Legal fees & expenses incurred by Burges Salmon LLP	9,048.50	23.50	Detailed in section 6 of the Proposals
Legal fees & expenses incurred by Taylor Wessing LLP	53,766.84	Nil	Detailed in section 6 of the Proposals
Legal fees & expenses incurred by Addleshaw Goddard LLP	8,175.00	Nil	Detailed in section 6 of the Proposals
Total costs incurred	631,405.34	23.50	
Paid pre-Administration			
Joint Administrators' time costs & expenses for contingency and pre-appt planning – paid by BCL pre administration	(100,000.00)	Nil	Paid by the Companies
Legal fees and expenses incurred by Burges Salmon LLP	Nil	Nil	
Legal fees & expenses incurred by Taylor Wessing LLP	Nil	Nil	
Legal fees & expenses incurred by Addleshaw Goddard LLP	Nil	Nil	
Sub-total	531,405.45		
To be paid separately			
Joint Administrators' time costs & expenses for contingency and insolvency planning – outstanding balance to be paid by PNC pursuant to the terms of our agreement dated 12 December 2025	(460,415.00)	Nil	To be paid by PNC
Unpaid pre-Administration costs where approval is being sought for payment	70,990.34	23.50	

Statement of pre-Administration costs – CBL

	Remuneration £	Expenses £	Details
Legal fees & expenses incurred by Burges Salmon LLP	1,020.00	614.35	Detailed in section 6 of the Proposals
Total costs incurred	1,020.00	614.35	
Paid pre-administration			
Legal fees and expenses incurred by Burges Salmon LLP	Nil	Nil	
Unpaid pre-Administration costs where approval is being sought for payment	1,020.00	614.35	

Unpaid pre-Administration costs are costs which had not been paid at the date of Administration are still outstanding and are subject to approval under Rule 3.52 of the Insolvency (England and Wales) Rules 2016. Unpaid pre-Administration costs are not part of the proposals subject to approval under paragraph 53 of Schedule B1 of the Insolvency Act 1986. This means that they must be approved separately from the proposals. Further information on the way in which approval will be sought for unpaid pre-Administration costs is set out in section 6 of this document.