

The Hotel Property Telescope

Investment & Financing Keys

EXECUTIVE SUMMARY

July 8th, 2025

EY Torre Azca, Madrid



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1 Macro Outlook



Geopolitical uncertainties still not affecting Spanish stabilizing tourism demand and healthy hotel investment

- ▶ **Spain's GDP indicators suggest economic growth in Spain will moderate in Q3-Q4** impacted by trade war and other geopolitical uncertainties. 2025 GDP forecast stands at 2.3%.
- ▶ **International arrivals registered record high visitors with 35m** (+6% vs record 2024 Jan-May), while domestic demand starts to struggle to follow 2024 record performance.
- ▶ Inflation progress has slowed down but **services' inflation proving much stickier**. Travel and leisure still a need, reinforcing demand resilience in affordable hospitality thanks to trade downs.
- ▶ **Spanish household savings rate stabilizing** after two consecutive years of growth, which could slow future demand momentum. Still, current levels at 14% of gross disposable income are healthier than the pre-COVID range of 6-8%.

2

Supply & Demand



- ▶ **International tourism still driving profitability in Spain** with +8% expenditure vs 2024 Jan-May. RevPAR still showing resilience, before the summer season kick-off.
- ▶ Market "winners": **Affordable hospitality as the top European GOP margin performer** with 40%.
- ▶ Bottom line focus: **Profitability squeeze with margins pressure due to F&B profit warnings**. Labour costs now the key challenge with new CLAs negotiations).
- ▶ **USA tourism** influx to Europe **not impacted in 2025YTD by geopolitical uncertainty**, growing +7% YoY in Europe, +6% YoY in Spain.
- ▶ **Demand stabilization with no overnight YoY growth** in '25 Jan-May due to slowing national demand (-0.5% YoY incr.).
- ▶ Supply impacted by enforcement of **new local regulations for touristic housing** in Spain.
- ▶ **New supply and refurbishment record despite high constructions costs** with c.750 projects (53k keys) vs record-high c.700 projects (50k keys) in 2024.

3 Hotel Properties Investment Market



- ▶ **Global Hotel Investment in line with vs Q1-24 to €12.4bn**, but USA capital re-allocation from Europe to Americas: less large portfolios available in the old continent reduced USA investment.
- ▶ **Spanish hotel investment market as Europe's Top-1 with €1.8bn** in H1 2025, followed by Italy's €1.3m record-semester. Despite less large portfolios and less luxury hotel deals, **investment in Spain grew 7% YoY**.
- ▶ **Private equities and institutional funds comeback** to investment (41% in Spain). Core and core+ capital still difficult to attract, so continuation funds appearing as the "white knight".
- ▶ **Operators still with relevant share** in Spain (42%). Large national operators boosting asset-light expansion appetite through JV partnerships with institutional investors.

4 Financing Activity



- ▶ **Debt financing increasing activity**, with alternative debt providers currently becoming more and more competitive.
- ▶ **Increasing refinancing situations** as a solution to successfully trigger exit strategies from long term holders unlikely to divest yet.
- ▶ **Alternative capital** providers open to secure up to 70% LTC/LTV senior loan facilities and Mezz/Preferred Equity tranches (12-17% all-in).
- ▶ **Hotel accumulates the largest share of debt granted** in 2024 in Spain with **37%** and is set to grow further in 2025.

5 Key Performance Indicators



Main Hotspots	Occ. 2024	Var. (23-24)	ADR 2024	Var. (23-24)	RevPAR 2024	Var. (23-24)
Urban						
Barcelona	81%	0p.p.	176	9%	130	9%
Málaga	84%	3p.p.	140	7%	117	10%
Madrid	75%	1p.p.	156	16%	116	18%
Sevilla	77%	3p.p.	131	10%	101	14%
Vacation						
Ibiza Island	78%	(2p.p.)	196	9%	153	6%
Tenerife Island	84%	0p.p.	144	11%	121	11%
Gran Canaria Island	85%	3p.p.	142	10%	121	13%
Mallorca Island	81%	1p.p.	135	8%	111	9%
Costa del Sol	78%	1p.p.	134	4%	104	5%
Costa Cádiz	66%	1p.p.	128	4%	84	5%
Costa Blanca	74%	3p.p.	105	8%	78	12%
Costa Brava	67%	2p.p.	104	4%	69	7%

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Contents (+200 pages):

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2. Spanish hotel supply & demand, with hotspot by hotspot analysis
3. Hotel investment market
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